

Driving Cleaner Performance



Speaking Today...



Dan Sceli
Chief Executive Officer



Elizabeth Owens
Chief Financial Officer

Westport Fuel Systems

Disclaimer and Forward-Looking Statements

This presentation contains forward-looking statements that are based on the beliefs of management and reflects our current expectations as contemplated under the safe harbor provisions of Section 21E of the United States Securities Act of 1934, as amended. Such forward-looking statements include, but are not limited to, future strategic initiatives and future growth, future of our development programs (including those relating to HPDI and Hydrogen), our expectations for 2026 and beyond, including the global demand for our products or our HPDI joint venture's products (including the HPDI 2.0TM fuel systems), our ability to successfully realize the benefits of the divestiture of our Light-Duty business (including potential earnout payments), the future success of our business and technology strategies, opportunities available to sell and supply our products in North America, consumer confidence levels, our ability to strengthen our liquidity, growth in our HPDI joint venture, improved aftermarket revenues, our capital expenditures, our investments, cash and capital requirements, the intentions of our partners and potential customers, the performance of our products, our future market opportunities, our ability to continue our business as a going concern and generate sufficient cash flows to fund operations, the availability of funding and funding requirements, our future cash flows, our estimates and assumptions used in our accounting policies, our accruals, including warranty accruals, our financial condition, the timing of when we will adopt or meet certain accounting and regulatory standards and the alignment of our business segments.

These forward-looking statements are neither promises nor guarantees but involve known and unknown risks and uncertainties that may cause our actual results, levels of activity, performance or achievements to be materially different from any future results, levels of activity, performance or achievements expressed in or implied by these forward-looking statements. These risks include risks related to revenue growth, operating results, liquidity, our industry and products, the general economy, conditions of the capital and debt markets, government or accounting policies and regulations, regulatory investigations, climate change legislation or regulations, technology innovations, as well as other factors discussed below and elsewhere in this report, including the risk factors contained in the Company's most recent AIF filed on SEDAR+ at www.sedarplus.ca. The forward-looking statements contained in this MD&A are based upon a number of material factors and assumptions which include, without limitation, market acceptance of our products, product development delays in contractual commitments, the ability to attract and retain business partners, competition from other technologies, conditions or events affecting cash flows or our ability to continue as a going concern, price differential between compressed natural gas, liquefied natural gas, and liquefied petroleum gas relative to petroleum-based fuels, unforeseen claims, exposure to factors beyond our control as well as the additional factors referenced in our AIF. Readers should not place undue reliance on any such forward-looking statements, which are pertinent only as of the date they were made.

For a detailed discussion of these and other risk factors that could affect the Corporation's future performance, please refer to the Corporation's most recent Annual Information Form filed on SEDAR+ at www.sedarplus.ca.

Readers should not place undue reliance on any such forward-looking statements, which speak only as of the date they were made. We disclaim any obligation to publicly update or revise such statements to reflect any change in our expectations or in events, conditions or circumstances on which any such statements may be based, or that may affect the likelihood that actual results will differ from those set forth in these forward-looking statements except as required by National Instrument 51-102. The contents of any website, RSS feed or twitter account referenced in this press release are not incorporated by reference herein.

Strategic Progress and Market Momentum

Performance Momentum

- Cespira JV revenue increased 33% compared to Q1 2025
- Incremental volumes from a second OEM contributing meaningfully to results
- Growing market acceptance of HPDI™ fuel system technology
- Favorable LNG pricing in Europe supporting continued demand growth through 2026

Positive EU Market Dynamics

- European LNG truck market showing strong growth
- Europe holds ~30% global LNG truck share
- Market projected to grow 12.5% CAGR through 2031
- Growth driven by regulations, infrastructure, and fleet economics

High-Pressure Controls Business Momentum

- High-Pressure Controls revenue increased 21% year-over-year
- Our brands, GFI provides critical enabling components and AFS integrates technologies into complete customer solutions

Manufacturing Expansion and Growth Outlook

- Production commenced at expanded Cambridge, Ontario facility
- China Hydrogen Innovation Center launched in Changzhou
- Strong industrial demand supports positive 2026 outlook

Positive & Insightful ACT Expo Experience

From Build to Show Floor - Proven Delivery Capability

- Delivered truck to Las Vegas on time and show-ready
- Complex, high-pressure execution successfully completed
- Fully integrated platform demonstrated live at ACT Expo
- Proven diesel performance with cleaner, cost-effective fuel

Market Engagement and Industry Validation

- Strong interest from fleets, OEMs, and industry leaders
- Demonstrated real-world capability — not a concept vehicle
- Success reflects Westport's ability to execute, integrate, and lead

Strong Market Engagement and Validation at ACT Expo

- Showcased more than innovation — demonstrated market readiness
- Fleets and OEMs increasingly recognizing Westport's capabilities
- Growing visibility across the heavy-duty transportation market

Advancing North American Growth and Market Expansion Strategy

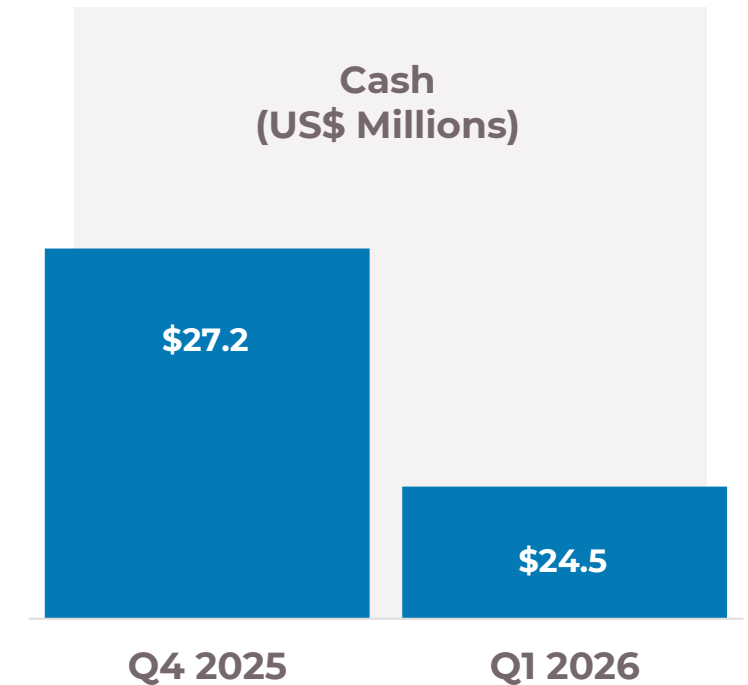
- Advancing high-pressure CNG storage solutions into North America
- Growing demand for high-performance, lower-emission alternatives
- Expanding Westport's technology reach across new opportunities
- ACT Expo momentum supports long-term heavy-duty growth strategy

Q1 2026 Highlights

1

Cash balance remains strong

- March 31, 2026 cash and cash equivalents position of \$24.5 million compared to \$27.2 million at December 31, 2025.
- Net cash used in operations (Q1 2026): \$3.4M vs. \$8.6M in the prior year, with the decrease primarily driven by changes in working capital
- Capital contributions to Cespira JV decreased year-over-year from \$4.7 million to \$2.9 million in the current quarter, reflecting the improvement of Cespira's financial performance.
- Outstanding debt: \$1.9M, due Q3 2026
- Management is executing on publicly disclosed plans.



Q1 2026 Highlights

2

High Pressure Controls revenue + 21%

- Revenue for Q1 2026 increased \$0.4 million to \$2.3 million, compared with \$1.9 million for Q1 2025.
- Higher year-over-year sales volumes drove the 21% increase in revenue.
- Gross profit was \$0.5 million (23% margin) for Q1 2026 compared to \$0.5 million (27% margin) in Q1 2025.

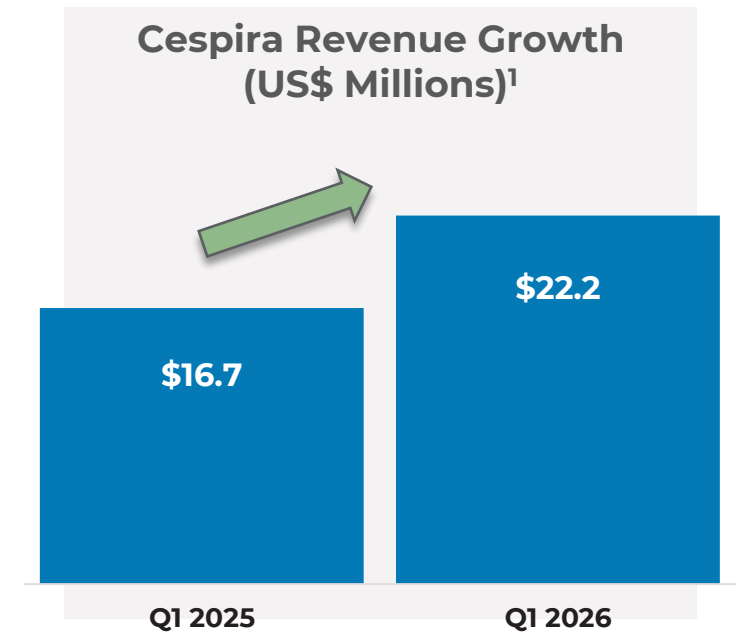


Q1 2026 Highlights

3

Cespira revenue growth is accelerating

- Total revenue generated in Q1 2026 was \$22.2 million compared to \$16.7 million in the same period last year, an increase of 33% driven by higher sales volumes.
- Product revenue in Q1 2026 was \$19.5 million, an increase of 48% compared to \$13.2 million in Q1 2025.
- Gross profit improved to \$1.6 million (7% margin) compared to \$0.4 million (3% margin) in Q1 2025.
- 65% reduction in net loss to \$2.5 million in Q1 2026 from a net loss of \$7.1 million in Q1 2025.
- Volvo's milestone of more than 10,000 natural gas trucks on the road, featuring Cespira's HPDI fuel systems.



Key Takeaways: The Right Place, Right Time, and Right Technologies

Market Reality

33% year-over-year revenue growth in Cespira JV

European LNG truck **demand continues to strengthen**

Favorable LNG pricing supporting fleet economics

Increasing regulatory pressure **driving lower-emission adoption**

Westport's Advantage

Cespira's HPDI™ technology delivering **diesel-like performance with lower emissions**

Additional OEM interest validating market acceptance

Fully integrated CNG fuel system platform demonstrated at ACT Expo

Expanding high-pressure CNG and LNG solutions across multiple OEMs

Execution Focus

Scaling volumes through Volvo and other OEM programs

Advancing North American high-pressure CNG storage solutions

Expanding technology reach into new regions and applications

Focused on long-term growth across multiple fuel pathways and heavy-duty markets

Focused execution, disciplined investment, and scalable platforms supporting long-term growth.

Thank You