



NEW JERSEY RESOURCES CORPORATION
1415 WYCKOFF ROAD
WALL, NJ 07719



**SCAN TO
VIEW MATERIALS & VOTE**



Electronic Voting Instructions

**You can vote by internet or telephone!
Available 24 hours a day, 7 days a week!**

VOTE BY INTERNET

Before the Meeting - Go to www.proxyvote.com or scan the QR Barcode above

Use the internet to transmit your voting instructions and for electronic delivery of information. Vote by 11:59 p.m. Eastern Standard Time on January 20, 2026 for shares held directly and by 11:59 p.m. Eastern Standard Time on January 16, 2026 for shares held in NJR's 401(k) Plan or any other plans holding our common stock. Have your proxy card in hand when you access the website and follow the instructions to obtain your records and to create an electronic voting instruction form.

During the Meeting - Go to www.virtualshareholdermeeting.com/NJR2026

You may attend the meeting virtually via the internet and vote during the meeting. Have the information that is printed in the box marked by the arrow available and then follow the instructions.

VOTE BY PHONE - 1-800-690-6903

Use any touch-tone telephone to transmit your voting instructions. Vote by 11:59 p.m. Eastern Standard Time on January 20, 2026 for shares held directly and by 11:59 p.m. Eastern Standard Time on January 16, 2026 for shares held in NJR's 401(k) Plan or any other plans holding our common stock. Have your proxy card in hand when you call and then follow the instructions.

VOTE BY MAIL

Mark, sign and date your proxy card and return it in the postage-paid envelope we have provided or return it to Vote Processing, c/o Broadridge, 51 Mercedes Way, Edgewood, NY 11717.

If you vote by telephone or via the internet, please do not send your proxy by mail.

TO VOTE, MARK BLOCKS BELOW IN BLUE OR BLACK INK AS FOLLOWS:

V81209-TBD

KEEP THIS PORTION FOR YOUR RECORDS
DETACH AND RETURN THIS PORTION ONLY

THIS PROXY CARD IS VALID ONLY WHEN SIGNED AND DATED.

NEW JERSEY RESOURCES CORPORATION

The Board of Directors recommends that you vote FOR all the nominees listed:

1. Election of the following five Directors that were named in the Proxy Statement; each for a term expiring in 2029.

Nominees:

- 01) Jane M. Kenny
02) Amy B. Mansue
03) Sharon C. Taylor
04) Stephen D. Westhoven
05) William T. Yardley

For All **Withhold All** **For All Except**

☐ ☐ ☐

To withhold authority to vote for any individual nominee(s), mark "For All Except" and write the number(s) of the nominee(s) on the line below.

The Board of Directors recommends you vote FOR the following proposal:

2. To approve a non-binding advisory resolution approving the compensation of our named executive officers.

For **Against** **Abstain**

☐ ☐ ☐

The Board of Directors recommends you vote FOR the following proposal:

3. To approve the 2026 Stock Award and Incentive Plan.

For **Against** **Abstain**

☐ ☐ ☐

The Board of Directors recommends you vote FOR the following proposal:

4. To ratify the appointment by the Audit Committee of Deloitte & Touche LLP as our independent registered public accounting firm for the fiscal year ending September 30, 2026.

For **Against** **Abstain**

☐ ☐ ☐

NOTE: Shareowners also will consider and act upon such other business that may properly be brought before the meeting or any adjournments or postponements thereof.

Authorized Signatures — This section must be completed for your vote to be counted — Date and Sign Below

In case of joint owners, each owner should sign. When signing in a fiduciary or representative capacity, please give full title as such. Proxies executed by a corporation should be signed in full corporate name by a duly authorized officer.

Signature [PLEASE SIGN WITHIN BOX]	Date
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Signature (Joint Owners)	Date
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**DIRECTIONS TO ATTEND THE
ANNUAL MEETING OF SHAREOWNERS VIRTUALLY**

You can attend the Annual Meeting of Shareowners live via the internet at www.virtualshareholdermeeting.com/NJR2026. Online check-in will begin at 9:15 a.m. Eastern Standard Time. Please allow ample time for the online check-in process. To participate in the Meeting, you will need the 16-digit control number included on your Notice Regarding the Availability of Proxy Materials or on your proxy card or any additional voting instructions that accompanied your proxy materials.

Important Notice Regarding the Availability of Proxy Materials for the Annual Meeting:

The Notice and Proxy Statement and Annual Report are available at www.proxyvote.com.

↓ IF YOU HAVE NOT VOTED VIA THE INTERNET OR TELEPHONE, FOLD ALONG THE PERFORATION,
DETACH AND RETURN THE BOTTOM PORTION IN THE ENCLOSED ENVELOPE. ↓

V81210-TBD

Proxy — New Jersey Resources Corporation

1415 Wyckoff Road, Wall, NJ 07719

**Solicited on behalf of the BOARD OF DIRECTORS
for the 2026 Annual Meeting of Shareowners**

The undersigned hereby appoints Richard Reich and Tejal K. Mehta, with full power of substitution, as proxies to represent the undersigned at the Annual Meeting of Shareowners of New Jersey Resources Corporation to be held at 9:30 a.m. Eastern Standard Time, on Wednesday, January 21, 2026, and at any adjournment or postponement thereof, and thereat to vote all of the shares of stock which the undersigned would be entitled to vote, and, if applicable, hereby directs the trustee(s) of the employee benefit plan(s) shown on this card to vote the shares of stock allocated to the account of the undersigned on all matters properly coming before the meeting.

The Proxy, when properly executed, will be voted in the manner directed herein by the undersigned shareowner. **If no direction is made, this Proxy will be voted FOR all nominees, FOR Proposal 2, FOR Proposal 3 and FOR Proposal 4 and according to the discretion of the proxy holders on any other matters that may properly come before the meeting or any and all adjournments or postponements thereof.**

**CONTINUED AND TO BE SIGNED ON REVERSE SIDE
SEE REVERSE SIDE**