



Columbia Banking System's Strategic Acquisition of Pacific Premier Bancorp, Inc.

Expanding the Premier
Business Bank in the West

April 23, 2025



Disclaimers

FORWARD-LOOKING STATEMENTS

This communication may contain certain forward-looking statements, including, but not limited to, certain plans, expectations, goals, projections, and statements about the benefits of the proposed business combination transaction between Columbia Banking System, Inc. (“Columbia”) and Pacific Premier Bancorp, Inc. (“Pacific Premier”) (the “Transaction”), the plans, objectives, expectations and intentions of Columbia and Pacific Premier, the expected timing of completion of the Transaction, and other statements that are not historical facts. Such statements are subject to numerous assumptions, risks, and uncertainties. All statements other than statements of historical fact, including statements about beliefs and expectations, are forward-looking statements. Forward-looking statements may be identified by words such as “expect,” “anticipate,” “believe,” “intend,” “estimate,” “plan,” “believe,” “target,” “goal,” or similar expressions, or future or conditional verbs such as “will,” “may,” “might,” “should,” “would,” “could,” or similar variations. The forward-looking statements are intended to be subject to the safe harbor provided by Section 27A of the Securities Act of 1933, Section 21E of the Securities Exchange Act of 1934, and the Private Securities Litigation Reform Act of 1995.

Although there is no assurance that any list of risks and uncertainties or risk factors is complete, below are certain factors which could cause actual results to differ materially from those contained or implied in the forward-looking statements or historical performance: changes in general economic, political, or industry conditions, and in conditions impacting the banking industry specifically; uncertainty in U.S. fiscal, monetary and trade policy, including the interest rate policies of the Federal Reserve Board or the effects of any declines in housing and commercial real estate prices, high or increasing unemployment rates, continued or renewed inflation, the impact of proposed or imposed tariffs by the U.S. government or retaliatory tariffs proposed or imposed by U.S. trading partners that could have an adverse impact on customers or any recession or slowdown in economic growth particularly in the western United States; volatility and disruptions in global capital and credit markets; the impact of bank failures or adverse developments at other banks on general investor sentiment regarding the stability and liquidity of banks; changes in interest rates that could significantly reduce net interest income and negatively affect asset yields and valuations and funding sources, including impacts on prepayment speeds; competitive pressures among financial institutions and nontraditional providers of financial services, including on product pricing and services; concentrations within Columbia’s or Pacific Premier’s loan portfolio (including commercial real estate loans), large loans to certain borrowers, and large deposits from certain clients; the success, impact, and timing of Columbia’s and Pacific Premier’s respective business strategies, including market acceptance of any new products or services and Columbia’s and Pacific Premier’s ability to successfully implement efficiency and operational excellence initiatives; the nature, extent, timing, and results of governmental actions, examinations, reviews, reforms, regulations, and interpretations; changes in laws or regulations; the occurrence of any event, change or other circumstances that could give rise to the right of one or both of the parties to terminate the merger agreement to which Columbia and Pacific Premier are parties; the outcome of any legal proceedings that may be instituted against Columbia or Pacific Premier; delays in completing the Transaction; the failure to obtain necessary regulatory approvals (and the risk that such approvals may result in the imposition of conditions that could adversely affect the combined company or the expected benefits of the Transaction); the failure to obtain shareholder or stockholder approvals, as applicable, or to satisfy any of the other conditions to the closing of the Transaction on a timely basis or at all; changes in Columbia’s or Pacific Premier’s share price before closing, including as a result of the financial performance of the other party prior to closing, or more generally due to broader stock market movements, and the performance of financial companies and peer group companies; the possibility that the anticipated benefits of the Transaction are not realized when expected or at all, including as a result of the impact of, or problems arising from, the integration of the two companies or as a result of the strength of the economy and competitive factors in the areas where Columbia and Pacific Premier do business; certain restrictions during the pendency of the proposed Transaction that may impact the parties’ ability to pursue certain business opportunities or strategic Transactions; the possibility that the Transaction may be more expensive to complete than anticipated, including as a result of unexpected factors or events; diversion of management’s attention from ongoing business operations and opportunities; potential adverse reactions or changes to business or employee relationships, including those resulting from the announcement or completion of the Transaction; the ability to complete the Transaction and integration of Columbia and Pacific Premier promptly and successfully; the dilution caused by Columbia’s issuance of additional shares of its capital stock in connection with the Transaction; and other factors that may affect the future results of Columbia and Pacific Premier. Additional factors that could cause results to differ materially from those described above can be found in Columbia’s Annual Report on Form 10-K for the year ended December 31, 2024, which is on file with the Securities and Exchange Commission (the “SEC”) (available [here](#)) and available on Columbia’s investor relations website, www.columbiabankingsystem.com, under the heading “SEC Filings,” and in other documents Columbia files with the SEC, and in Pacific Premier’s Annual Report on Form 10-K for the year ended December 31, 2024, which is on file with the SEC (available [here](#)) and available on Pacific Premier’s website, www.investors.ppbi.com, under the heading “SEC Filings” and in other documents Pacific Premier files with the SEC.

All forward-looking statements speak only as of the date they are made and are based on information available at that time. Neither Columbia nor Pacific Premier assumes any obligation to update forward-looking statements to reflect circumstances or events that occur after the date the forward-looking statements were made or to reflect the occurrence of unanticipated events except as required by federal securities laws. As forward-looking statements involve significant risks and uncertainties, caution should be exercised against placing undue reliance on such statements.

Disclaimers (Continued)

IMPORTANT ADDITIONAL INFORMATION AND WHERE TO FIND IT

In connection with the proposed Transaction, Columbia will file with the SEC a Registration Statement on Form S-4 that will include a Joint Proxy Statement of Columbia and Pacific Premier and a Prospectus of Columbia, as well as other relevant documents concerning the Transaction. Certain matters in respect of the Transaction involving Columbia and Pacific Premier will be submitted to Columbia's and Pacific Premier's shareholders or stockholders, as applicable, for their consideration. This communication does not constitute an offer to sell or the solicitation of an offer to buy any securities or a solicitation of any vote or approval, nor shall there be any sale of securities, in any jurisdiction in which such offer, solicitation or sale would be unlawful prior to registration or qualification under the securities laws of any such jurisdiction. **INVESTORS, COLUMBIA SHAREHOLDERS AND PACIFIC PREMIER STOCKHOLDERS ARE URGED TO READ THE REGISTRATION STATEMENT AND THE JOINT PROXY STATEMENT/PROSPECTUS REGARDING THE TRANSACTION WHEN THEY BECOME AVAILABLE AND ANY OTHER RELEVANT DOCUMENTS FILED WITH THE SEC IN CONNECTION WITH THE TRANSACTION, AS WELL AS ANY AMENDMENTS OR SUPPLEMENTS TO THOSE DOCUMENTS, BECAUSE THEY WILL CONTAIN IMPORTANT INFORMATION.** Shareholders or stockholders, as applicable, will be able to obtain a free copy of the definitive joint proxy statement/prospectus, as well as other filings containing information about the Transaction, Columbia and Pacific Premier, without charge, at the SEC's website, www.sec.gov. Copies of the joint proxy statement/prospectus and the filings with the SEC that will be incorporated by reference in the joint proxy statement/prospectus can also be obtained, without charge, by directing a request to Columbia Banking System, Inc., Attention: Investor Relations, 1301 A Street, Tacoma, WA 98402-4200, (503) 727-4100 or to Pacific Premier Bancorp, Inc., Attention: Corporate Secretary, 17901 Von Karman Avenue, Suite 1200, Irvine, CA 92614, (949) 864-8000.

PARTICIPANTS IN THE SOLICITATION

Columbia, Pacific Premier, and certain of their respective directors and executive officers may be deemed to be participants in the solicitation of proxies from Columbia shareholders or Pacific Premier stockholders in connection with the Transaction under the rules of the SEC. Information regarding Columbia's directors and executive officers is available in the sections entitled "Directors, Executive Officers and Corporate Governance" and "Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters" in Columbia's Annual Report on Form 10-K for the fiscal year ended December 31, 2024, which was filed with the SEC on February 25, 2025 (available [here](#)); in the sections entitled "Board Structure and Compensation," "Compensation Discussion and Analysis," "Compensation Tables," "Information about Executive Officers," "Beneficial Ownership of Directors and Executive Officers" and "Certain Relationships and Related Transactions" in Columbia's definitive proxy statement relating to its 2025 Annual Meeting of Shareholders, which was filed with the SEC on April 3, 2025 (available [here](#)); and other documents filed by Columbia with the SEC. Information regarding Pacific Premier's directors and executive officers is available in the sections entitled "Directors, Executive Officers and Corporate Governance" and "Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters" in Pacific Premier's Annual Report on Form 10-K for the fiscal year ended December 31, 2024, which was filed with the SEC on February 28, 2025 (available [here](#)); in the sections entitled "Compensation of Non-Employee Directors," "Security Ownership of Directors and Executive Officers," "Certain Relationships and Related Transactions," "Summary Compensation Table," "Employment Agreements, Salary Continuation Plans, Severance, and Change-in-Control Payments," and "Summary of Potential Termination Payments" in Pacific Premier's definitive proxy statement relating to its 2025 Annual Meeting of Stockholders, which was filed with the SEC on April 7, 2025 (available [here](#)); and other documents filed by Pacific Premier with the SEC. To the extent holdings of Columbia common stock by the directors and executive officers of Columbia or holdings of Pacific Premier common stock by directors and executive officers of Pacific Premier have changed from the amounts held by such persons as reflected in the documents described above, such changes have been or will be reflected on Statements of Change in Ownership on Form 4 filed with the SEC. Other information regarding the participants in the proxy solicitation and a description of their direct and indirect interests, by security holdings or otherwise, will be contained in the joint proxy statement/prospectus relating to the Transaction. Free copies of this document may be obtained as described in the preceding paragraph.

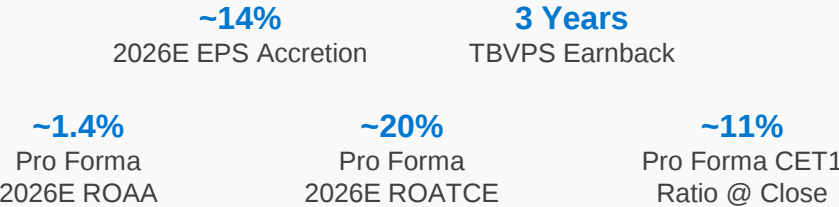
Expanding the Premier Business Bank in the West



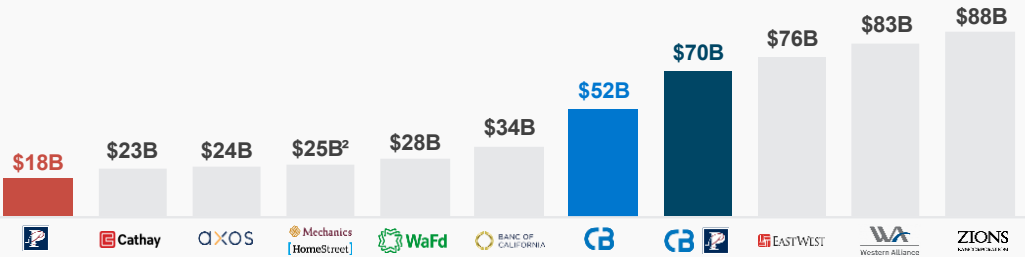
Increased Scale: Pro Forma Snapshot



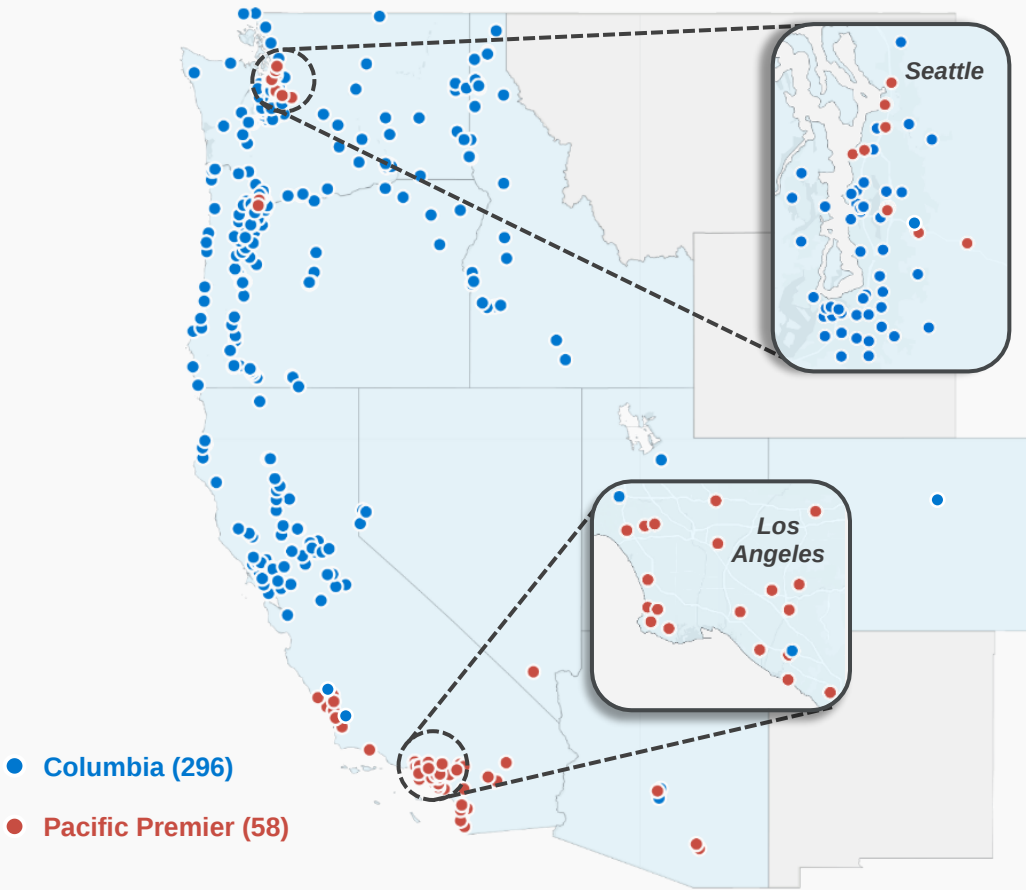
Strong Financials: Top-Tier Profitability and Fortress Balance Sheet



Top Western-Region Headquartered Banks by Assets¹



Scale in Southern California and Increased Presence in the Northwest



1) Includes the 10 largest publicly traded banks headquartered in Arizona, California, Colorado, Idaho, Nevada, Oregon, Utah and Washington with total assets less than \$250 billion as of the most recently reported quarter

2) Mechanics Bank total assets shown pro forma for pending acquisition of HomeStreet, Inc.
Note: Financial data as of the most recently reported quarter
Source: S&P Capital IQ Pro, Company documents

Transaction Highlights



Strategically Compelling 	▪ Accelerates Columbia's Southern California expansion strategy by ~10 years ▪ Creates a strategically cohesive regional powerhouse with ~\$70B in assets ▪ Enhances presence in core Northwest markets and expands presence in new growth markets (e.g., Phoenix) ▪ Mark-to-market treatment enhances balance sheet restructuring flexibility	Lower-Risk Merger 	▪ Predominantly a market expansion with limited disruption to depositors, borrowers and relationship managers ▪ Pacific Premier has pristine credit (15bps NPAs/Assets) ▪ Cost savings focused on back-office redundancies with modest expected branch consolidation ▪ Deep bench of M&A and integration talent at both companies ▪ Minimal impact to Columbia's capital ratios – no supplemental equity or debt issuance needed ▪ Pacific Premier Chairman & CEO Steve Gardner to join the Board as a non-executive director
Corporate Fit 	▪ Shared relationship-based operating philosophies, supported by cultures with compatible core values ▪ Adds Pacific Premier's national HOA banking business with ~\$2.6B in deposits serving over 17k HOAs ▪ Adds Pacific Premier's self-directed IRA trust business with \$18B in AUC, \$1.1B in deposits and an average account size of ~\$592k ▪ Leverage Pacific Premier's best-in-class API Marketplace to existing Columbia client base for additional revenue opportunities ▪ Nearly identical deposit composition with top-quartile noninterest-bearing deposit composition	Financially Attractive 	▪ Top-decile peer pro forma profitability ratios (e.g., ROATCE, ROAA, efficiency) imply upside to Columbia's valuation ▪ Pacific Premier is comparatively overcapitalized with a 20.2% Total RBC ratio and 17.0% CET1 ratio ▪ 14% 2026E EPS accretion with initial TBVPS dilution recovered in three years (crossover method) ▪ \$0.9B NPV of expected cost savings (assuming 30% cost saves)¹

1) Assumes 12.5x terminal value multiple applied to pro forma LTM noninterest expense, less amortization of intangibles, with a 25% tax rate, less approximately \$146 million of after-tax one-time transaction costs
Source: S&P Capital IQ Pro, Company documents, FDIC

Overview of Pacific Premier



Company Overview

- **Pacific Premier Bancorp, Inc. (NASDAQ: PPBI)**
- Founded in **1983**
- Headquarters: **Irvine, CA**
- **58 full-service branches** in major metro areas of the Western U.S.

Overview of National Business Lines

- **Community Association ("HOA") Banking** – Leader of customized cash management, electronic banking services and credit facilities for Home-Owners Associations and property management companies
- **Pacific Premier Trust** – IRA custodial services in all 50 states
- **Small Business Administration** – 15 years as a successful, nationwide preferred lender



PACIFIC PREMIER
BANCORP, INC.

\$18.1B

Total Assets

\$12.0B

Loans HFI

\$14.7B

Total Deposits

11.9%

TCE / TA

17.0%

Tier 1 Capital

20.2%

Total RBC

0.80%

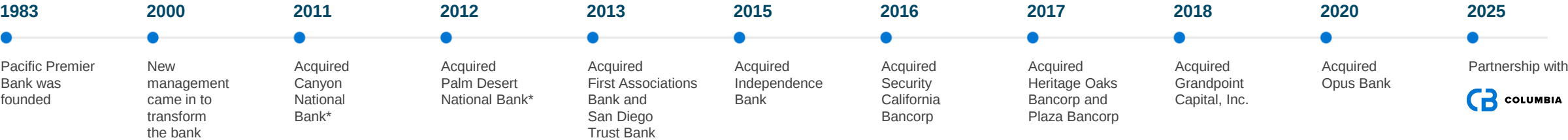
ROAA

7.5%

ROATCE

67.5%

Efficiency Ratio



* Denotes FDIC-assisted transaction
Note: Financials as of or for the quarter ended March 31, 2025
Source: S&P Capital IQ Pro, Company documents

Transaction Summary



Structure & Consideration	▪ 100% common stock; no capital raise required to support the transaction ▪ Fixed exchange ratio: Pacific Premier shareholders will receive 0.9150 Columbia shares for each Pacific Premier share ▪ Pro forma ownership: 70% Columbia / 30% Pacific Premier
Implied Transaction Value & Multiples¹	▪ Implied value per Pacific Premier share: \$20.83 ▪ Implied aggregate transaction value: \$2.0 billion ▪ Price / Tangible Book Value per Share: 0.99x ▪ Price / LTM GAAP EPS: 13.7x ▪ Price / 2026E Consensus EPS: 13.5x ▪ Price / 2026E Consensus EPS + After-Tax Cost Savings: 8.4x
Board of Directors, Management & Company Name	▪ Three Pacific Premier directors invited to join the Columbia board of directors ▪ Columbia executive leadership team remains intact ▪ The combined organization will operate under the unified brand of Columbia Bank
Expected Closing	▪ Subject to receipt of approvals from Columbia and Pacific Premier shareholders and regulatory approvals ▪ Expected closing in the second half of 2025

1) Based on closing price of Columbia common stock of \$22.77 as of April 22, 2025

Note: Assumes 97,069,001 Pacific Premier common shares outstanding, 33,604 outstanding options with a weighted average exercise price of \$20.71 and 525,897 other dilutive securities not included in shares outstanding

Accelerates Market Share Expansion in Southern California by a Decade or More

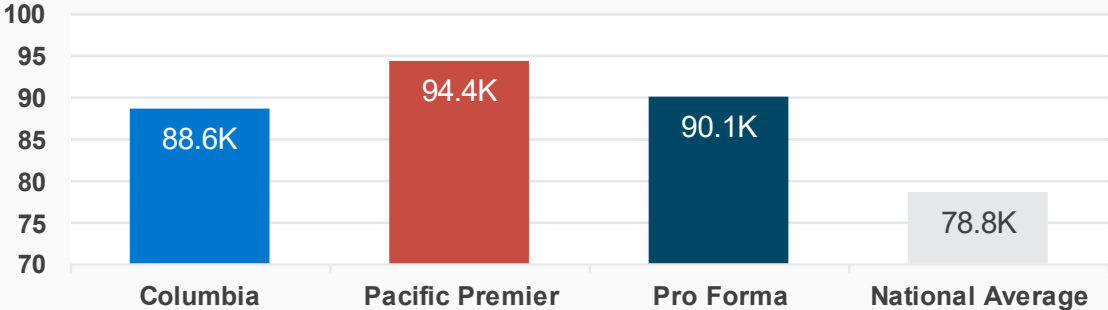


Top 10 Market Share in Southern California¹

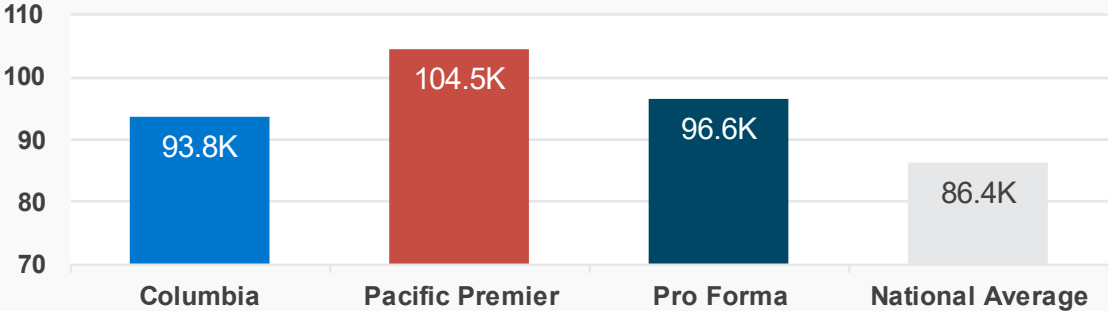
Rank	Company	Deposits (\$M)	% of Franchise
1	JPMorgan Chase & Co.	180,813	7.5
2	Bank of America Corp.	145,994	7.6
3	Wells Fargo & Co.	134,158	9.8
4	Royal Bank of Canada	53,062	5.6 ²
5	U.S. Bancorp	49,629	9.5
6	East West Bancorp Inc.	43,190	72.0
7	Citigroup Inc.	42,656	3.3
8	Axos Financial Inc.	17,843	92.2
9	Banc of California Inc.	17,743	61.6
10	Pro Forma	14,644	26.1
12	Pacific Premier	13,509	92.4
51	Columbia	1,135	2.7

Superior Market Demographics

Median Household Income (\$)



GDP per Capita (\$)



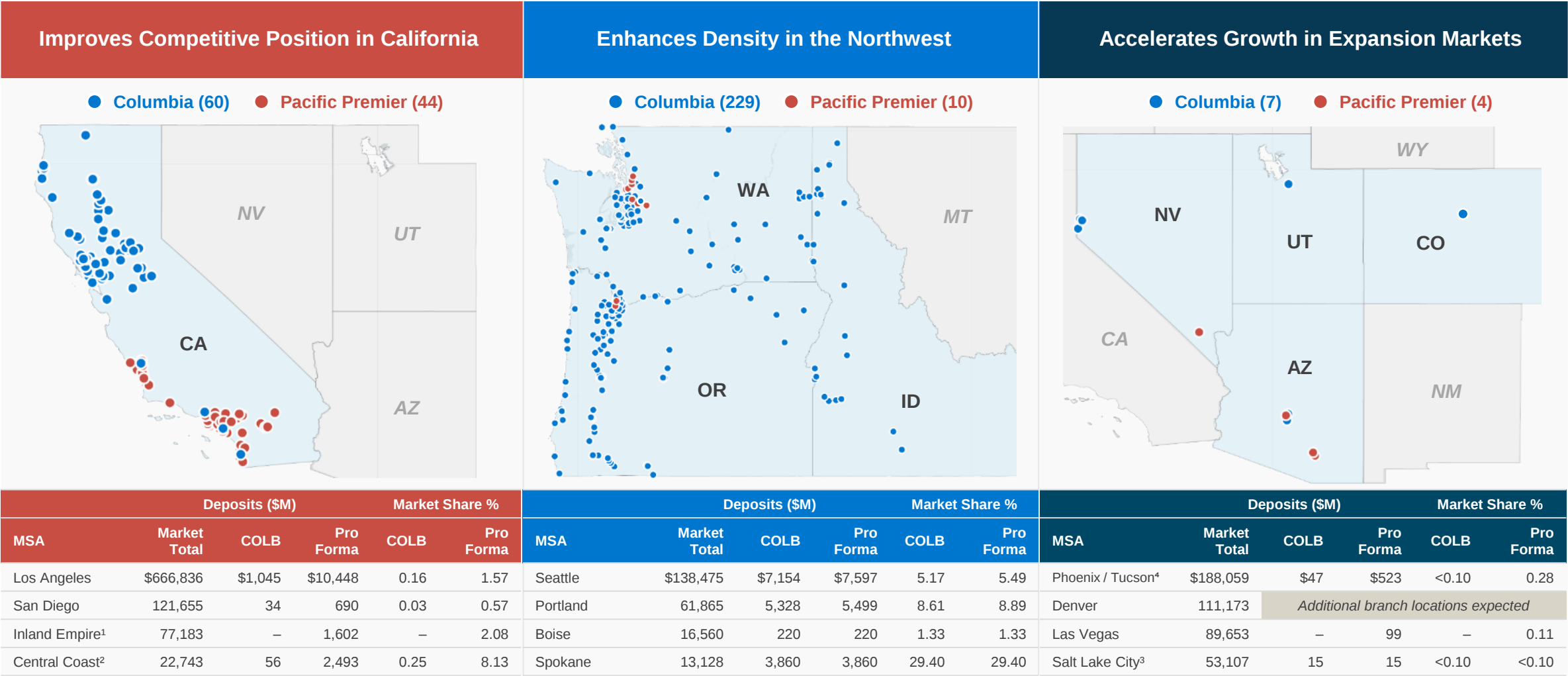
1) Southern California defined as: Bakersfield-Delano, CA, El Centro, CA, Los Angeles-Long Beach-Anaheim, CA, Oxnard-Thousand Oaks-Ventura, CA, Riverside-San Bernardino-Ontario, CA, San Diego-Chula Vista-Carlsbad, CA, San Luis Obispo-Paso Robles, CA and Santa Maria-Santa Barbara, CA MSAs

2) Reflects percentage of Royal Bank of Canada's deposits as of July 31, 2024

Note: Deposit market share and financial data as of June 30, 2024; Pro forma metrics shown for illustrative purposes; Market demographics and gross domestic product data as of most recently reported metrics from the U.S. Census and U.S. Bureau of Economic Analysis

Source: S&P Capital IQ Pro, FDIC, U.S. Census, U.S. Bureau of Economic Analysis

Increases Density Throughout Our Footprint



1) Inland Empire defined as the Riverside-San Bernadino-Ontario, CA MSA
2) Central Coast defined as the Santa Maria-Santa Barbara, CA and San Luis Obispo-Paso Robles, CA MSAs
3) Excludes specialty finance companies and banks with individual branches that have over \$1 billion in deposits in the Salt Lake City MSA
4) Reflects combined deposit market share of the Phoenix-Mesa-Chandler, AZ and Tucson, AZ MSAs

Note: Deposits and market share data sourced from the FDIC as of June 30, 2024 and adjusted to a pro forma basis by the FDIC; Pro forma metrics shown for illustrative purposes and exclude purchase accounting adjustments
Source: FDIC, S&P Capital IQ Pro

Complementary Commercial Lending Franchise Adding New Capabilities



	CB	CB 	
Middle Market Banking	✓	✓	✓
Small Business Banking	✓	✓	✓
Healthcare Banking	✓	✓	✓
Equipment Leasing & Finance	✓	✓	
International Banking	✓	✓	✓
HOA Banking		✓	✓
Insurance Solutions	✓	✓	
Advanced Treasury Management	✓	✓	
Custodial Trust		✓	✓
Wealth	✓	✓	
Mortgage Banking	✓	✓	
Retail Banking	✓	✓	✓
Escrow and 1031 Exchange		✓	✓

Unique Pacific Premier Capabilities

HOA Banking

- Relationships in **38 states**
- Over **39k accounts** across more than **17k HOAs**
- Provides **\$2.6 billion of deposits** with a **WAIR of 0.80%**

Custodial Trust

- Relationships in **all 50 states**
- Approximately **\$37 million of fee income** generated in 2024
- **31k accounts** with an **average account size of ~\$592k**
- Operations headquartered in **Denver, Colorado**

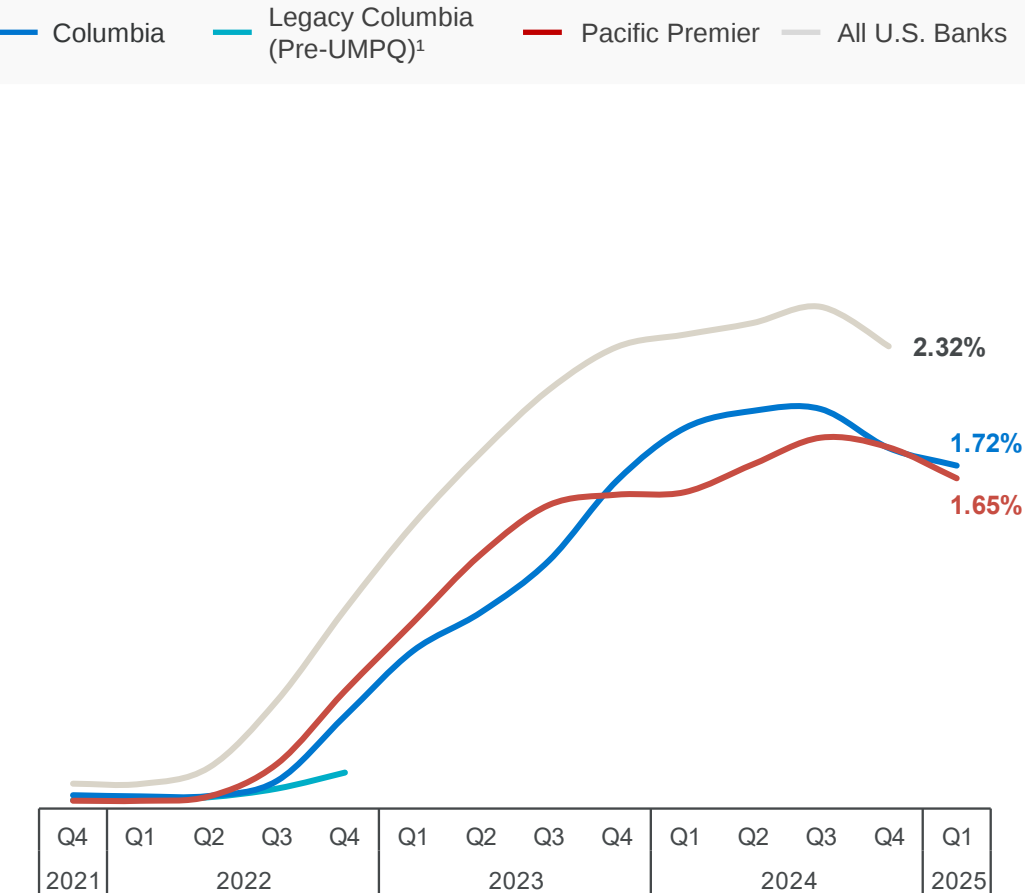
Escrow and 1031 Exchange

- Provides stable **core deposits** with **2.15% weighted-average cost** in 1Q25
- **Total deposits of \$378 million** as of March 31, 2025
- Approximately **\$3 million of fee income** generated in 2024

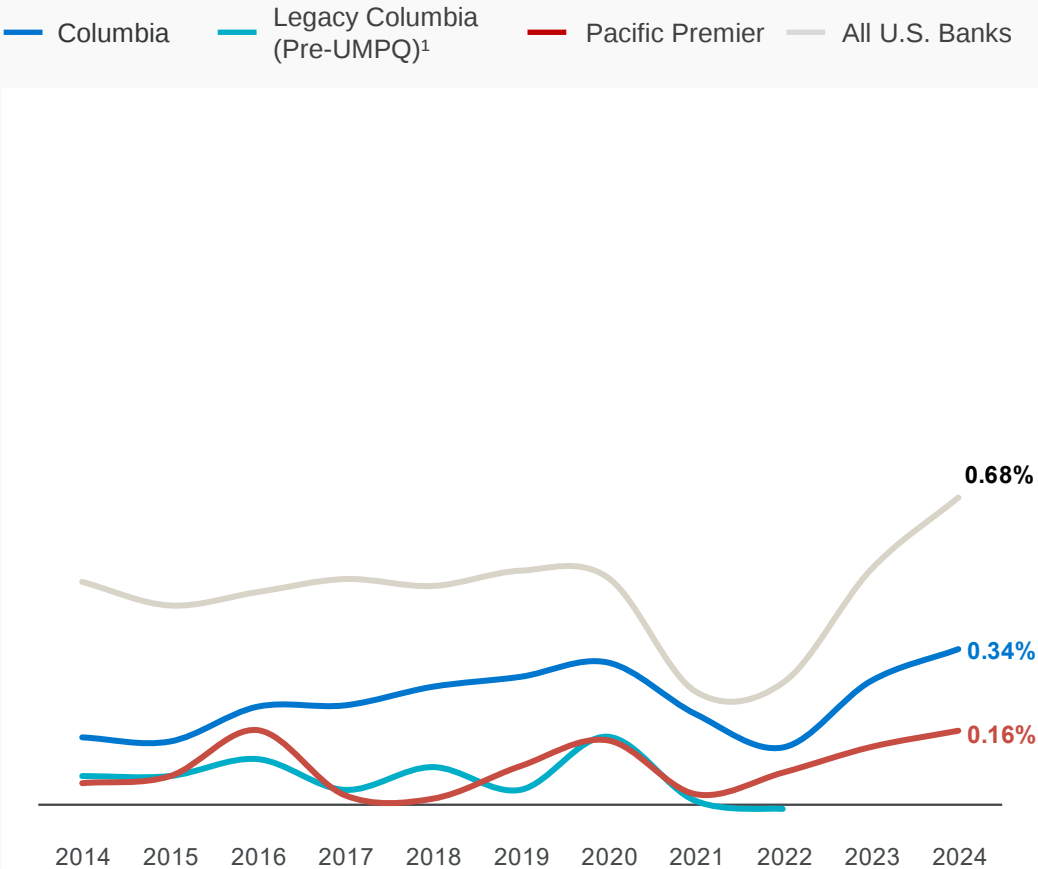
Combination of Two High-Quality Franchises Allows for Continued Outperformance Versus Peers



Cost of Total Deposits (%)



Net Charge-Offs / Avg. Loans (%)



1) Reflects Columbia Banking System, Inc. financial data for the periods shown prior to January 1, 2023

Note: Columbia financial data prior to the year ended December 31, 2023 reflects Umpqua Holdings Corporation financials; All U.S. Banks financials reflect bank-level industry aggregates for nationwide banks compiled using the FDIC's *BankFind Suite* tool and *Statistics at a Glance*

Source: S&P Capital IQ Pro, FDIC

Seasoned Acquirors with Significant, Successful Acquisition and Integration Experience



Acquired Institution	Completion Date	Total Assets (\$M)
Umpqua Holdings Corporation	2/28/2023	\$31,848.6
Bank of Commerce Holdings	10/1/2021	1,917.2
Pacific Continental Corporation	11/1/2017	2,546.6
Intermountain Community Bancorp	11/1/2014	920.2
West Coast Bancorp	4/1/2013	2,488.2
Bank of Whitman*	8/5/2011	548.6
First Heritage Bank*	5/27/2011	173.5
Summit Bank*	5/20/2011	142.7
American Marine Bank*	1/29/2010	373.2
Columbia River Bank*	1/22/2010	947.3



Acquired Institution	Completion Date	Total Assets (\$M)
Opus Bank	5/31/2020	\$8,383.2
Grandpoint Capital, Inc.	7/1/2018	3,104.9
Plaza Bancorp	11/1/2017	1,288.1
Heritage Oaks Bancorp	4/1/2017	2,028.5
Security California Bancorp	1/29/2016	713.7
Independence Bank	1/26/2015	423.2
San Diego Trust Bank	6/24/2013	210.9
First Associations Bank	3/15/2013	375.7
Palm Desert National Bank*	4/27/2012	129.6
Canyon National Bank*	2/11/2011	216.2

Significant M&A experience. The combined Columbia and Pacific Premier teams have completed and successfully integrated 20 transactions since 2010.

* Denotes FDIC-assisted transaction

Note: Includes transactions announced since January 1, 2010 involving Columbia Banking System, Inc., Columbia State Bank, Pacific Premier Bancorp, Inc. and Pacific Premier Bank

Source: S&P Capital IQ Pro

A Shared Commitment to Impact: Supporting Our Communities and Employees



Key Impact Areas		 COLUMBIA BANKING SYSTEM		 PACIFIC PREMIER BANCORP, INC.		
		CRA Rating: Satisfactory		CRA Rating: Outstanding		
Communities	- Support local charities through Columbia’s charitable foundation - Community philanthropy efforts & associate volunteering - Responsible business - Promoting financial inclusion	42,000+	>1,900	>2,100	\$11.2M+	
		Volunteer Hours	Organizations Supported	Associates Volunteering	Charitable Donations	
		\$8.4B ¹⁺	\$1.9B+	51,000 ²	\$17.2M ²	\$11.8M ²
		CRA Qualified Investments	CRA Qualified Lending	Families Served	Earned Income Tax Credits	Tax Preparation Fees Saved
Customers	- Expanding access to housing - Small business lending - Disaster relief lending - Empowering entrepreneurs - Increasing financial literacy	\$1.9B ³⁺	1,330+	\$1.7B+	1,360+	
		SBA Loans & Grants	Small Business Workshops	Affordable Housing Loans & Awards	Affordable Housing Units Created	
		~1,500	24,000+	29%	~\$3.0B	
		Financial Education Volunteer Hours	Individuals Reached	Charitable Budget Dedicated to Financial Education	Disaster Relief Loans	
Employees	- Developing talent - Fostering an engaging work environment - Enabling associate growth - Prioritizing associate well-being	165	89%			
		Associates Sponsored at the Pacific Coast Banking School	Participation in Gallup Employee Engagement Survey			

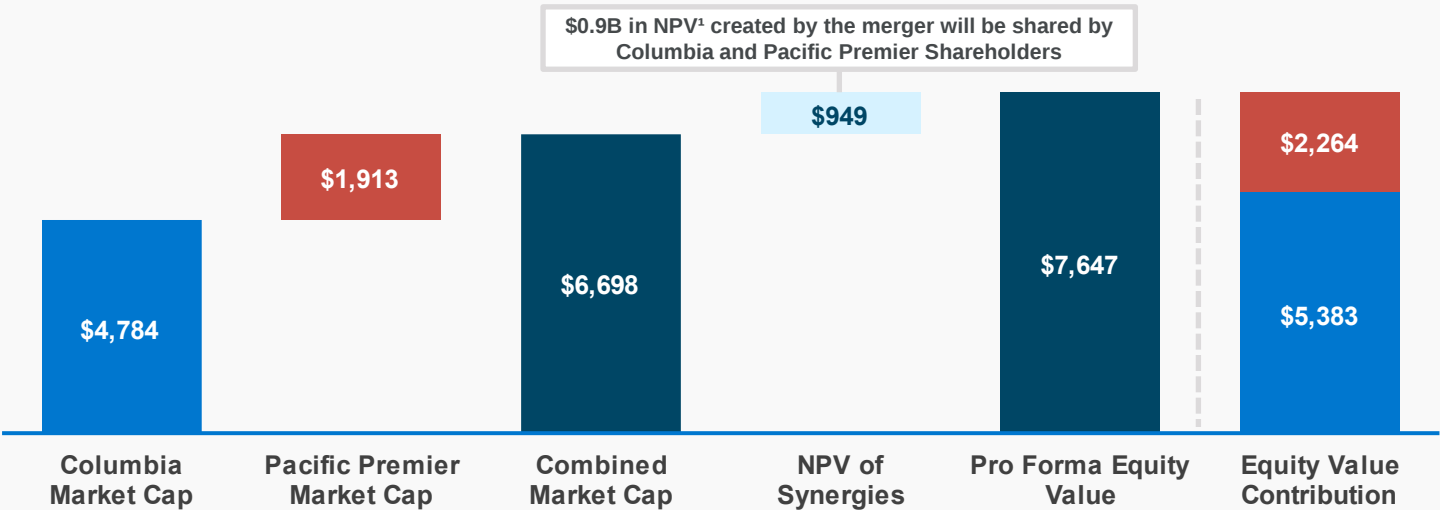
- Includes \$8.1 billion committed by Columbia over a five-year period under its Community Benefits Agreement
- Information reflects Pacific Premier's participation in the VITA Tax Program, delivered through nonprofit partners funded by Pacific Premier
- Excludes Community Reinvestment Act-qualified small business loans

Note: Data reflects pro forma institution for the calendar year ended December 31, 2023, unless otherwise stated
Source: Company documents

Illustrative Valuation Upside



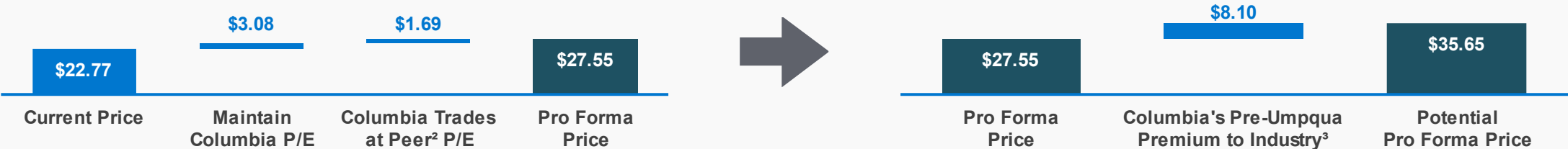
Cost Savings and Expected Multiple Expansion (\$M)



Value of cost synergies represent a 14% increase over the combined valuations of **Columbia** and **Pacific Premier**

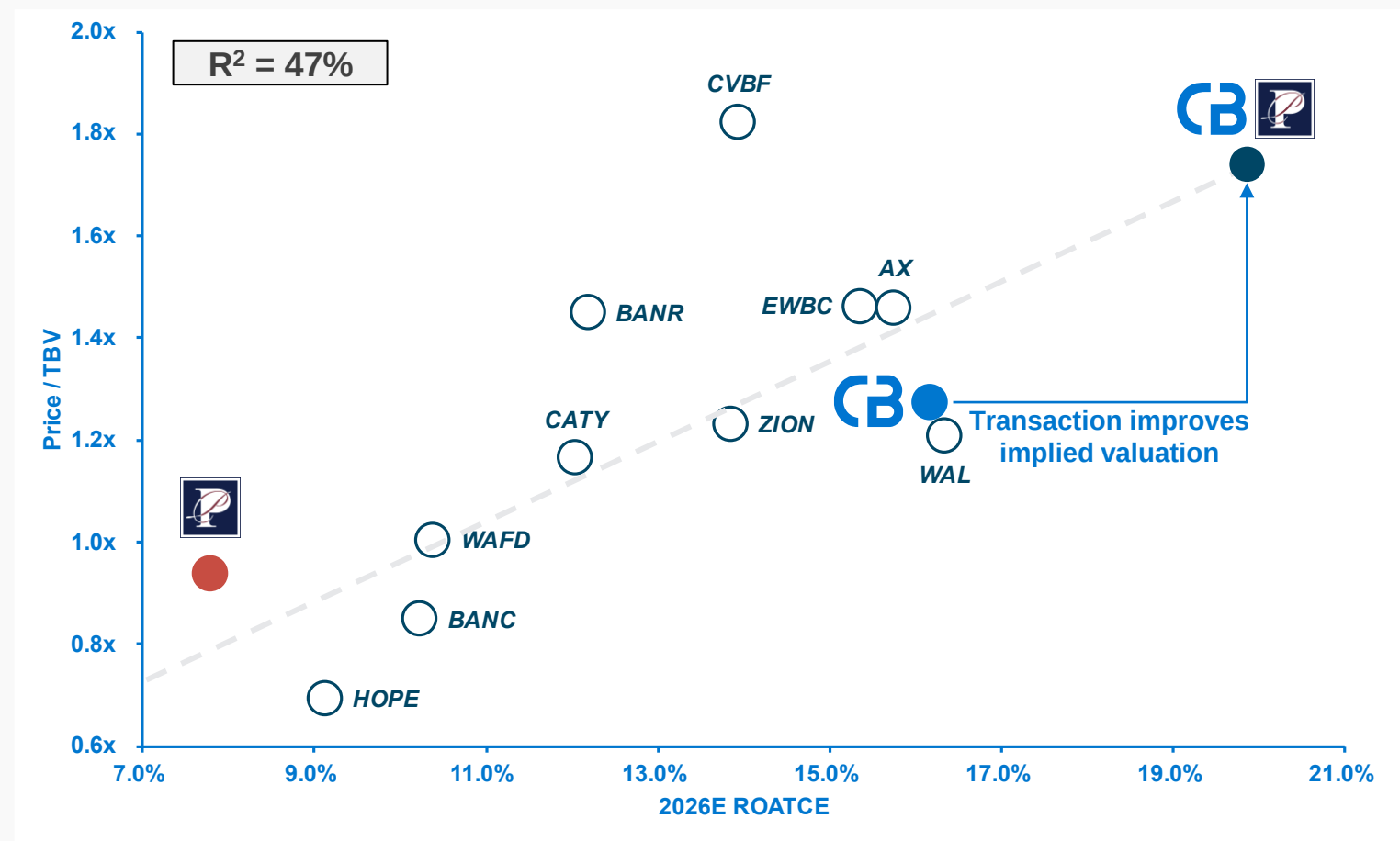
Columbia – Pro Forma Trading Analysis (2026)

Opportunity to Regain Columbia’s Historical Premium Valuation



1) Assumes 12.5x terminal value multiple applied to pro forma LTM noninterest expense, less amortization of intangibles, at 30% cost savings with a 25% tax rate, less approximately \$146 million of after-tax one-time transaction costs
2) Peer group includes nationwide major exchange-traded banks with total assets between \$50 billion and \$100 billion as of March 31, 2025
3) Reflects Columbia's Price / 2022E EPS premium compared to the NASDAQ Bank Index's Price / Forward Earnings as of October 11, 2021
Note: Market data as of April 22, 2025; Source: S&P Capital IQ Pro

Implied Valuation vs. West Coast Banks¹: 2026E ROATCE vs. Price / Tangible Book Value



Illustrative Combined Company

2026E ROATCE: 19.5%

Implied Price / TBV: 1.71x

TCE at Close: \$5,278M

Implied Equity Value: \$9,027M

Implied Share Price: \$30.24

Implied Upside to COLB Stock Price: +32.8%

1) West Coast Banks defined as major exchange-traded banks headquartered in Arizona, California, Colorado, Idaho, Nevada, Oregon, Utah and Washington with total assets between \$15 billion and \$100 billion; Excludes banks without operations in California
Note: Financial data as of the most recently reported quarter; Market data as of April 22, 2025
Source: S&P Capital IQ Pro

Award Winning Corporate Cultures



Appendix

Key Pro Forma Financial Assumptions



Standalone Earnings	Consensus earnings estimates for Columbia and Pacific Premier
Synergies	- Estimated \$127 million of full run-rate cost savings, or 30% of Pacific Premier's noninterest expense - Cost savings realization expected to be 75% in 2026 and 100% thereafter - Significant revenue enhancements expected, but not included in announced financial metrics
One-Time Costs	\$146 million after-tax, 100% realized at or prior to closing for illustrative purposes
Fair Value and Interest Rate Marks (Pre-Tax)	\$449 million write-down on Pacific Premier's gross loans, or 3.6% of its projected gross loans at closing (accreted over remaining life of loans) \$327 million write-down of held-to-maturity securities (accreted over remaining life of securities) \$91 million write-down of available-for-sale securities (no impact to tangible common equity at close, accreted over remaining life of securities) \$25 million reversal of existing mark on Pacific Premier acquired loans (reversal of associated accretion over remaining life of acquired loans) \$12 million write-up to fixed assets (depreciated over the remaining life of those assets) \$11 million write-up of time deposits (amortized over the remaining life of time deposits)
Credit Marks / CECL Impact	\$96 million pre-tax write-down, or 0.8% of Pacific Premier's projected gross loans at closing (equal to 3.5x non-performing loans¹⁾ \$48 million, or 50% of the total gross credit mark, allocated to purchase credit deteriorated ("PCD") loans \$48 million, or 50% of the total gross credit mark, allocated to non-PCD loans (accreted into earnings over remaining life of loans) - Day two CECL reserve of \$48 million, equal to the mark on non-PCD loans
CDI	Core deposit intangible of 3.3% of Pacific Premier's core deposits (amortized over 10 years using sum-of-years digits)
Other Assumptions	Pacific Premier to call its \$275 million of outstanding subordinated debt prior to transaction closing

1) Reflects Pacific Premier's non-performing loans as of March 31, 2025

Pro Forma Adjustments Summary



Tangible Book Value per Share Reconciliation

Dollar values in millions, except per share amounts

Columbia TBV per Share at Closing	\$19.14
Columbia Common Equity at Closing	\$5,430
Deal Value	2,033
Pacific Premier Unamortized Subordinated Debt Offering Expenses	(2)
Transaction Expenses	(146)
Pro Forma Common Equity at Closing	7,315
Columbia Intangible Assets at Closing	1,408
Goodwill Generated	177
CDI Generated	416
Pro Forma Intangibles at Closing	2,001
Net Impact of CECL Reserve on Acquired Loans	(36)
Pro Forma Tangible Common Equity at Closing	\$5,278
Columbia Common Shares Outstanding at Closing	210,112,415
Shares Issued to Pacific Premier	88,368,619
Pro Forma Common Shares Outstanding	298,481,034
Pro Forma Tangible Book Value per Share	\$17.68

Goodwill Reconciliation

Dollar values in millions, except per share amounts

Deal Value	\$2,033
Pacific Premier Common Equity at Closing	\$2,970
Existing Intangibles	(924)
DTL Related to Intangibles	6
Purchase Accounting Adjustments¹	
HTM Investment Securities	(\$327)
Gross Loans	(544)
Loan Loss Reserve Reversal	168
Acquired Loan Mark Reversal	25
Fixed Assets	12
Total Purchase Accounting Adjustments: Assets	(666)
Deferred Tax Asset / (Liability)	166
Time Deposits	(11)
Total Purchase Accounting Adjustments: Liabilities	(11)
Deferred Tax Asset / (Liability)	3
Pacific Premier Adjusted Tangible Equity at Closing	\$1,544
Implied Premium	\$489
Premium Allocation	
Core Deposit Intangible	\$416
Deferred Tax Asset / (Liability)	(104)
Net CDI Allocation	\$312
Goodwill Allocation	\$177

1) Positive numbers are benefits to equity; negative numbers are detriments to equity

Pro Forma Adjustments Summary (Continued)



2026E Earnings per Share Reconciliation

Dollar values in millions, except per share amounts

2026E Earnings per Share Reconciliation

Columbia Net Income (Median Consensus Estimate)	\$600
Pacific Premier Net Income (Median Consensus Estimate)	150

After-Tax Transaction Adjustments

Cost Savings (75% Realization)	\$69
Accretion from Interest Rate Marks	184
Accretion from Non-PCD Credit Mark	15
New Intangible Amortization	(57)
Other Adjustments	(2)

Columbia Pro Forma Net Income **\$961**

Columbia 2026E Pro Forma EPS **\$3.24**

Columbia Standalone EPS \$2.85

2026E EPS Accretion to Columbia (\$) **\$0.39**

2026E EPS Accretion to Columbia (%) **14%**

2027E Earnings per Share Reconciliation

Dollar values in millions, except per share amounts

2027E Earnings per Share Reconciliation

Columbia Net Income (Median Consensus Estimate)	\$630
Pacific Premier Net Income (Median Consensus Estimate)	176

After-Tax Transaction Adjustments

Cost Savings (100% Realization)	\$96
Accretion from Interest Rate Marks	135
Accretion from Non-PCD Credit Mark	11
New Intangible Amortization	(51)
Other Adjustments	1

Columbia Pro Forma Net Income **\$999**

Columbia 2027E Pro Forma EPS **\$3.44**

Columbia Standalone EPS \$3.00

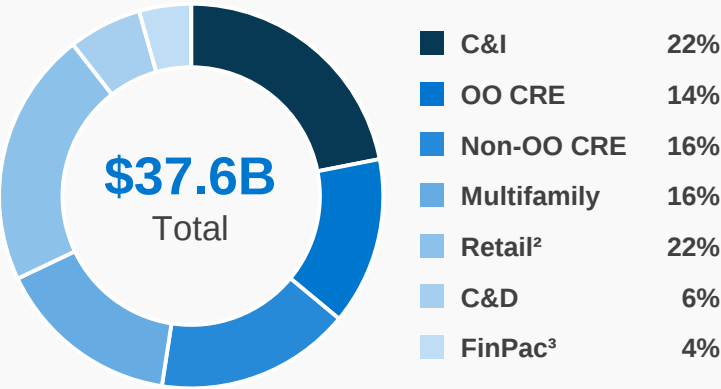
2027E EPS Accretion to Columbia (\$) **\$0.44**

2027E EPS Accretion to Columbia (%) **15%**

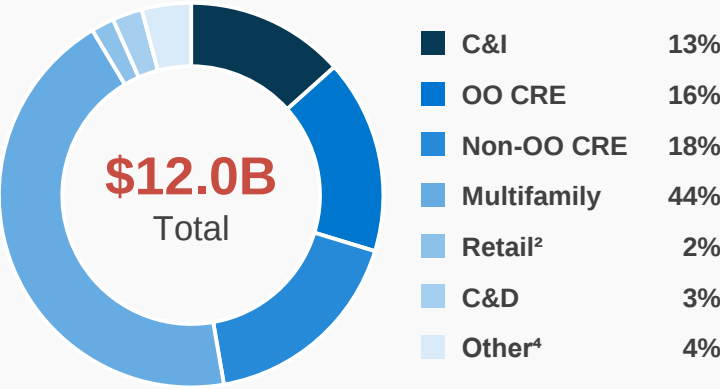
Diversified Pro Forma Loan Portfolio



1Q 2025 Loan Portfolio Composition

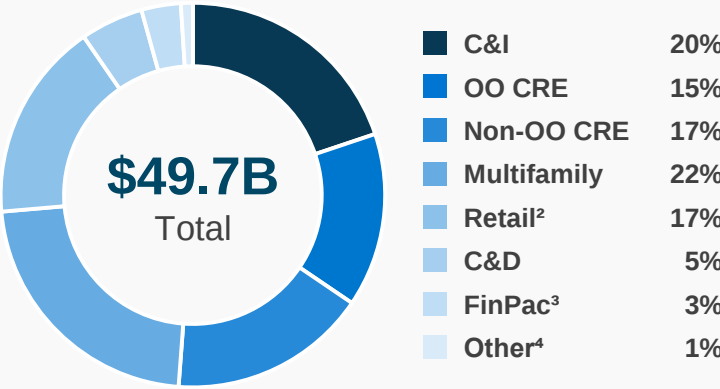


78% Business / 22% Retail
1Q 2025 Yield on Loans: 5.94%



98% Business / 2% Retail
1Q 2025 Yield on Loans: 5.03%

Combined¹



83% Business / 17% Retail
1Q 2025 Yield on Loans: 5.72%

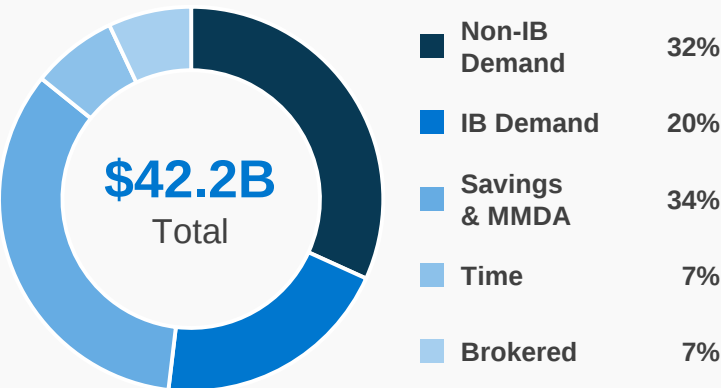
1) Combined composition excludes purchase accounting adjustments
 2) "Retail" loan category includes mortgage, home equity lines of credit and consumer
 3) Columbia's "FinPac" loan category includes leases and equipment finance loans
 4) Pacific Premier's "Other" loan category includes SBA and Quick Service Restaurant ("QSR") franchise loans
 Note: Financial data as of March 31, 2025; Totals may not sum due to rounding

Combined Deposit Base Demonstrates Shared Approach to Relationship Banking



1Q 2025 Deposit Portfolio Composition

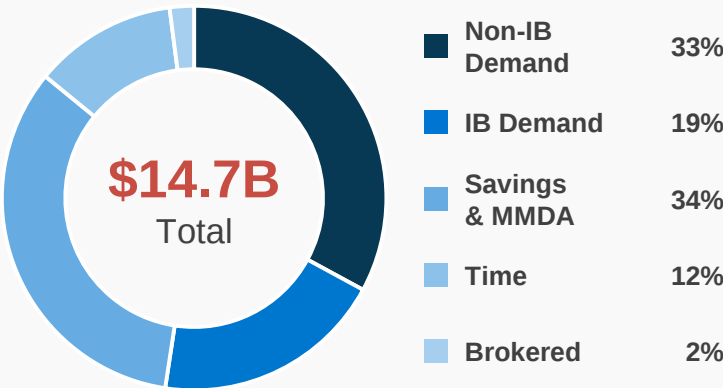
CB COLUMBIA BANKING SYSTEM



90% Core² / 10% Non-Core

1Q 2025 Cost of Deposits: 1.72%

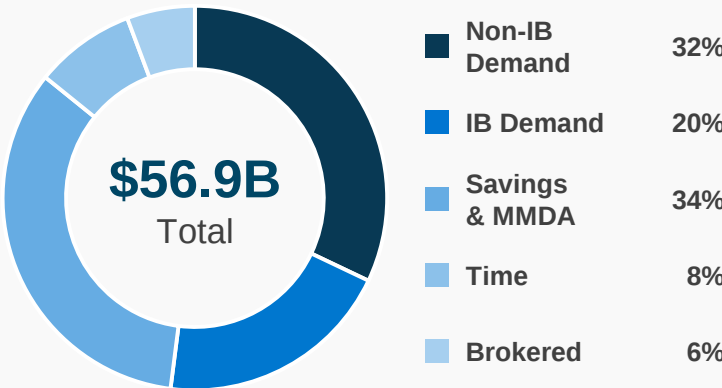
**PACIFIC PREMIER
BANCORP, INC.**



93% Core² / 7% Non-Core

1Q 2025 Cost of Deposits: 1.65%

Combined¹



91% Core² / 9% Non-Core

1Q 2025 Cost of Deposits: 1.70%

1) Combined composition excludes purchase accounting adjustments

2) Core deposits defined as total deposits less time deposits greater than \$250,000 and all brokered deposits

Note: Financial data as of March 31, 2025

Comprehensive Due Diligence Review Executed by Seasoned M&A Teams



Due Diligence Focal Areas		Columbia Banking System Diligence Summary ¹				
Income Producing	- Commercial Banking - Consumer Banking - Custodial Trust & Escrow - HOA Banking - ALCO & Funding Strategy - Credit & Underwriting	Due Diligence By the Numbers	~1,200 Individual loans reviewed	~\$8B Balance of loan portfolio reviewed	60%+ CRE loan portfolio reviewed	60%+ Total loan portfolio reviewed
		Disciplined & Experienced in M&A	- Columbia and Pacific Premier management have significant acquisition and integration experience, having successfully completed 20 bank M&A transactions since 2010 - Experienced team will leverage knowledge from past deals to meticulously plan and execute the integration of core systems for a seamless customer experience - Management’s open communication and transparency with associates fosters trust and collaboration, helping to ensure a shared vision for the expanded franchise is realized			
Back Office	- Finance & Accounting - Human Resources - Legal, Regulatory & Compliance - Operations & Risk Management - Tax & Audit - Technology & Cybersecurity	Thorough Due Diligence Process	- Comprehensive process led by Columbia’s executive management and senior leadership - Extensive credit diligence performed, including thorough loan file review to assess risk appetite, underwriting practices, loan administration and risk rating accuracy - Ensured cultural alignment in management teams’ operating philosophy - Every line of business and support service area was responsible for conducting diligence on their counterpart - Detailed review of both companies’ cost structures and expected synergies			

1) Amounts and percentages are approximate