2022 Annual Shareholders Meeting

Garrick Rochow May 6, 2022



Grounded in our Purpose...



- CMS ENERGY -**WORLD CLASS** PERFORMANCE **DELIVERING** HOMETOWN SERVICE



People



Planet



Profit

Our Simple Investment Thesis . . .

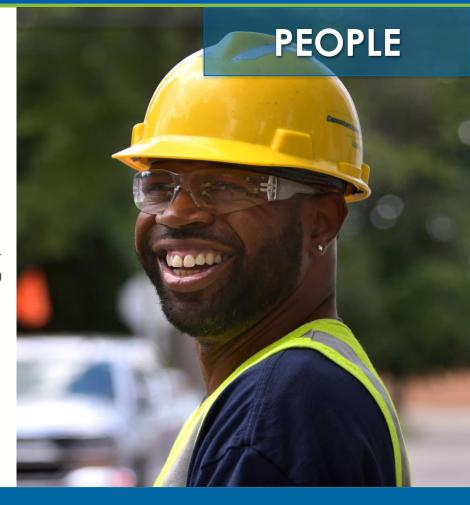




Nearly two decades of industry-leading financial performance

Engaged Co-Workers AND Serving Customers Better Than Ever

- 1st Quartile Customer Experience
- 1st Quartile Employee Empowerment
- Forbes® #1 Utility in the U.S. for America's Best Employers for Women & Workplace Diversity and recognized as a Top 100 company - America's Best Large Employer
- >\$75M of customer assistance to help the most vulnerable
- Attracted 105 MW of new or expanding load estimated to create ~4,000 jobs and bring >\$1B of investment to Michigan
- A strong heart of service demonstrated by all co-workers in the field and office





Industry-Leading Clean Energy Commitments

- Clean Energy Plan filed to exit coal & achieve ~60% carbon emissions reduction by 2025
- Pledge to **achieve net zero greenhouse gas emissions** from entire natural gas system by 2050 AND a 20% customer emissions reduction by 2030.
- \$500M+ in infrastructure investments for clean energy
- 1,000 MW solar approval for our Voluntary Green Pricing programs to support customer's solar needs
- PowerMIFleet and PowerMIDrive Electric Vehicle (EV) program launch to support 1M EVs in Michigan by 2030
- Secured Options to Develop Renewable Natural Gas at two dairy farms to help achieve net-zero methane by 2030

Nearly Two Decades of Industry-Leading Financial Performance

- Sale of EnerBank Grossed >\$1B in proceeds
- Achieved another year of 7% adjusted EPS growth *
- **Increased annual dividend** to \$1.84, 16th increase in as many years
- Delivered adjusted operating cash flow of \$1.84B, \$80M above guidance
- \$55M of cost savings of O&M and \$95M in capital savings through the CE Way
- **Established an economic development rate** that will generate sales and job growth in Michigan





























CMS ENERGY CORPORATION Reconciliation of GAAP to Non-GAAP Measures (Unaudited)

CMS ENERGY CORPORATION Reconciliation of GAAP Cash Flows from Operating Activities to Non-GAAP Adjusted Cash Flows from Operating Activities (Unaudited)

	In Millions, Except Per Share Amounts				
	_ 1	Twelve Months Ended			2021
	1:	2/31/21	12/31/20		Increase
Reported net income per average common share	\$	4.66	\$	2.64	43%
Reconciling items:					
Disposal of discontinued operations gain		(2.27)		-	
Tax impact		0.49		-	
Discontinued operations income		(0.39)		(0.26)	
Tax impact		0.09		0.06	
Other exclusions from adjusted earnings**		(*)		0.04	
Tax impact		*		(0.01)	
Loss on fleet impairment		0.10		-	
Tax impact		(0.03)		-	
Tax reform		-		(0.03)	
Voluntary separation program		-		0.04	
Tax impact				(0.01)	
Adjusted net income per average common share – non-GAAP	\$	2.65	\$	2.47	7%

Less than \$0.5 million or \$0.01 per share.

	In Millions
	Twelve Months Ended
	<u>12/31/2021</u>
Cash Flows from Operating Activities	\$ 1,819
Adjustments - EnerBank Operating Cash Flows	24
Non-GAAP Adjusted Cash Flows from Operating Activities	\$1,843

Management views adjusted (non-Generally Accepted Accounting Principles) earnings as a key measure of the Company's present operating financial performance and uses adjusted earnings for external communications with analysts and investors. Internally, the Company uses adjusted earnings to measure and assess performance. Adjustments could include items such as discontinued operations, asset sales, impairments, restructuring costs, changes in accounting principles, changes in federal tax policy, regulatory items from prior years, unrealized gains or losses from mark-to-market adjustments recognized in net income related to CMS Enterprises' interest expense, or other items. The adjusted earnings should be considered supplemental information to assist in understanding our business results, rather than as a substitute for reported earnings. This meeting presentation contains "forward-looking" statements"; please refer to our SEC filings for information regarding the risks and uncertainties that could cause our results to differ materially.

^{**} Includes restructuring costs and unrealized gains or losses from mark-to-market adjustments recognized in net income related to CMS Enterprises' interest expense.