C0. Introduction

C0.1

(C0.1) Give a general description and introduction to your organization.

Restaurant Brands International is one of the world’s largest quick service restaurant companies with approximately $31 billion in system-wide sales and 27,000 restaurants in more than 100 countries and United States territories as of December 31, 2020. Restaurant Brands International owns three of the world’s most prominent and iconic quick service restaurant brands – BURGER KING®, TIM HORTONS® and POPEYES®. Each of these independently operated brands have been serving their respective guests, restaurant owners and communities for decades.

Through our Restaurant Brands for Good initiatives, we demonstrate our commitment to acting responsibly and holding ourselves accountable for doing business the right way across our brands.

C0.2

(C0.2) State the start and end date of the year for which you are reporting data.

<table>
<thead>
<tr>
<th>Reporting year</th>
<th>Start date</th>
<th>End date</th>
<th>Indicate if you are providing emissions data for past reporting years</th>
<th>Select the number of past reporting years you will be providing emissions data for</th>
</tr>
</thead>
<tbody>
<tr>
<td>January 1, 2020</td>
<td>December 31, 2020</td>
<td>No</td>
<td>&lt;Not Applicable&gt;</td>
<td></td>
</tr>
</tbody>
</table>

C0.3

(C0.3) Select the countries/areas for which you will be supplying data.

Albania
Andorra
Antigua and Barbuda
Argentina
Armenia
Aruba
Australia
Austria
Azerbaijan
Bahamas
Bahrain
Bangladesh
Barbados
Belarus
Belgium
Bolivia (Plurinational State of)
Brazil
Brunei Darussalam
Bulgaria
Cambodia
Canada
Cayman Islands
Chile
China
China, Hong Kong Special Administrative Region
Colombia
Costa Rica
Côte d’Ivoire
Croatia
Curacao
Cyprus
Czechia
Denmark
Dominican Republic
Ecuador
Egypt
El Salvador
Estonia
Faroe Islands
Fiji
Finland
France
Georgia
Germany
Ghana
Gibraltar
Greece
Guadeloupe
Guam
Guatemala
Guyana
Honduras
Hungary
India
Indonesia
Iraq
Ireland
Israel
Italy
Jamaica
Jordan
Kazakhstan
Kenya
Kuwait
Latvia
Lebanon
Luxembourg
Malaysia
Maldives
Malta
Martinique
Mexico
Mongolia
Morocco
Myanmar
Netherlands
New Caledonia
New Zealand
North Macedonia
Norway
Oman
Pakistan
Panama
Paraguay
Peru
Philippines
Poland
Portugal
Puerto Rico
Qatar
Republic of Korea
Réunion
Romania
Russian Federation
Saint Kitts and Nevis
Saudi Arabia
Seychelles
Singapore
Sint Maarten (Dutch part)
Slovenia
South Africa
Spain
Sri Lanka
State of Palestine
Suriname
Sweden
Switzerland
Taiwan, Greater China
Thailand
Timor-Leste
Trinidad and Tobago
Tunisia
Turkey
United Arab Emirates
United Kingdom of Great Britain and Northern Ireland
United States of America
Uruguay
Venezuela (Bolivarian Republic of)
Viet Nam
C0.4

(C0.4) Select the currency used for all financial information disclosed throughout your response.

USD

C0.5

(C0.5) Select the option that describes the reporting boundary for which climate-related impacts on your business are being reported. Note that this option should align with your chosen approach for consolidating your GHG inventory.

Operational control

C1. Governance

C1.1

(C1.1) Is there board-level oversight of climate-related issues within your organization?

Yes

C1.1a

(C1.1a) Identify the position(s) (do not include any names) of the individual(s) on the board with responsibility for climate-related issues.

<table>
<thead>
<tr>
<th>Position of individual(s)</th>
<th>Please explain</th>
</tr>
</thead>
<tbody>
<tr>
<td>Chief Executive Officer (CEO)</td>
<td>Restaurant Brands International’s (RBI) sustainability steering committee consists of our Chief Corporate Officer, our Chief Marketing Officers, and our Global Head of Supply Chain who are jointly accountable for the sustainability framework and strategy, which includes measuring the company's global greenhouse gas footprint, setting emissions reduction targets, and executing abatement plans to meet targets. The steering committee reports to our Chief Operating Officer and Chief Executive Officer, who provide oversight. Restaurant Brands International’s Board of Directors oversees the management of ESG topics and receives an update twice annually from the sustainability steering committee.</td>
</tr>
<tr>
<td>Other C-Suite Officer</td>
<td>Restaurant Brands International’s (RBI) sustainability steering committee consists of our Chief Corporate Officer, our Chief Marketing Officers, and our Global Head of Supply Chain who are jointly accountable for the sustainability framework and strategy, which includes measuring the company's global greenhouse gas footprint, setting emissions reduction targets, and executing abatement plans to meet targets. The steering committee reports to our Chief Operating Officer and Chief Executive Officer, who provide oversight. Restaurant Brands International’s Board of Directors oversees the management of ESG topics and receives an update twice annually from the sustainability steering committee.</td>
</tr>
</tbody>
</table>

C1.1b

(C1.1b) Provide further details on the board’s oversight of climate-related issues.

<table>
<thead>
<tr>
<th>Frequency with which climate-related issues are a scheduled agenda item</th>
<th>Governance mechanisms into which climate-related issues are integrated</th>
<th>Scope of board-level oversight</th>
<th>Please explain</th>
</tr>
</thead>
<tbody>
<tr>
<td>Scheduled – some meetings</td>
<td>Reviewing and guiding strategy Reviewing and guiding major plans of action Reviewing and guiding risk management policies Reviewing and guiding business plans Monitoring and overseeing progress against goals and targets for addressing climate-related issues</td>
<td>&lt;Not Applicable&gt;</td>
<td>Restaurant Brands International’s (RBI) sustainability steering committee consists of our Chief Corporate Officer, our Chief Marketing Officers, and our Global Head of Supply Chain who are jointly accountable for the sustainability framework and strategy, which includes measuring the company's global greenhouse gas footprint, setting emissions reduction targets, and executing abatement plans to meet targets. The steering committee reports to our Chief Operating Officer and Chief Executive Officer, who provide oversight. Restaurant Brands International’s Board of Directors oversees the management of ESG topics and receives an update twice annually from the sustainability steering committee.</td>
</tr>
</tbody>
</table>

C1.2
(C1.2) Provide the highest management-level position(s) or committee(s) with responsibility for climate-related issues.

<table>
<thead>
<tr>
<th>Name of the position(s) and/or committee(s)</th>
<th>Reporting line</th>
<th>Responsibility</th>
<th>Coverage of responsibility</th>
<th>Frequency of reporting to the board on climate-related issues</th>
</tr>
</thead>
<tbody>
<tr>
<td>Other C-Suite Officer, please specify (Chief Corporate Officer (CCO))</td>
<td>&lt;Not Applicable&gt;</td>
<td>Both assessing and managing climate-related risks and opportunities</td>
<td>&lt;Not Applicable&gt;</td>
<td>More frequently than quarterly</td>
</tr>
</tbody>
</table>

C1.2a

(C1.2a) Describe where in the organizational structure this/these position(s) and/or committees lie, what their associated responsibilities are, and how climate-related issues are monitored (do not include the names of individuals).

Restaurant Brands International’s (RBI) sustainability steering committee consists of our Chief Corporate Officer, our Chief Marketing Officers, and our Global Head of Supply Chain who are jointly accountable for the sustainability framework and strategy which includes measuring the company’s global greenhouse gas footprint, setting emissions reduction targets, and executing abatement plans to meet targets. The steering committee reports to our Chief Operating Officer and Chief Executive Officer, who provide oversight. Restaurant Brands International’s Board of Directors oversees the management of ESG topics and receives an update twice annually from the sustainability steering committee.

Managing sustainability is a division between corporate and brand-led initiatives. A corporate-level team tracks stakeholder expectations and trends, identifies sustainability initiatives to support the business strategy, and highlights best practice across the group. The team maintains regular contact with senior leadership, guiding them on long term social and environmental trends and the expectations of global stakeholders, engaging them to incorporate sustainability priorities as part of their business objectives. They also guide the company’s sustainability reporting, and work with a number of other business lines to oversee the preparation of sustainability disclosures. Regional brand presidents work together with restaurant owners to inform the company-wide business plan, and to execute and market sustainability initiatives at the brand level.

The importance of sustainability at Restaurant Brands International is also reflected in metrics linked to annual employee performance incentives across our business, including individuals across each brand, supply chain, nutrition, quality assurance, and marketing and communications.

C1.3

(C1.3) Do you provide incentives for the management of climate-related issues, including the attainment of targets?

<table>
<thead>
<tr>
<th>Provide incentives for the management of climate-related issues</th>
<th>Comment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Row 1 Yes</td>
<td>The importance of sustainability at Restaurant Brands International is reflected in metrics linked to annual employee performance incentives across our business, including individuals across each brand, supply chain, nutrition, quality assurance, and marketing and communications.</td>
</tr>
</tbody>
</table>

C1.3a

(C1.3a) Provide further details on the incentives provided for the management of climate-related issues (do not include the names of individuals).

<table>
<thead>
<tr>
<th>Entitled to incentive</th>
<th>Type of incentive</th>
<th>Activity incentivized</th>
<th>Comment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Other, please specify (Chief Corporate Officer)</td>
<td>Monetary reward</td>
<td>Other (please specify) (Global emissions measurement)</td>
<td>The importance of sustainability at Restaurant Brands International is reflected in metrics linked to annual employee performance incentives across our business, including individuals across each brand, supply chain, nutrition, quality assurance, and marketing and communications.</td>
</tr>
<tr>
<td>Procurement manager</td>
<td>Monetary reward</td>
<td>Other (please specify) (Global emissions measurement)</td>
<td>The importance of sustainability at Restaurant Brands International is reflected in metrics linked to annual employee performance incentives across our business, including individuals across each brand, supply chain, nutrition, quality assurance, and marketing and communications.</td>
</tr>
<tr>
<td>Environment/Sustainability manager</td>
<td>Monetary reward</td>
<td>Other (please specify) (Global emissions measurement)</td>
<td>The importance of sustainability at Restaurant Brands International is reflected in metrics linked to annual employee performance incentives across our business, including individuals across each brand, supply chain, nutrition, quality assurance, and marketing and communications.</td>
</tr>
</tbody>
</table>

C2. Risks and opportunities

C2.1

(C2.1) Does your organization have a process for identifying, assessing, and responding to climate-related risks and opportunities? Yes
(C2.1a) How does your organization define short-, medium- and long-term time horizons?

<table>
<thead>
<tr>
<th></th>
<th>From (years)</th>
<th>To (years)</th>
<th>Comment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Short-term</td>
<td>1</td>
<td>2</td>
<td></td>
</tr>
<tr>
<td>Medium-term</td>
<td>2</td>
<td>5</td>
<td></td>
</tr>
<tr>
<td>Long-term</td>
<td>5</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

(C2.1b) How does your organization define substantive financial or strategic impact on your business?

We undertake an Enterprise Risk Management assessment to identify substantive financial or strategic risks and mitigation strategies.

(C2.2) Describe your process(es) for identifying, assessing and responding to climate-related risks and opportunities.

**Value chain stage(s) covered**
- Direct operations
- Upstream

**Risk management process**
Integrated into multi-disciplinary company-wide risk management process

**Frequency of assessment**
More than once a year

**Time horizon(s) covered**
- Short-term
- Medium-term
- Long-term

**Description of process**
Our company-wide Enterprise Risk Management assessment comprehensively evaluates risks to the business including those related to sustainability and climate change. The assessment captures input from internal subject matter experts as well as RBI leadership and is reviewed by RBI management semi-annually. One relevant risk is supply chain risk, for which there are additional processes to identify, assess, and respond to risk. Our procurement risk assessment evaluates risk level based on business exposure and supply complexity. Contingency plans are developed to focus on dual sourcing in areas with elevated risk, ensuring we are comfortable with the future outlooks of supply. Where acute risks such as wildfires, flooding or extreme storms are present, suppliers are expected to shift supply as needed. To manage chronic risks such as temperature patterns, drought and precipitation patterns, these risks are usually captured in pricing expectations therefore shifting to more competitive areas is expected as needed. We are assessing TCFD reporting to provide additional climate-related disclosures as we develop our climate action strategy.

(C2.2a) Which risk types are considered in your organization’s climate-related risk assessments?

<table>
<thead>
<tr>
<th>Risk Type</th>
<th>Relevance &amp; Inclusion</th>
<th>Please explain</th>
</tr>
</thead>
<tbody>
<tr>
<td>Current regulation</td>
<td>Relevant, always included</td>
<td>Assessed regularly by our Government Affairs, Sustainability, and Supply Chain teams</td>
</tr>
<tr>
<td>Emerging regulation</td>
<td>Relevant, always included</td>
<td>Assessed regularly by our Government Affairs, Sustainability, and Supply Chain teams</td>
</tr>
<tr>
<td>Technology</td>
<td>Not evaluated</td>
<td>Not a regular focus for risk management approach for climate, but technology solutions are evaluated and pursued in both restaurant sustainability and supply chain sustainability programs.</td>
</tr>
<tr>
<td>Legal</td>
<td>Relevant, always included</td>
<td>Legal compliance assessed regularly across local laws.</td>
</tr>
<tr>
<td>Market</td>
<td>Relevant, always included</td>
<td>We regularly assess fluctuations in commodity markets in partnership with suppliers across different geographies. In addition, our Guest Insights and Culinary Innovation teams regularly review consumer research to understand changing consumer preferences related to our menu and product offerings, which may be driven by environmental considerations.</td>
</tr>
<tr>
<td>Reputation</td>
<td>Relevant, always included</td>
<td>Climate action is a focus area of our sustainability framework, developed to address expectations of guests and other external stakeholders. Risk to reputation as it relates to sustainability is regularly evaluated as part of our reviews of guest insights and external stakeholder inquiries.</td>
</tr>
<tr>
<td>Acute physical</td>
<td>Relevant, always included</td>
<td>The impact of specific events with acute physical risk (e.g. hurricanes or other natural disasters) are included in our procurement risk assessment approach in partnership with suppliers across different geographies.</td>
</tr>
<tr>
<td>Chronic physical</td>
<td>Relevant, always included</td>
<td>The impact of chronic physical risks (e.g. Changes in temperature or water access) are included in our procurement risk assessment approach in partnership with suppliers across different geographies.</td>
</tr>
</tbody>
</table>

(C2.3)
(C2.3) Have you identified any inherent climate-related risks with the potential to have a substantive financial or strategic impact on your business?
Yes

(C2.3a) Provide details of risks identified with the potential to have a substantive financial or strategic impact on your business.

<table>
<thead>
<tr>
<th>Identifier</th>
<th>Risk 1</th>
</tr>
</thead>
</table>

Where in the value chain does the risk driver occur?
Upstream

Risk type & Primary climate-related risk driver
Emerging regulation
Mandates on and regulation of existing products and services

Primary potential financial impact
Increased direct costs

Climate risk type mapped to traditional financial services industry risk classification
<Not Applicable>

Company-specific description
Increased focus by U.S., Canadian and international governmental authorities on environmental matters is likely to lead to new governmental initiatives, particularly in the area of climate change, and related regulation related to packaging and waste, supply chain due diligence or emissions reduction. If we are unable to effectively manage the risks associated with our complex regulatory environment, it could have a material adverse effect on our business and financial condition.

Time horizon
Medium-term

Likelihood
More likely than not

Magnitude of impact
Medium-low

Are you able to provide a potential financial impact figure?
No, we do not have this figure

Potential financial impact figure (currency)
<Not Applicable>

Potential financial impact figure – minimum (currency)
<Not Applicable>

Potential financial impact figure – maximum (currency)
<Not Applicable>

Explanation of financial impact figure
Quantitative financial analysis of climate-related risk not yet conducted.

Cost of response to risk

Description of response and explanation of cost calculation

Comment
We assess risks as reasonably mitigated today.

<table>
<thead>
<tr>
<th>Identifier</th>
<th>Risk 2</th>
</tr>
</thead>
</table>

Where in the value chain does the risk driver occur?
Upstream

Risk type & Primary climate-related risk driver
Market
Increased cost of raw materials

Primary potential financial impact
Please select

Climate risk type mapped to traditional financial services industry risk classification
<Not Applicable>

Company-specific description
2. We, our franchisees and our supply chain are subject to risks and potential increased costs of raw materials arising from the effects of climate change. The markets for beef and chicken are subject to significant price fluctuations due to seasonal shifts, climate conditions, the cost of grain, disease, industry demand, international commodity markets, food safety concerns, product recalls, government regulation and other factors, all of which are beyond our control and, in many instances unpredictable. Such increases in commodity costs may materially and adversely affect our business and operating results.

Time horizon
Medium-term
Likelihood
More likely than not

Magnitude of impact
Medium-low

Are you able to provide a potential financial impact figure?
No, we do not have this figure

Potential financial impact figure (currency)
<Not Applicable>

Potential financial impact figure – minimum (currency)
<Not Applicable>

Potential financial impact figure – maximum (currency)
<Not Applicable>

Explanation of financial impact figure
Quantitative financial analysis of climate-related risk not yet conducted.

Cost of response to risk

Description of response and explanation of cost calculation

Comment
We assess risks as reasonably mitigated today.

Identifier
Risk 3

Where in the value chain does the risk driver occur?
Downstream

Risk type & Primary climate-related risk driver

<table>
<thead>
<tr>
<th>Market</th>
<th>Changing customer behavior</th>
</tr>
</thead>
</table>

Primary potential financial impact
Decreased revenues due to reduced demand for products and services

Climate risk type mapped to traditional financial services industry risk classification
<Not Applicable>

Company-specific description
Increased public focus on climate change and other environmental sustainability matters, such as packaging and waste, animal health and welfare, deforestation and land use may lead to a change in consumer preferences, for example shifting to plant based diets and away from animal proteins. If we are unable to effectively manage the risks associated with changing consumer preferences, it could have a material adverse effect on our business and financial condition.

Time horizon
Medium-term

Likelihood
More likely than not

Magnitude of impact
Medium-low

Are you able to provide a potential financial impact figure?
No, we do not have this figure

Potential financial impact figure (currency)
<Not Applicable>

Potential financial impact figure – minimum (currency)
<Not Applicable>

Potential financial impact figure – maximum (currency)
<Not Applicable>

Explanation of financial impact figure
Quantitative financial analysis of climate-related risk not yet conducted.

Cost of response to risk

Description of response and explanation of cost calculation

Comment
We assess risks as reasonably mitigated today.

C2.4

(C2.4) Have you identified any climate-related opportunities with the potential to have a substantive financial or strategic impact on your business?
Yes
(C2.4a) Provide details of opportunities identified with the potential to have a substantive financial or strategic impact on your business.

**Identifier**
Opp1

**Where in the value chain does the opportunity occur?**
Direct operations

**Opportunity type**
Energy source

**Primary climate-related opportunity driver**
Use of lower-emission sources of energy

**Primary potential financial impact**
Reduced indirect (operating) costs

**Company-specific description**
Transitonizing owned vehicle fleet and transport trucks used in distribution system to electric vehicles is expected to reduce operating costs over time

**Time horizon**
Long-term

**Likelihood**
Likely

**Magnitude of impact**
Low

**Are you able to provide a potential financial impact figure?**
No, we do not have this figure

**Potential financial impact figure (currency)**
<Not Applicable>

**Potential financial impact figure – minimum (currency)**
<Not Applicable>

**Potential financial impact figure – maximum (currency)**
<Not Applicable>

**Explanation of financial impact figure**
Quantitative financial analysis not yet conducted for climate-related opportunities.

**Cost to realize opportunity**

**Comment**
We are working towards taking advantage of these opportunities within our climate adaptation strategies.

---

**Identifier**
Opp2

**Where in the value chain does the opportunity occur?**
Downstream

**Opportunity type**
Products and services

**Primary climate-related opportunity driver**
Development of new products or services through R&D and innovation

**Primary potential financial impact**
Increased revenues resulting from increased demand for products and services

**Company-specific description**
Menu opportunities with new plant-based protein offerings catering to guests seeking alternatives for dairy,

**Time horizon**
Medium-term

**Likelihood**
More likely than not

**Magnitude of impact**
Medium-low

**Are you able to provide a potential financial impact figure?**
No, we do not have this figure

**Potential financial impact figure (currency)**
<Not Applicable>

**Potential financial impact figure – minimum (currency)**
<Not Applicable>

**Potential financial impact figure – maximum (currency)**

---
C3. Business Strategy

C3.1

(C3.1) Have climate-related risks and opportunities influenced your organization’s strategy and/or financial planning?
Yes, and we have developed a low-carbon transition plan

C3.1a

(C3.1a) Is your organization’s low-carbon transition plan a scheduled resolution item at Annual General Meetings (AGMs)?

<table>
<thead>
<tr>
<th>Is your low-carbon transition plan a scheduled resolution item at AGMs?</th>
<th>Comment</th>
</tr>
</thead>
<tbody>
<tr>
<td>No, and we do not intend it to become a scheduled resolution item within the next two years</td>
<td>Oversight of climate initiatives, risks, opportunities, and related business plans take place at the board level</td>
</tr>
</tbody>
</table>

C3.2
(C3.2) Does your organization use climate-related scenario analysis to inform its strategy?
No, but we anticipate using qualitative and/or quantitative analysis in the next two years

(C3.2b) Why does your organization not use climate-related scenario analysis to inform its strategy?
At RBI, we measured our greenhouse gas footprint globally across Scope 1, 2, and 3 for the first time in 2020 (using 2019 data) as a first step towards taking robust climate action and sharing climate-related financial disclosures. Conducting climate-related scenario analysis will be the next step to inform our strategy as we work towards aligning disclosures to the TCFD guidelines. RBI did not previously use climate-related scenario analysis to inform its strategy planning as we were still in the process of discussing resource allocation for planning and implementation of climate-informed strategy. Additionally, we had been in the process of educating and engaging our stakeholders on the importance of this task before commencement.

This analysis may include identifying key geographies and scenarios in RBI’s owned operations and supply chain, identifying risk parameters including locations, timing, and materials, and developing two scenarios for analysis - “business as usual” and “low carbon scenario”. It may then identify climate related risks and opportunities across key geographies and identify an action plan as an outcome. Our plan includes hiring third party TCFD and climate action experts for forming these scenario-based assessments of risk and opportunities, and risk management/mitigation paths. We plan to include climate scenario analyses and projections from public sources, such as data from the International Energy Agency and European Environmental Agency and other NGOs, as well as private sources.

(C3.3) Describe where and how climate-related risks and opportunities have influenced your strategy.

<table>
<thead>
<tr>
<th>Description of influence</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Products and services</strong></td>
</tr>
<tr>
<td>Yes</td>
</tr>
<tr>
<td><strong>Supply chain and/or value chain</strong></td>
</tr>
<tr>
<td>Yes</td>
</tr>
<tr>
<td><strong>Investment in R&amp;D</strong></td>
</tr>
<tr>
<td>Yes</td>
</tr>
<tr>
<td><strong>Operations</strong></td>
</tr>
<tr>
<td>Yes</td>
</tr>
</tbody>
</table>

(C3.4) Describe where and how climate-related risks and opportunities have influenced your financial planning.

<table>
<thead>
<tr>
<th>Description of influence</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Indirect costs</strong></td>
</tr>
<tr>
<td>The following impacts on indirect costs are being considered in mid-term and long-term financial planning: 1) Transitioning owned vehicle fleet and transport trucks used in distribution system to electric vehicles, expected to reduce operating costs over time 2) Widely implementing building standards including energy efficiency initiatives and equipment in franchised restaurants, expected to reduce operating costs over time</td>
</tr>
</tbody>
</table>

(C3.4a) Provide any additional information on how climate-related risks and opportunities have influenced your strategy and financial planning (optional).

(C4.1) Did you have an emissions target that was active in the reporting year?
Both absolute and intensity targets
C4.1a

(C4.1a) Provide details of your absolute emissions target(s) and progress made against those targets.

Target reference number
Abs 1

Year target was set
2021

Target coverage
Company-wide

Scope(s) (or Scope 3 category)
Scope 1+2 (market-based)

Base year
2019

Covered emissions in base year (metric tons CO2e)
65473

Covered emissions in base year as % of total base year emissions in selected Scope(s) (or Scope 3 category)
100

Target year
2030

Targeted reduction from base year (%)
50

Covered emissions in target year (metric tons CO2e) [auto-calculated]
32736.5

Covered emissions in reporting year (metric tons CO2e)
71746

% of target achieved [auto-calculated]
-19.1620973531074

Target status in reporting year
New

Is this a science-based target?
Yes, and this target has been approved by the Science-Based Targets initiative

Target ambition
1.5°C aligned

Please explain (including target coverage)
Our SBTi target is an absolute contraction of emissions associated with our Scopes 1 and 2 (Market) footprint by 50%. This target encompasses 100% of emissions in our Scopes 1 and 2 footprint. Scopes 1 and 2 emissions are higher this year than last year, as it may take a few years to implement changes that will result in emissions reductions in the coming years before the target.

C4.1b

(C4.1b) Provide details of your emissions intensity target(s) and progress made against those target(s).

Target reference number
Int 1

Year target was set
2021

Target coverage
Product level

Scope(s) (or Scope 3 category)
Scope 3: Purchased goods & services

Intensity metric
Metric tons CO2e per metric ton of product

Base year
2019

Intensity figure in base year (metric tons CO2e per unit of activity)
4825551

% of total base year emissions in selected Scope(s) (or Scope 3 category) covered by this intensity figure
76

Target year
2030

Targeted reduction from base year (%)
Intensity figure in target year (metric tons CO2e per unit of activity) [auto-calculated]
2412775.5

% change anticipated in absolute Scope 1+2 emissions

% change anticipated in absolute Scope 3 emissions
-8

Intensity figure in reporting year (metric tons CO2e per unit of activity)

% of target achieved [auto-calculated]

Target status in reporting year
New

Is this a science-based target?
Yes, and this target has been approved by the Science Based Targets initiative

Target ambition
1.5°C aligned

Please explain (including target coverage)
Emissions per metric ton of food served. Food comprises 76% of the Purchased Goods and Services category, and that 76% is covered in our target. The remaining 24% is comprised of packaging and other non-food materials, and are excluded from this target.

Target reference number
Int 2

Year target was set
2021

Target coverage
Site/facility

Scope(s) (or Scope 3 category)
Scope 3: Franchises

Intensity metric
Other, please specify (per Franchise)

Base year
2019

Intensity figure in base year (metric tons CO2e per unit of activity)
27086

% of total base year emissions in selected Scope(s) (or Scope 3 category) covered by this intensity figure
100

Target year
2030

Targeted reduction from base year (%)
50

Intensity figure in target year (metric tons CO2e per unit of activity) [auto-calculated]
13543

% change anticipated in absolute Scope 1+2 emissions

% change anticipated in absolute Scope 3 emissions
-19

Intensity figure in reporting year (metric tons CO2e per unit of activity)
27086

% of target achieved [auto-calculated]
0

Target status in reporting year
New

Is this a science-based target?
Yes, and this target has been approved by the Science Based Targets initiative

Target ambition
1.5°C aligned

Please explain (including target coverage)
Emissions per Franchise store. This target covers 100% of emissions in the Franchises category.

---

C4.2

(C4.2) Did you have any other climate-related targets that were active in the reporting year?
No other climate-related targets
C4.3

(C4.3) Did you have emissions reduction initiatives that were active within the reporting year? Note that this can include those in the planning and/or implementation phases.

No

C4.3d

(C4.3d) Why did you not have any emissions reduction initiatives active during the reporting year?

In 2020, RBI measured global company-wide greenhouse gas emissions for the first time, and began developing and refining an emissions abatement strategy. While we are still working to develop the potential emissions impact and costs of implementation at scale, a number of projects were initiated with the intention of ultimately leading to reduced emissions over time.

Burger King and Cargill teamed up with the WWF and local ranchers to launch a grasslands restoration program that aims to convert nearly 8,000 acres of marginal cropland throughout Montana and South Dakota to ecologically diverse grasslands with beef cattle as the primary grazers in the ecosystem to maintain it.

Burger King also supported scientific efforts to reduce cattle-based methane emissions by adding lemongrass to their diet, and widely communicating the initial findings to support further research, exploration, and adoption of methane-reducing feed additives across the industry.

C4.5

(C4.5) Do you classify any of your existing goods and/or services as low-carbon products or do they enable a third party to avoid GHG emissions?

No

C5. Emissions methodology

C5.1
(C5.1) Provide your base year and base year emissions (Scopes 1 and 2).

Scope 1
Base year start
January 1 2019
Base year end
December 31 2019
Base year emissions (metric tons CO2e)
42910
Comment

Scope 2 (location-based)
Base year start
January 1 2019
Base year end
December 31 2019
Base year emissions (metric tons CO2e)
17891
Comment

Scope 2 (market-based)
Base year start
January 1 2019
Base year end
December 31 2019
Base year emissions (metric tons CO2e)
22563
Comment

C5.2

(C5.2) Select the name of the standard, protocol, or methodology you have used to collect activity data and calculate emissions.

C6. Emissions data

C6.1

(C6.1) What were your organization’s gross global Scope 1 emissions in metric tons CO2e?

Reporting year
Gross global Scope 1 emissions (metric tons CO2e)
46544
Start date
<Not Applicable>
End date
<Not Applicable>
Comment

C6.2

(C6.2) Describe your organization’s approach to reporting Scope 2 emissions.

Row 1
Scope 2, location-based
We are reporting a Scope 2, location-based figure
Scope 2, market-based
We are reporting a Scope 2, market-based figure
Comment
### C6.3

(C6.3) What were your organization's gross global Scope 2 emissions in metric tons CO2e?

<table>
<thead>
<tr>
<th>Reporting year</th>
<th>Scope 2, location-based</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Scope 2, market-based</td>
<td>25160</td>
</tr>
<tr>
<td></td>
<td>Start date</td>
<td>&lt;Not Applicable&gt;</td>
</tr>
<tr>
<td></td>
<td>End date</td>
<td>&lt;Not Applicable&gt;</td>
</tr>
</tbody>
</table>

### C6.4

(C6.4) Are there any sources (e.g. facilities, specific GHGs, activities, geographies, etc.) of Scope 1 and Scope 2 emissions that are within your selected reporting boundary which are not included in your disclosure?

Yes

### C6.4a

(C6.4a) Provide details of the sources of Scope 1 and Scope 2 emissions that are within your selected reporting boundary which are not included in your disclosure.

<table>
<thead>
<tr>
<th>Source</th>
<th>Emissions associated with diesel purchased for back-up generators at Distribution Centers.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Relevance of Scope 1 emissions from this source</td>
<td>Emissions are not relevant</td>
</tr>
<tr>
<td>Relevance of location-based Scope 2 emissions from this source</td>
<td>No emissions excluded</td>
</tr>
<tr>
<td>Relevance of market-based Scope 2 emissions from this source (if applicable)</td>
<td>No emissions excluded</td>
</tr>
<tr>
<td>Explain why this source is excluded</td>
<td>Calculations of emissions from diesel associated with generators was found to be de minimis (approx. 0% of Scope 1 emissions)</td>
</tr>
</tbody>
</table>

### C6.5

(C6.5) Account for your organization's gross global Scope 3 emissions, disclosing and explaining any exclusions.

Purchased goods and services

<table>
<thead>
<tr>
<th>Evaluation status</th>
<th>Relevant, calculated</th>
</tr>
</thead>
<tbody>
<tr>
<td>Metric tonnes CO2e</td>
<td>21009836</td>
</tr>
</tbody>
</table>

Emissions calculation methodology

Purchased goods & services emissions were calculated in 2019 using procurement data from suppliers. This data was refreshed in 2020 by collecting a new sample of procurement data (product, weight, and origins) from a sample of suppliers, and updating the corresponding parts of the company's footprint. Procurement emissions estimate. Spend and weight - based emission factors for each product from each origin country, such that regional differences in emission production would be captured.

This data collection and sample update methodology may change in upcoming years as the company continues to refine its data collection process in the context of its large and complex supply chain.

Percentage of emissions calculated using data obtained from suppliers or value chain partners

Please explain
Capital goods

**Evaluation status**
Relevant, calculated

**Metric tonnes CO2e**
20620

**Emissions calculation methodology**
Spend on capital goods was used with spend-based emission factors from DEFRA for restaurant renovations, construction, warehouse equipment, trucks and trailers, and IT spend.

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**
Please explain

Fuel-and-energy-related activities (not included in Scope 1 or 2)

**Evaluation status**
Relevant, calculated

**Metric tonnes CO2e**
3929

**Emissions calculation methodology**
This category takes fuel and electricity use data from the Scope 1 & 2 footprint to calculate the well to tank (WTT) emissions associated with fuel and electricity use. This includes electricity and fuel use from corporate restaurants, offices, and distribution and manufacturing centers.

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**
Please explain

Upstream transportation and distribution

**Evaluation status**
Relevant, calculated

**Metric tonnes CO2e**
449803

**Emissions calculation methodology**
The category includes emissions associated with transportation & distribution paid for by RBI. This includes data from third party service providers that are US and Canada-based. This data has been scaled up to account for other regions. Emissions associated with warehousing have also been calculated.

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**
Please explain

Waste generated in operations

**Evaluation status**
Relevant, calculated

**Metric tonnes CO2e**
176421

**Emissions calculation methodology**
This category includes data and emissions from waste (solid and water) generated at RBI facilities and restaurants (corporate and franchise), including offices, manufacturing, and distribution centers. Based on data availability, waste types (solid, compost, water) and disposal methods (diverted, not diverted, composted) are taken into account, however if not, it is assumed all waste is not diverted.

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**
Please explain

Business travel

**Evaluation status**
Relevant, calculated

**Metric tonnes CO2e**
1983

**Emissions calculation methodology**
This includes business air and ground travel, as well as hotel stays. Air travel miles (fuel & distance based emission factors), business days of rental car usage (emission factors per rental day), hotel-night by region-based emission factors.

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**
Please explain
Employee commuting

**Evaluation status**
Relevant, calculated

**Metric tonnes CO2e**
30

**Emissions calculation methodology**
FTEs counts by locations & their modes of transportation, transportation mode-based emission factors. Data and emissions calculations for RBI employee commuting. This includes employees from all of RBI’s offices, distribution and manufacturing centers, and owned-restaurants. RBI-based commuter data was used.

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**
Please explain

**Upstream leased assets**

**Evaluation status**
Not relevant, explanation provided

**Metric tonnes CO2e**
<Not Applicable>

**Emissions calculation methodology**
<Not Applicable>

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**
<Not Applicable>

**Please explain**
RBI does not lease any sites that fall into this category. Leased assets are covered by the “Franchises” category.

**Downstream transportation and distribution**

**Evaluation status**
Relevant, calculated

**Metric tonnes CO2e**
189537

**Emissions calculation methodology**
Number of deliveries, assumed miles per delivery, vehicle-based emission factors. The category includes emissions associated with transportation & distribution not paid for by RBI. This includes deliveries paid for by RBI’s customers from all restaurants (corporate and franchise).

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**
Please explain

**Processing of sold products**

**Evaluation status**
Not relevant, explanation provided

**Metric tonnes CO2e**
<Not Applicable>

**Emissions calculation methodology**
<Not Applicable>

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**
<Not Applicable>

**Please explain**
RBI’s sold products are food, and does not have its food products processed by Franchises or any other third-party, so this category is not applicable.

**Use of sold products**

**Evaluation status**
Not relevant, explanation provided

**Metric tonnes CO2e**
<Not Applicable>

**Emissions calculation methodology**
<Not Applicable>

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**
<Not Applicable>

**Please explain**
RBI’s sold products are the food produced by its Franchises, and there are no emissions associated with the consumption of its food, so this category is not applicable.
End of life treatment of sold products

Evaluation status
Relevant, calculated

Metric tonnes CO2e
238231

Emissions calculation methodology
Product name, weight per unit, number of units, total product weight, weight-based DEFRA emission factors. This category includes data and emissions from food and packaging waste generated outside of RBI restaurants, including only the waste for those food and packaging products that RBI takes ownership of and sells. The vast majority of food and packaging products are sourced directly by franchisees and therefore end of life for these products is not included in this category. RBI spend & weights data.

Percentage of emissions calculated using data obtained from suppliers or value chain partners

Please explain

Downstream leased assets

Evaluation status
Not relevant, explanation provided

Metric tonnes CO2e
<Not Applicable>

Emissions calculation methodology
<Not Applicable>

Percentage of emissions calculated using data obtained from suppliers or value chain partners
<Not Applicable>

Please explain
RBI does not lease out any space other than what it does to its franchises, for which associated emissions are calculated in the "Franchises" category.

Franchises

Evaluation status
Relevant, calculated

Metric tonnes CO2e
4283788

Emissions calculation methodology
Store counts, appliance counts, application/appliance-based emission factors (IPCC) were used.

Percentage of emissions calculated using data obtained from suppliers or value chain partners

Please explain
This category includes the Scope 1 & 2 emissions of RBI's franchises. It covers emissions associated with electricity use, mobile and stationary fuel combustion, and refrigeration emissions of franchises.

Investments

Evaluation status
Not relevant, explanation provided

Metric tonnes CO2e
<Not Applicable>

Emissions calculation methodology
<Not Applicable>

Percentage of emissions calculated using data obtained from suppliers or value chain partners
<Not Applicable>

Please explain
RBI does not hold any investments that contribute to its greenhouse gas footprint.

Other (upstream)

Evaluation status
Not evaluated

Metric tonnes CO2e
<Not Applicable>

Emissions calculation methodology
<Not Applicable>

Percentage of emissions calculated using data obtained from suppliers or value chain partners
<Not Applicable>

Please explain
There are no other upstream sources of emissions for RBI to be reported.
Other (downstream)

Evaluation status
Not evaluated

Metric tonnes CO2e
<Not Applicable>

Emissions calculation methodology
<Not Applicable>

Percentage of emissions calculated using data obtained from suppliers or value chain partners
<Not Applicable>

Please explain
There are no other downstream sources of emissions for RBI to be reported

C6.7

(C6.7) Are carbon dioxide emissions from biogenic carbon relevant to your organization?
No

C6.10

(C6.10) Describe your gross global combined Scope 1 and 2 emissions for the reporting year in metric tons CO2e per unit currency total revenue and provide any additional intensity metrics that are appropriate to your business operations.

Intensity figure
0.0000144416

Metric numerator (Gross global combined Scope 1 and 2 emissions, metric tons CO2e)
71746

Metric denominator
unit total revenue

Metric denominator: Unit total
4968000000

Scope 2 figure used
Market-based

% change from previous year
10

Direction of change
Increased

Reason for change
Emissions this year increased due to the addition of new distribution centers.

C7. Emissions breakdowns

C7.1

(C7.1) Does your organization break down its Scope 1 emissions by greenhouse gas type?
No

C7.2

(C7.2) Break down your total gross global Scope 1 emissions by country/region.

<table>
<thead>
<tr>
<th>Country/Region</th>
<th>Scope 1 emissions (metric tons CO2e)</th>
</tr>
</thead>
<tbody>
<tr>
<td>North America</td>
<td>46040</td>
</tr>
<tr>
<td>Eastern Europe, Middle East, and Africa (EEMEA)</td>
<td>354</td>
</tr>
<tr>
<td>Asia Pacific (or JAPA)</td>
<td>150</td>
</tr>
<tr>
<td>Latin America and Caribbean (LAC)</td>
<td>0</td>
</tr>
</tbody>
</table>
C7.3

(C7.3) Indicate which gross global Scope 1 emissions breakdowns you are able to provide.

By business division

C7.3a

(C7.3a) Break down your total gross global Scope 1 emissions by business division.

<table>
<thead>
<tr>
<th>Business division</th>
<th>Scope 1 emissions (metric ton CO2e)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Office</td>
<td>1781</td>
</tr>
<tr>
<td>Company Vehicles</td>
<td>6069</td>
</tr>
<tr>
<td>Distribution Center</td>
<td>26897</td>
</tr>
<tr>
<td>Manufacturing</td>
<td>4647</td>
</tr>
<tr>
<td>Restaurant</td>
<td>7191</td>
</tr>
</tbody>
</table>

C7.5

(C7.5) Break down your total gross global Scope 2 emissions by country/region.

<table>
<thead>
<tr>
<th>Country/Region</th>
<th>Scope 2, location-based (metric tons CO2e)</th>
<th>Scope 2, market-based (metric tons CO2e)</th>
<th>Purchased and consumed electricity, heat, steam or cooling (MWh)</th>
<th>Purchased and consumed low-carbon electricity, heat, steam or cooling accounted for in Scope 2 market-based approach (MWh)</th>
</tr>
</thead>
<tbody>
<tr>
<td>North America</td>
<td>19941</td>
<td>25081</td>
<td>994.6</td>
<td></td>
</tr>
<tr>
<td>Eastern Europe, Middle East, and Africa (EEMEA)</td>
<td>11</td>
<td>13</td>
<td>2345.21</td>
<td></td>
</tr>
<tr>
<td>Asia Pacific (or JAPA)</td>
<td>66</td>
<td>66</td>
<td>126147.73</td>
<td></td>
</tr>
</tbody>
</table>

C7.6

(C7.6) Indicate which gross global Scope 2 emissions breakdowns you are able to provide.

By business division

C7.6a

(C7.6a) Break down your total gross global Scope 2 emissions by business division.

<table>
<thead>
<tr>
<th>Business division</th>
<th>Scope 2, location-based (metric tons CO2e)</th>
<th>Scope 2, market-based (metric tons CO2e)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Distribution Center</td>
<td>4010.237</td>
<td>4010.237</td>
</tr>
<tr>
<td>Manufacturing</td>
<td>353.192</td>
<td>248.83</td>
</tr>
<tr>
<td>Office</td>
<td>1556.233</td>
<td>1467.885</td>
</tr>
<tr>
<td>Restaurant</td>
<td>14296.324</td>
<td>19433.343</td>
</tr>
</tbody>
</table>

C7.9

(C7.9) How do your gross global emissions (Scope 1 and 2 combined) for the reporting year compare to those of the previous reporting year?

Increased

C7.9a
(C7.9a) Identify the reasons for any change in your gross global emissions (Scope 1 and 2 combined), and for each of them specify how your emissions compare to the previous year.

<table>
<thead>
<tr>
<th>Change in emissions (metric tons CO2e)</th>
<th>Direction of change</th>
<th>Emissions value (percentage)</th>
<th>Please explain calculation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Change in renewable energy consumption</td>
<td>&lt;Not Applicable&gt;</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other emissions reduction activities</td>
<td>&lt;Not Applicable&gt;</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Divestment</td>
<td>&lt;Not Applicable&gt;</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Acquisitions</td>
<td>&lt;Not Applicable&gt;</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Mergers</td>
<td>&lt;Not Applicable&gt;</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Change in output</td>
<td>6273</td>
<td>Increased 10</td>
<td>In the past year, our company opened up two new Distribution centers, which led to an increase in scope 1 and 2 emissions associated with Distribution Centers. Additionally, there was an increase in company vehicles usage which led to an increase in our footprint of company owned vehicles.</td>
</tr>
<tr>
<td>Change in methodology</td>
<td>&lt;Not Applicable&gt;</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Change in boundary</td>
<td>&lt;Not Applicable&gt;</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Change in physical operating conditions</td>
<td>&lt;Not Applicable&gt;</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Unidentified</td>
<td>&lt;Not Applicable&gt;</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other</td>
<td>&lt;Not Applicable&gt;</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

C7.9b

(C7.9b) Are your emissions performance calculations in C7.9 and C7.9a based on a location-based Scope 2 emissions figure or a market-based Scope 2 emissions figure?

Market-based

C8. Energy

C8.1

(C8.1) What percentage of your total operational spend in the reporting year was on energy?

Please select

C8.2

(C8.2) Select which energy-related activities your organization has undertaken.

<table>
<thead>
<tr>
<th>Activity</th>
<th>Indicate whether your organization undertook this energy-related activity in the reporting year</th>
</tr>
</thead>
<tbody>
<tr>
<td>Consumption of fuel (excluding feedstocks)</td>
<td>Yes</td>
</tr>
<tr>
<td>Consumption of purchased or acquired electricity</td>
<td>Yes</td>
</tr>
<tr>
<td>Consumption of purchased or acquired heat</td>
<td>No</td>
</tr>
<tr>
<td>Consumption of purchased or acquired steam</td>
<td>No</td>
</tr>
<tr>
<td>Consumption of purchased or acquired cooling</td>
<td>No</td>
</tr>
<tr>
<td>Generation of electricity, heat, steam, or cooling</td>
<td>No</td>
</tr>
</tbody>
</table>

C8.2a
(C8.2a) Report your organization’s energy consumption totals (excluding feedstocks) in MWh.

<table>
<thead>
<tr>
<th>Heating value</th>
<th>MWh from renewable sources</th>
<th>MWh from non-renewable sources</th>
<th>Total (renewable and non-renewable) MWh</th>
</tr>
</thead>
<tbody>
<tr>
<td>Consumption of fuel (excluding feedstock)</td>
<td>HHV (higher heating value) 0</td>
<td>63892</td>
<td>63892</td>
</tr>
<tr>
<td>Consumption of purchased or acquired electricity</td>
<td>&lt;Not Applicable&gt; 0</td>
<td>65596</td>
<td>65596</td>
</tr>
<tr>
<td>Consumption of purchased or acquired heat</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
</tr>
<tr>
<td>Consumption of purchased or acquired steam</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
</tr>
<tr>
<td>Consumption of purchased or acquired cooling</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
</tr>
<tr>
<td>Consumption of self-generated non-fuel renewable energy</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
</tr>
<tr>
<td>Total energy consumption</td>
<td>&lt;Not Applicable&gt; 0</td>
<td>129488</td>
<td>129488</td>
</tr>
</tbody>
</table>

(C8.2b) Select the applications of your organization’s consumption of fuel.

<table>
<thead>
<tr>
<th>Fuel application</th>
<th>Indicate whether your organization undertakes this fuel application</th>
</tr>
</thead>
<tbody>
<tr>
<td>Consumption of fuel for the generation of electricity</td>
<td>No</td>
</tr>
<tr>
<td>Consumption of fuel for the generation of heat</td>
<td>Yes</td>
</tr>
<tr>
<td>Consumption of fuel for the generation of steam</td>
<td>Yes</td>
</tr>
<tr>
<td>Consumption of fuel for the generation of cooling</td>
<td>No</td>
</tr>
<tr>
<td>Consumption of fuel for co-generation or tri-generation</td>
<td>No</td>
</tr>
</tbody>
</table>

(C8.2c) State how much fuel in MWh your organization has consumed (excluding feedstocks) by fuel type.

**Fuels (excluding feedstocks)**

**Natural Gas**

Heating value

Unable to confirm heating value

Total fuel MWh consumed by the organization

62782.53

MWh fuel consumed for self-generation of electricity

<Not Applicable>

MWh fuel consumed for self-generation of heat

<Not Applicable>

MWh fuel consumed for self-generation of steam

<Not Applicable>

MWh fuel consumed for self-generation of cooling

<Not Applicable>

MWh fuel consumed for self-cogeneration or self-trigeneration

<Not Applicable>

Emission factor

53.11

Unit

kg CO2e per million Btu

Emissions factor source


Comment

**Diesel**

Heating value

Unable to confirm heating value

Total fuel MWh consumed by the organization

488.4

MWh fuel consumed for self-generation of electricity

<Not Applicable>

MWh fuel consumed for self-generation of heat

<Not Applicable>

MWh fuel consumed for self-generation of steam

<Not Applicable>

MWh fuel consumed for self-generation of cooling

<Not Applicable>

MWh fuel consumed for self-cogeneration or self-trigeneration

<Not Applicable>
Emission factor
10.24

Unit
kg CO2e per gallon

Emissions factor source

Comment

Fuels (excluding feedstocks)
Propane Liquid

Heating value
Unable to confirm heating value

Total fuel MWh consumed by the organization
620.89

MWh fuel consumed for self-generation of electricity
<Not Applicable>

MWh fuel consumed for self-generation of heat

MWh fuel consumed for self-generation of steam

MWh fuel consumed for self-generation of cooling
<Not Applicable>

MWh fuel consumed for self-cogeneration or self-trigeneration
<Not Applicable>

Emission factor
5.74

Unit
kg CO2e per gallon

Emissions factor source

Comment

C8.2e

(C8.2e) Provide details on the electricity, heat, steam, and/or cooling amounts that were accounted for at a zero emission factor in the market-based Scope 2 figure reported in C6.3.

Sourcing method
None (no purchases of low-carbon electricity, heat, steam or cooling)

Low-carbon technology type
<Not Applicable>

Country/area of consumption of low-carbon electricity, heat, steam or cooling
<Not Applicable>

MWh consumed accounted for at a zero emission factor
<Not Applicable>

Comment

C9. Additional metrics

C9.1

(C9.1) Provide any additional climate-related metrics relevant to your business.

C10. Verification

C10.1
(C10.1) Indicate the verification/assurance status that applies to your reported emissions.

<table>
<thead>
<tr>
<th>Scope 1</th>
<th>Verification/assurance status</th>
</tr>
</thead>
<tbody>
<tr>
<td>No third-party verification or assurance</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Scope 2 (location-based or market-based)</th>
<th>Verification/assurance status</th>
</tr>
</thead>
<tbody>
<tr>
<td>No third-party verification or assurance</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Scope 3</th>
<th>Verification/assurance status</th>
</tr>
</thead>
<tbody>
<tr>
<td>No third-party verification or assurance</td>
<td></td>
</tr>
</tbody>
</table>

(C10.2) Do you verify any climate-related information reported in your CDP disclosure other than the emissions figures reported in C6.1, C6.3, and C6.5?
No, but we are actively considering verifying within the next two years

C11. Carbon pricing

C11.1

(C11.1) Are any of your operations or activities regulated by a carbon pricing system (i.e. ETS, Cap & Trade or Carbon Tax)?
Yes

C11.1a

(C11.1a) Select the carbon pricing regulation(s) which impacts your operations.
- BC carbon tax
- Canada federal fuel charge

C11.1c

(C11.1c) Complete the following table for each of the tax systems you are regulated by.

**BC carbon tax**

<table>
<thead>
<tr>
<th>Period start date</th>
<th>January 1 2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>Period end date</td>
<td>December 31 2020</td>
</tr>
<tr>
<td>% of total Scope 1 emissions covered by tax</td>
<td>0.35</td>
</tr>
<tr>
<td>Total cost of tax paid</td>
<td>6426</td>
</tr>
</tbody>
</table>

**Comment**
Disclosure of applicable tax systems, % emissions and tax paid may not be exhaustive due to accessibility of data. Disclosure is based on natural gas use for operations in BC (Langley Distribution Center), and excludes taxes on diesel fuel for company owned and operated vehicles.

**Canada federal fuel charge**

<table>
<thead>
<tr>
<th>Period start date</th>
<th>January 1 2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>Period end date</td>
<td>December 31 2020</td>
</tr>
<tr>
<td>% of total Scope 1 emissions covered by tax</td>
<td>8.69</td>
</tr>
<tr>
<td>Total cost of tax paid</td>
<td>113601</td>
</tr>
</tbody>
</table>

**Comment**
Disclosure of applicable tax systems, % emissions and tax paid may not be exhaustive due to accessibility of data. Disclosure is based on natural gas use for operations in Canada (Calgary, Ancaster, Guelph, Kingston distribution centers, and Fruition facility), and excludes the Canadian corporate office, as well as taxes on diesel fuel for company owned and operated vehicles.

C11.1d
What is your strategy for complying with the systems you are regulated by or anticipate being regulated by?

RBI monitors regulatory compliance requirements through a combination of business functions, including government relations, tax, and legal, together with guidance from suppliers and providers of energy for owned operations. Carbon tax spend is broken out as a line item on energy billing and built into forecast budgets for future years where applicable.

Has your organization originated or purchased any project-based carbon credits within the reporting period?

No

Does your organization use an internal price on carbon?

No, and we do not currently anticipate doing so in the next two years

Do you engage with your value chain on climate-related issues?

Yes, our suppliers

Provide details of your climate-related supplier engagement strategy.

**Type of engagement**
Information collection (understanding supplier behavior)

**Details of engagement**
Collect climate change and carbon information at least annually from suppliers

- % of suppliers by number
  - 95
- % total procurement spend (direct and indirect)
  - 99
- % of supplier-related Scope 3 emissions as reported in C6.5
  - 99

**Rationale for the coverage of your engagement**
Aim to measure comprehensive global carbon footprint

**Impact of engagement, including measures of success**
RBI plans to collect supplier specific data in order to plan its future engagements with suppliers. Within the coming years, RBI hopes to increase its partnership with low-footprint suppliers, as well as engage with suppliers on potential ways to decrease their footprints.

Do you engage in activities that could either directly or indirectly influence public policy on climate-related issues through any of the following?

Trade associations

Are you on the board of any trade associations or do you provide funding beyond membership?

Yes
Enter the details of those trade associations that are likely to take a position on climate change legislation.

<table>
<thead>
<tr>
<th>Trade association</th>
</tr>
</thead>
<tbody>
<tr>
<td>Global Roundtable for Sustainable Beef</td>
</tr>
</tbody>
</table>

Is your position on climate change consistent with theirs?
Consistent

Please explain the trade association’s position
GRSB aims to globally reduce by 30% the net global warming impact of each unit of beef by 2030, on a pathway to climate neutrality. In order to support the urgent global ambition of limiting global temperature rises to 1.5 degrees by 2030, GRSB members will implement and incentivise climate smart beef production, processing, and trade, while safeguarding and building upon the carbon stores in soil and landscapes.

How have you influenced, or are you attempting to influence their position?
No position taken on climate change legislation at this time.

Our vision for sustainable beef is based on the GRSB’s definition and core principles of sustainable beef, as a:
- “socially responsible, environmentally sound and economically viable product that prioritizes Planet (relevant principles: Natural Resources, Efficiency and Innovation, People and the Community); People (relevant principles: People and the Community and Food); Animals (relevant principle: Animal Health and Welfare); and Progress (relevant principles: Natural Resources, People and the Community, Animal Health and Welfare, Food, Efficiency and Innovation).”

What processes do you have in place to ensure that all of your direct and indirect activities that influence policy are consistent with your overall climate change strategy?
Periodic review of company goals compared to goals and strategic planning of relevant industry associations. RBI has not taken a position on climate change legislation at this time.

Have you published information about your organization's response to climate change and GHG emissions performance for this reporting year in places other than in your CDP response? If so, please attach the publication(s).

<table>
<thead>
<tr>
<th>Publication</th>
<th>Status</th>
<th>Attach the document</th>
</tr>
</thead>
<tbody>
<tr>
<td>In voluntary sustainability report</td>
<td>Complete</td>
<td>RBI-RB4G-2021-ENGLISH.pdf</td>
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</table>

Page/Section reference
Pages 8 and 9

Content elements
Emissions figures

Provide details for the person that has signed off (approved) your CDP climate change response.

<table>
<thead>
<tr>
<th>Row 1</th>
<th>Job title</th>
<th>Corresponding job category</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Chief Corporate Officer</td>
<td>Other C-Suite Officer</td>
</tr>
</tbody>
</table>

Provide any additional information or context that you feel is relevant to your organization's response. Please note that this field is optional and is not scored.

n/a

Provide details for the person that has signed off (approved) your CDP climate change response.

Submit your response
In which language are you submitting your response?
English

Please confirm how your response should be handled by CDP

<table>
<thead>
<tr>
<th>I am submitting to</th>
<th>Public or Non-Public Submission</th>
</tr>
</thead>
<tbody>
<tr>
<td>Investors</td>
<td>Public</td>
</tr>
</tbody>
</table>

Please confirm below
I have read and accept the applicable Terms