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- How it Works
- Investment (New)
- Upsides (Updates)
- Partners



Wolfe Research Power & Gas Leaders September 17, 2014



Fourth largest in the world



Lowest acquisition cost ever



#1 in renewables in the Great Lakes area



This presentation is made as of the date hereof and contains "forward-looking statements" as defined in Rule 3b-6 of the Securities Exchange Act of 1934, Rule 175 of the Securities Act of 1933, and relevant legal decisions. The forward-looking statements are subject to risks and uncertainties. All forward-looking statements should be considered in the context of the risk and other factors detailed from time to time in CMS Energy's and Consumers Energy's Securities and Exchange Commission filings. Forward-looking statements should be read in conjunction with "FORWARD-LOOKING STATEMENTS AND INFORMATION" and "RISK FACTORS" sections of CMS Energy's and Consumers Energy's "FORWARD-LOOKING STATEMENTS AND INFORMATION" and "RISK FACTORS" sections are incorporated herein by reference and discuss important factors that could cause CMS Energy's and Consumers Energy's results to differ materially from those anticipated in such statements. CMS Energy and Consumers Energy undertake no obligation to update any of the information presented herein to reflect facts, events or circumstances after the date hereof.

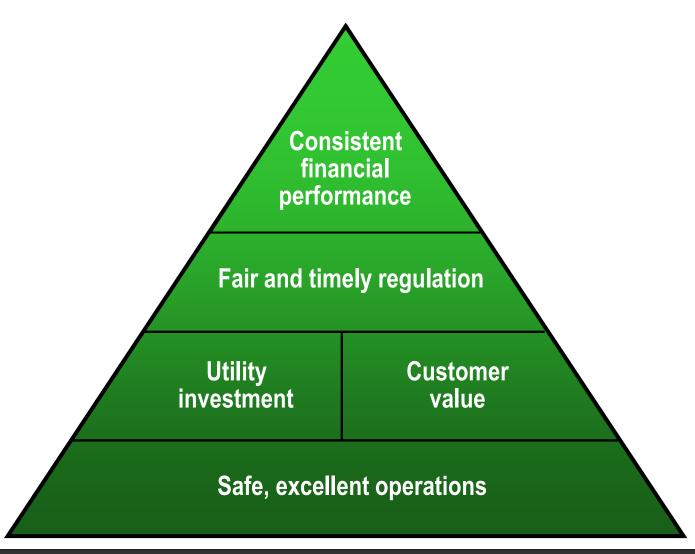
The presentation also includes non-GAAP measures when describing CMS Energy's results of operations and financial performance. A reconciliation of each of these measures to the most directly comparable GAAP measure is included in the appendix and posted on our website at www.cmsenergy.com.

CMS Energy provides historical financial results on both a reported (Generally Accepted Accounting Principles) and adjusted (non-GAAP) basis and provides forward-looking guidance on an adjusted basis. Management views adjusted earnings as a key measure of the company's present operating financial performance, unaffected by discontinued operations, asset sales, impairments, regulatory items from prior years, or other items. These items have the potential to impact, favorably or unfavorably, the company's reported earnings in future periods.

Investors and others should note that CMS Energy and Consumers Energy post important financial information using the investor relations section of the CMS Energy website, www.cmsenergy.com and Securities and Exchange Commission filings.

HOW IT WORKS -- "Growing Forward" Strategy

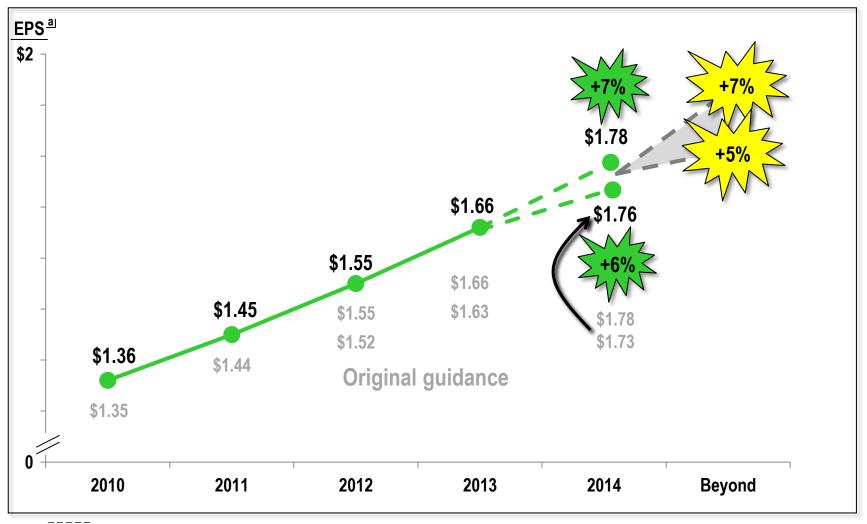




. . . . drives consistent, predictable year-over-year growth.

HOW IT WORKS -- Sustainable EPS Growth



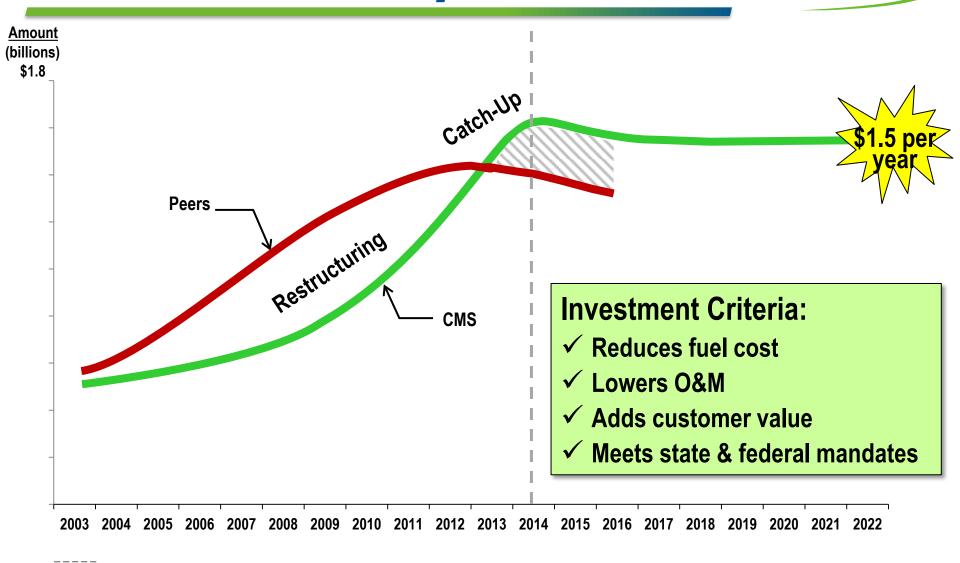


■ Adjusted EPS (non-GAAP)

.... 5% to 7% each year without "resets".

INVESTMENT -- "Catch-Up"....



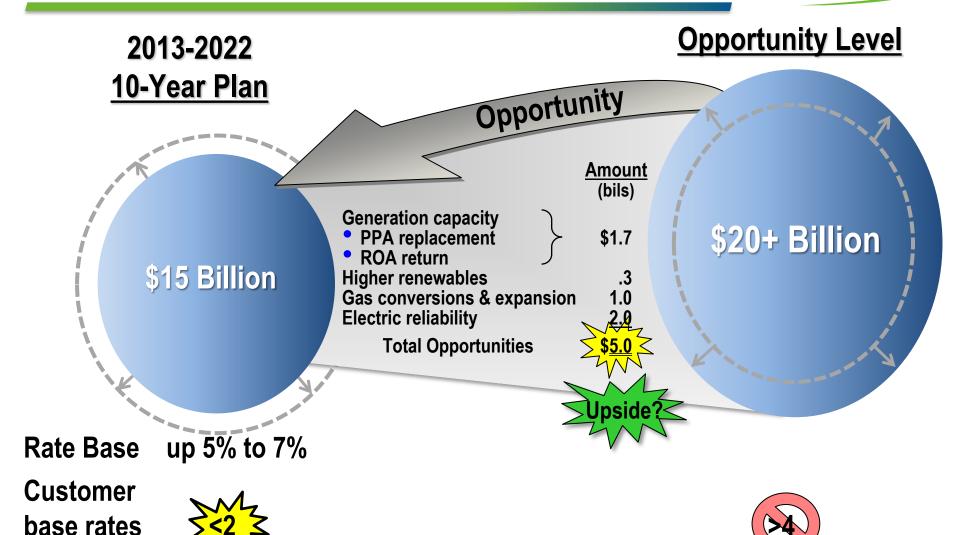


Source: 10K; actual amounts through 2013 smoothed for illustration

.... creating an opportunity for the next ten years.

INVESTMENT -- Ten-Year Plan Expanding





... driving long-term organic growth, while keeping base rates below inflation.

INVESTMENT -- Customer-Driven



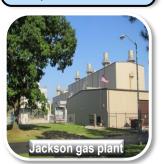
Clean Power \$2.3 Billion







Capacity \$1.6 Billion







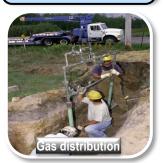
Reliability \$4.2 Billion







Infrastructure \$5.4 Billion







Opportunity \$5 Billion







. . . . remains small and incremental, with no big bets.

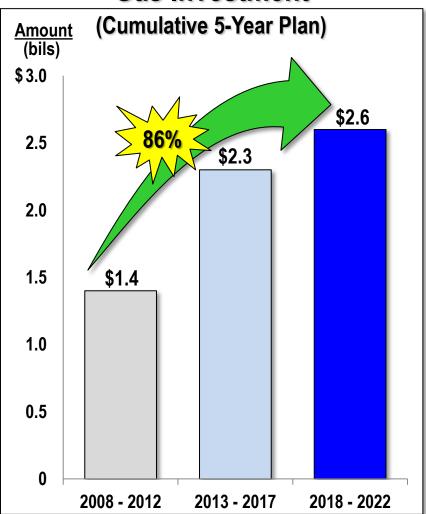
INVESTMENT -- Refocusing on the Gas Business



Gas System

- #4 largest gas utility in U.S.
- 50,000 miles of distribution pipes
- 1,700 miles of transmission lines
- 300 bcf gas storage
- 3.5% of all gas storage in U.S.
- 85,000 potential propane conversions

Gas Investment



. . . . accelerating investment opportunities.

INVESTMENT -- Gas Infrastructure





Includes



50,000 New customers \$200 Million

Inspection



1,700 Miles \$100 Million

Storage



23 Wells \$100 Million

Transmission



\$200 Million

Compression



19,000 + Horsepower \$400 Million

Main Replacement



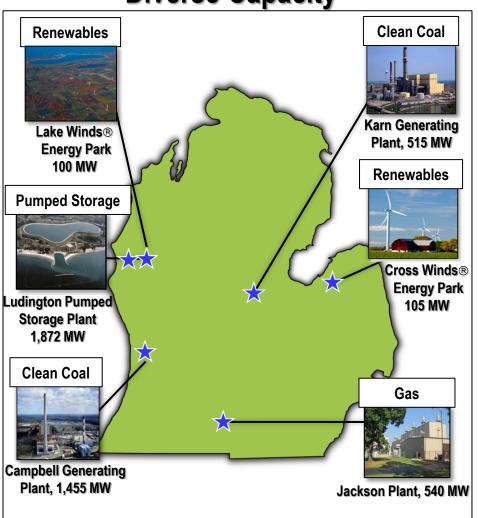
800 Miles \$450 Million

.... investing more than \$2 billion over the next 5 years.

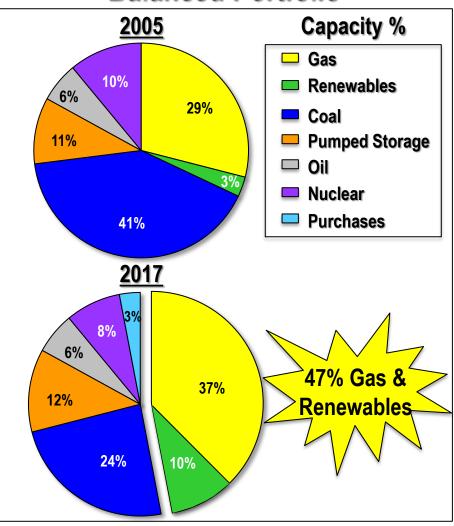
INVESTMENT -- Cleaner Generation



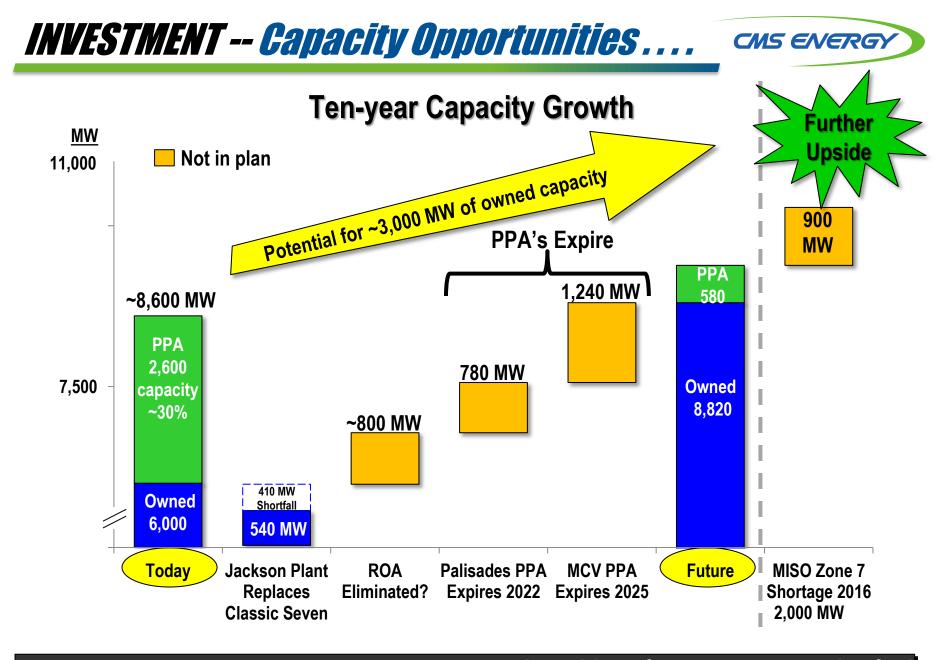
Diverse Capacity



Balanced Portfolio

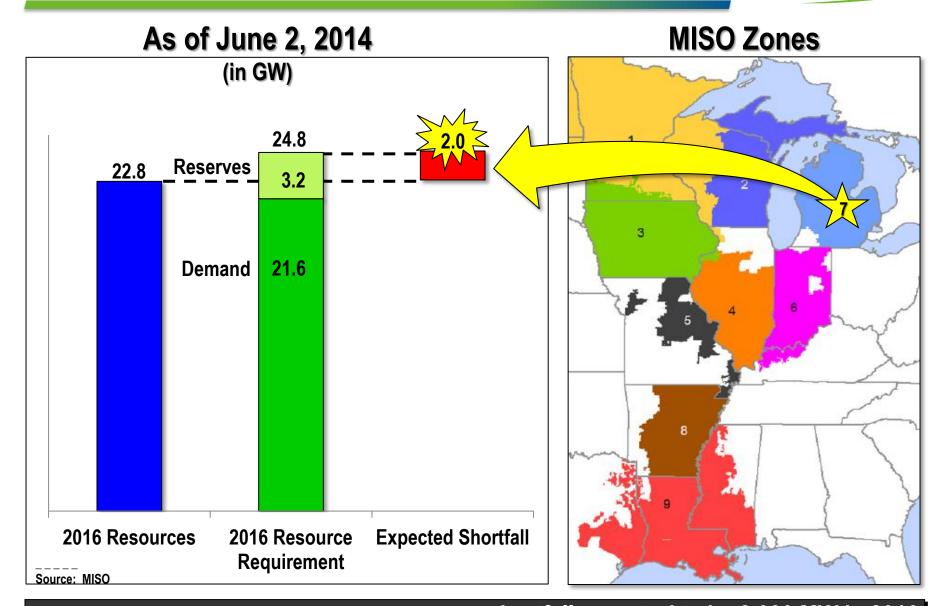


.... puts us in a good position to meet carbon regulations.



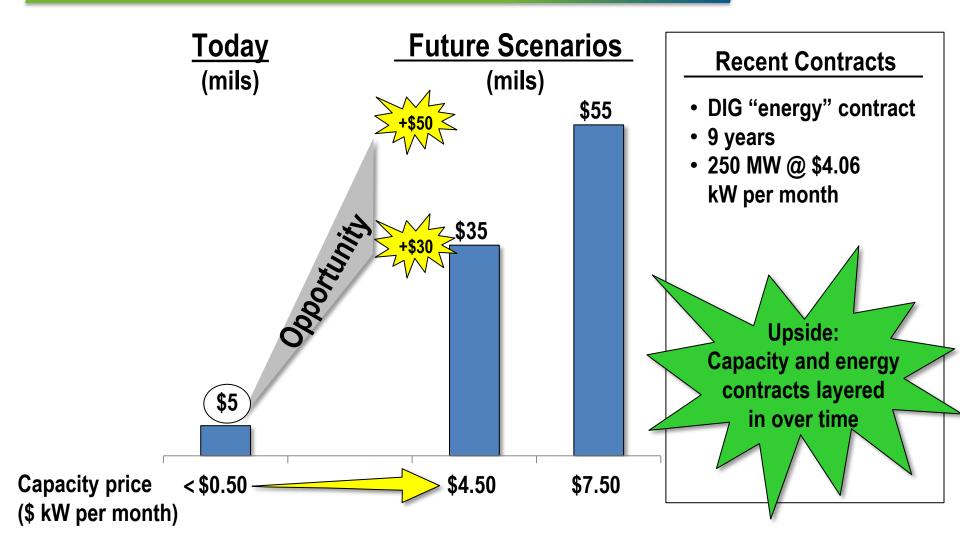
INVESTMENT -- MISO Zone 7 Capacity





UPSIDES -- Capacity Price Increases....





.... could add value to the 700 MW "DIG" plant.

UPSIDES -- Economic Growth....



Examples of New Business

Gas Combination **Electric GM Assembly** 10 MW **Durolast Roofing** 4 MW **Betz Industries Enbridge 8 MW** 19 MW **Continental Dairy 2 MW Dart Container 5 MW Post 1 MW MSU FRIB 9 MW WKW Roof Rack Systems 8 MW**

Brembo

24 MW

Denso

2 MW

MACI

5 MW

Magna-Cosma

4 MW

Top Ten (MW)

Brembo	24 MW
Enbridge Energy	19
GM Assembly	10
MSU FRIB	9
WKW Roof Rack Systems	8
Betz Industries	8
Dart Container	5
MACI	5
Magna-Cosma Casting	4
Durolast Roofing	4
Total	~ 96 MW

. . . . almost 2% of sales growth, layered in over time.

UPSIDES -- Grand Rapids Economic Results....



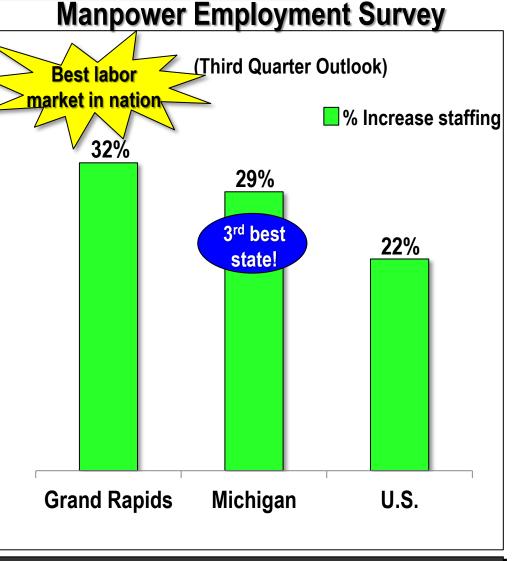
Economy	Performance
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	Grand	1	
	Rapids	Michigan	<u> </u>
Building Permits*	+42%	+18%	+9%
GDP (real) 2010 thru 2012	14	11	7
Population 2010 Census thru July 2013	3	0	2
Unemployment July 2014	5.3%	7.7%	6.2%

Annualized numbers thru July 2014

- #1 City to raise a family
- (#2) Metro job growth since 2010
- #3) Best midsize city for jobs in 2014
- #4 Best city in U.S. to find a job

Sources: Forbes, Manpower, and CareerBuilder

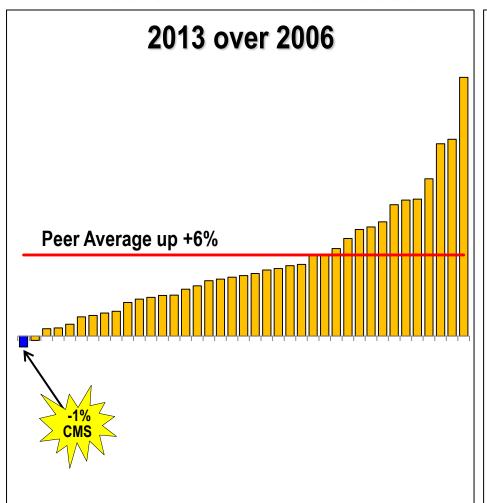


... nationally recognized and ranked as a top city.

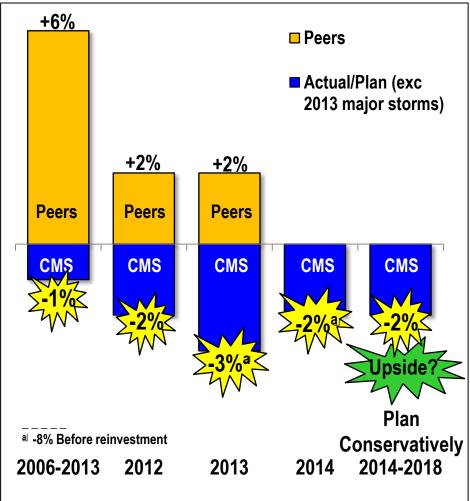
UPSIDES -- Cost Control....



Electric Non-fuel O&M Cost



Average Annual O&M Change



.... provides headroom for conservative planning ahead.

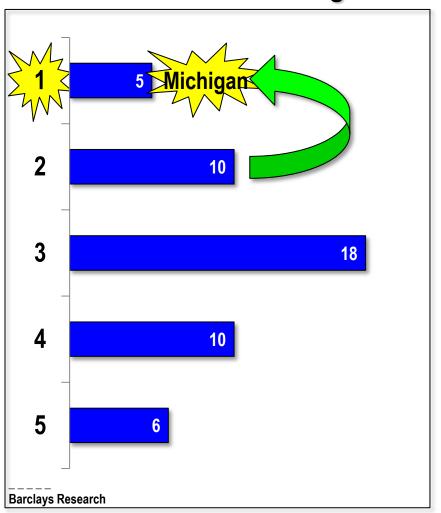
PARTNERS -- Constructive Regulation cms everey



Commission



Tier 1 State Ranking



. . . . is supported by a quality Commission and a strong Law.

PARTNERS -- Michigan Governor's Race





Rick Snyder Republican, Incumbent

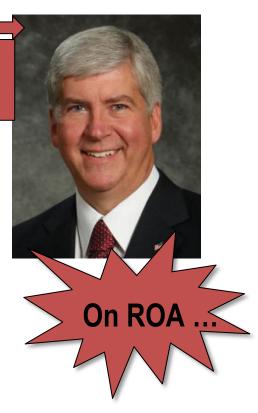
Mark Schauer
Democrat, Challenger

On Energy...

As Senate Democratic Leader, Mark played a key role in the successful passage of the 2008 Energy Law.

Campaign Issues

- Education
- Jobs
- Roads
- Detroit

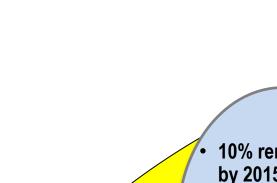


"Choice creates a lot of challenges and problems, essentially trying to arbitrage markets."

-Governor Rick Snyder

PARTNERS -- Michigan Energy Law Update

CMS ENERGY



- 10% renewables by 2015
- Energy efficiency standards
- File-and-implement
- 10% ROA cap

- Adaptability
- Reliability
- Affordability
- Environmental protection

Update

- Gov. signed new rate design bill
- Senate workgroup formed to study 2015 Energy Law improvements

Before 2008

Historical test

12-18 months

regulatory lag
No cap on ROA

vear

TODAY

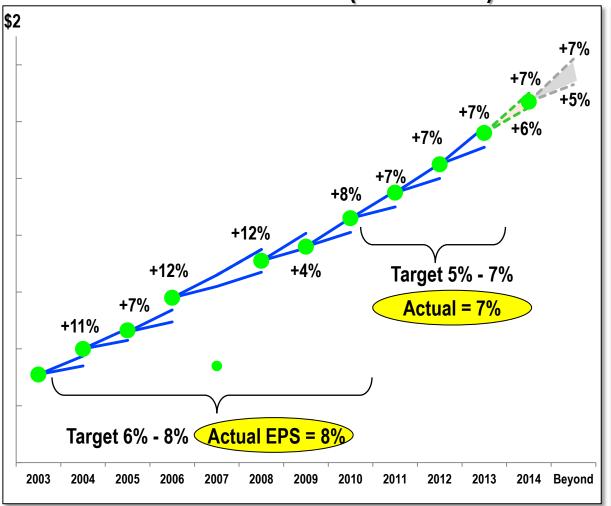
2015 Improvements

. . . . builds on visionary 2008 Law!

Key Takeaways



EPSa "Real" Growth (No "Resets")



Core Fundamentals

- ✓ Sustainable 5%-7% EPS growth
- Ten-year visible, organic investment
- Near-term capacity opportunities
- ✓ Refocus on gas business
- ✓ Continuous cost controls
- Strong, supportive partnerships

의 Adjusted EPS (non-GAAP) excluding MTM in 2004-2006

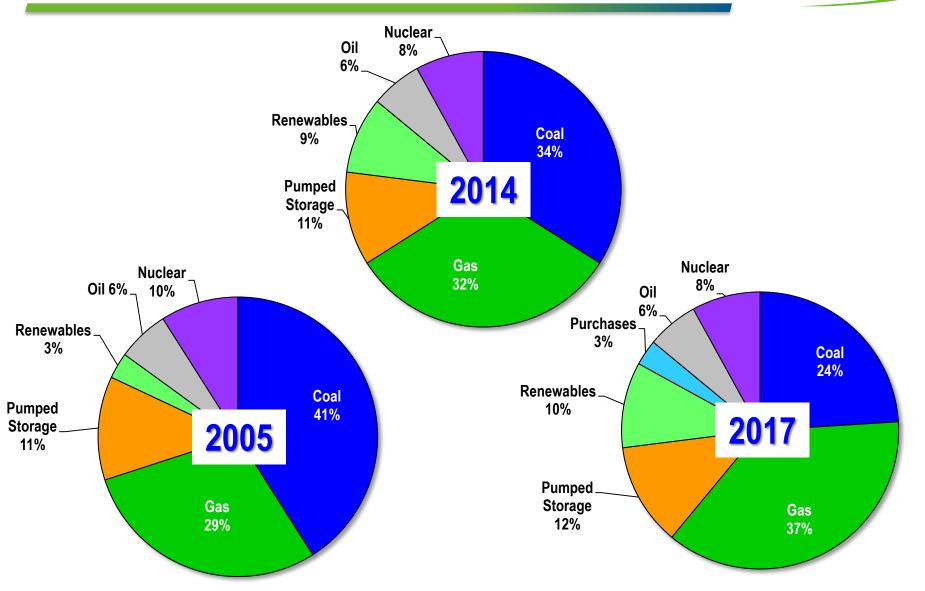
Capital Expenditures



	-	2013 mils)		2014 (mils)		2015 (mils)		2016 (mils)				13-2017 <u>ubtotal</u> (mils)	2018-2022 <u>Subtotal</u> (mils)		20	Total 13-2022 (mils)
New Generation (includes Renewables)	\$	136	\$	222	\$	61	\$	213	\$	44	\$	676	\$	1,105	\$	1,781
Environmental		314		280		201		122		114		1,031		420		1,451
Gas		172		227		237		215		188		1,039		1,435		2,474
Smart Energy		69		84		134		174		120		581		•		581
Electric Reliability		160		244		259		157		179		999		1,405		2,404
Maintenance	_	601		600		605		601	-	598		3,005		3,645	-	6,650
Total	<u>\$</u>	1,452	<u>\$</u>	1,657	<u>\$</u>	1,497	<u>\$</u>	1,482	\$	1,243	<u>\$</u>	7,331	<u>\$</u>	8,010	<u>\$</u>	15,341
Electric	\$	1,049	\$	1,212	\$	1,004	\$	1,003	\$	797	\$	5,065	\$	5,378	\$	10,443
Gas	_	403		445		493		479		446	\$	2,266		2,632		4,898
Total	\$	1,452	\$	1,657	\$	1,497	\$	1,482	\$	1,243	\$	7,331	\$	8,010	\$	15,341

Capacity Diversity





.... evolving to cleaner generation while becoming more cost competitive.

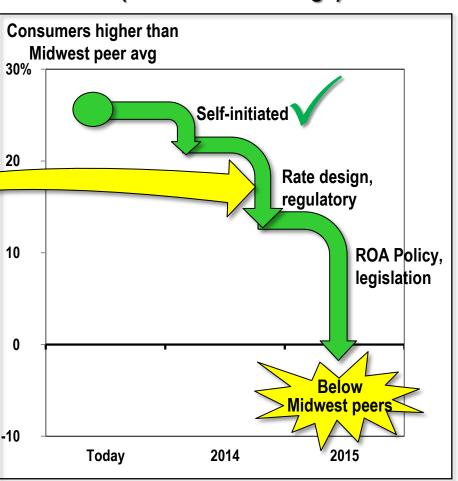
Regulation & Self-Initiated Steps....



House Bill 5476

Industrial Electric Rate (vs Midwest Average)

- ✓ Signed into law on June 17th, 2014
- Directs MPSC to develop cost of service allocation and rate design methods
- Company to include new rate design in next electric rate case
- ✓ MPSC to approve rate design within 270 days



. . . . being taken to maintain competitive bills & improve industrial rates.

2015 Gas Rate Case

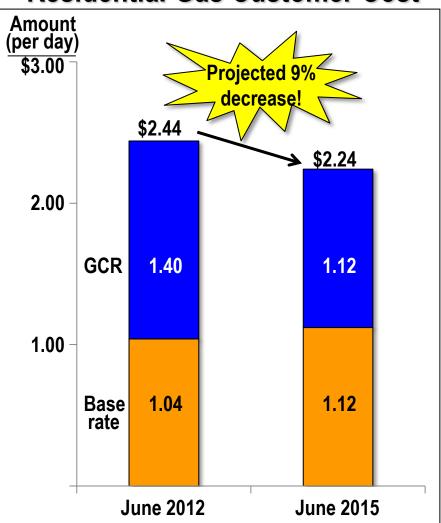


Overview

	<u>Amount</u> (Mils)
Capital Investment	\$ ¹⁴⁴ √
Cost & Other	(56)
Request	\$ 88
2016-2017 Investment	
Recovery Mechanism	\$ 92

	Existing (2012)	Request (2015)
Rate Base (bils)	\$3.14	\$3.65
ROE	10.3%	10.7%
Equity - Regulatory	41.3	41.7
Equity - Financial	50.9	52.5

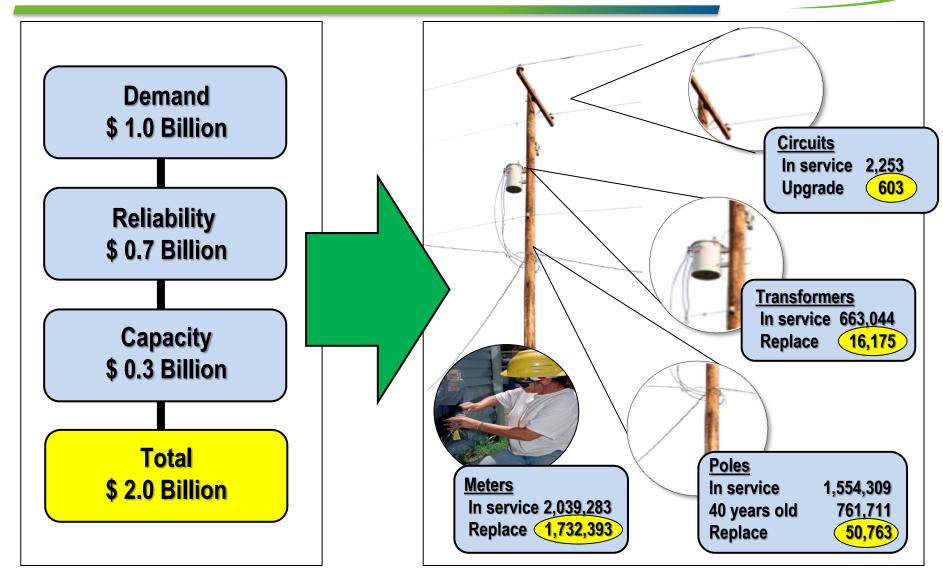
Residential Gas Customer Cost



. . . . supports capital investment offset partially by lower costs.

Electric Distribution





... investing \$2 billion over the next 5 years.





Earnings Per Share By Year GAAP Reconciliation (Unaudited)

	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Reported earnings (loss) per share - GAAP	(\$0.30)	\$0.64	(\$0.44)	(\$0.41)	(\$1.02)	\$1.20	\$0.91	\$1.28	\$1.58	\$1.42	\$1.66
After-tax items:											
Electric and gas utility	0.21	(0.39)	-	-	(0.07)	0.05	0.33	0.03	-	0.17	-
Enterprises	0.74	0.62	0.04	(0.02)	1.25	(0.02)	0.09	(0.03)	(0.11)	(0.01)	*
Corporate interest and other	0.16	(0.03)	0.04	0.27	(0.32)	(0.02)	0.01	*	(0.01)	*	*
Discontinued operations (income) loss	(0.16)	0.02	(0.07)	(0.03)	0.40	(*)	(0.08)	0.08	(0.01)	(0.03)	*
Asset impairment charges, net	-	-	1.82	0.76	0.60	-	-	-	-	-	-
Cumulative accounting changes	0.16	0.01	-	-	-	-	-	-	-	-	
Adjusted earnings per share, including MTM - non-GAA	\$0.81	\$0.87	\$1.39	\$0.57	\$0.84	\$1.21 (a)	\$1.26	\$1.36	\$1.45	\$1.55	\$1.66
Mark-to-market impacts		0.03	(0.43)	0.51							
Adjusted earnings per share, excluding MTM - non-GAA	NA	\$0.90	\$0.96	\$1.08	NA	NA	NA	NA	NA	NA	NA

^{*} Less than \$500 thousand or \$0.01 per share.

⁽a) \$1.25 excluding discontinued Exeter operations and accounting changes related to convertible debt and restricted stock.