

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549

FORM 10-Q

☒ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934

For the Quarterly Period Ended June 30, 2024

or

☐ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934

For the Transition Period from \_\_\_\_ to \_\_\_\_

Commission file number 1-7657

**AMERICAN EXPRESS COMPANY**

(Exact name of registrant as specified in its charter)

**New York**

(State or other jurisdiction of incorporation or organization)

**13-4922250**

(I.R.S. Employer Identification No.)

**200 Vesey Street, New York, New York**

(Address of principal executive offices)

**10285**

(Zip Code)

Registrant's telephone number, including area code **(212) 640-2000**

None

Former name, former address and former fiscal year, if changed since last report.

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common shares (par value \$0.20 per share)	AXP	New York Stock Exchange

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files).

Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer	<input checked="" type="checkbox"/>	Accelerated filer	<input type="checkbox"/>
Non-accelerated filer	<input type="checkbox"/>	Smaller reporting company	<input type="checkbox"/>
		Emerging growth company	<input type="checkbox"/>

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes ☐ No ☒

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Class	Outstanding at July 16, 2024
Common Shares (par value \$0.20 per share)	710,911,653 Shares

**AMERICAN EXPRESS COMPANY**  
**FORM 10-Q**  
**INDEX**

<b>Part I.</b>	<b><a href="#">Financial Information</a></b>	<b>Page No.</b>
Item 1.	<a href="#">Financial Statements</a>	
	<a href="#">Consolidated Statements of Income – Three Months Ended June 30, 2024 and 2023</a>	38
	<a href="#">Consolidated Statements of Income – Six Months Ended June 30, 2024 and 2023</a>	39
	<a href="#">Consolidated Statements of Comprehensive Income – Three and Six Months Ended June 30, 2024 and 2023</a>	40
	<a href="#">Consolidated Balance Sheets – June 30, 2024 and December 31, 2023</a>	41
	<a href="#">Consolidated Statements of Cash Flows – Six Months Ended June 30, 2024 and 2023</a>	42
	<a href="#">Consolidated Statements of Shareholders' Equity – Three and Six Months Ended June 30, 2024 and 2023</a>	43
	<a href="#">Notes to Consolidated Financial Statements</a>	45
Item 2.	<a href="#">Management's Discussion and Analysis of Financial Condition and Results of Operations (MD&amp;A)</a>	1
Item 3.	<a href="#">Quantitative and Qualitative Disclosures about Market Risk</a>	73
Item 4.	<a href="#">Controls and Procedures</a>	73
<b>Part II.</b>	<b><a href="#">Other Information</a></b>	
Item 1.	<a href="#">Legal Proceedings</a>	74
Item 1A.	<a href="#">Risk Factors</a>	74
Item 2.	<a href="#">Unregistered Sales of Equity Securities and Use of Proceeds</a>	75
Item 5.	<a href="#">Other Information</a>	76
Item 6.	<a href="#">Exhibits</a>	77
<a href="#">Signatures</a>		78

Throughout this report the terms “American Express,” “we,” “our” or “us,” refer to American Express Company and its subsidiaries on a consolidated basis, unless stated or the context implies otherwise. The use of the term “partner” or “partnering” in this report does not mean or imply a formal legal partnership, and is not meant in any way to alter the terms of American Express’ relationship with any third parties. Refer to the “MD&A — Glossary of Selected Terminology” for the definitions of other key terms used in this report.

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## PART I. FINANCIAL INFORMATION

### ITEM 2. MANAGEMENT’S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (MD&A)

#### *Business Introduction*

American Express is a globally integrated payments company, providing customers with access to products, insights and experiences that enrich lives and build business success. We are a leader in providing credit and charge cards to consumers, small businesses, mid-sized companies and large corporations around the world. Our range of products and services includes:

- Credit card, charge card, banking and other payment and financing products
- Merchant acquisition and processing, servicing and settlement, fraud prevention, and point-of-sale marketing and information products and services for merchants
- Network services
- Travel and lifestyle services
- Expense management products and services
- Other fee services, such as the design and operation of customer loyalty programs

These products and services are offered through various channels, including mobile and online applications, affiliate marketing, customer referral programs, third-party service providers and business partners, direct mail, telephone, in-house sales teams, and direct response advertising.

We compete in the global payments industry with card networks, issuers and acquirers, paper-based transactions (e.g., cash and checks), bank transfer models (e.g., wire transfers and Automated Clearing House (ACH)), as well as evolving and growing alternative mechanisms, systems and products that leverage new technologies, business models and customer relationships to create payment, financing or banking solutions. The payments industry continues to undergo dynamic changes in response to evolving technologies, consumer habits and merchant needs, such as an increased shift to digital payments.

Refer to the “Glossary of Selected Terminology” for the definitions of certain key terms and related information appearing within this Form 10-Q.

#### *Forward-Looking Statements and Non-GAAP Measures*

Certain of the statements in this Form 10-Q are forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Refer to the “Cautionary Note Regarding Forward-Looking Statements” section. We prepare our Consolidated Financial Statements in accordance with accounting principles generally accepted in the United States of America (GAAP). However, certain information included within this Form 10-Q constitutes non-GAAP financial measures. Our calculations of non-GAAP financial measures may differ from the calculations of similarly titled measures by other companies.

#### *Bank Holding Company*

American Express is a bank holding company under the Bank Holding Company Act of 1956 and The Board of Governors of the Federal Reserve System (the Federal Reserve) is our primary federal regulator. As such, we are subject to the Federal Reserve’s regulations, policies and minimum capital standards. We are also subject to evolving and extensive government regulation and supervision in jurisdictions around the world.

We will become a Category III bank holding company in the third quarter of 2024 as a result of our total consolidated assets exceeding \$250 billion, calculated based on a daily average of total consolidated assets for the four quarters ended June 30, 2024, and thus become subject to heightened capital, liquidity and prudential requirements. See “Certain Legislative, Regulatory and Other Developments” for further information.

**Table 1: Summary of Financial Performance**

(Millions, except percentages, per share amounts and where indicated)	As of or for the Three Months Ended June 30,				As of or for the Six Months Ended June 30,			
				Change 2024 vs. 2023				Change 2024 vs. 2023
	2024	2023	2024		2023			
Selected Income Statement Data								
Total revenues net of interest expense	\$ 16,333	\$ 15,054	\$ 1,279	8 %	\$ 32,134	\$ 29,335	\$ 2,799	10 %
Provisions for credit losses	1,268	1,198	70	6	2,537	2,253	284	13
Total expenses	11,275	11,122	153	1	22,662	22,181	481	2
Pretax income	3,790	2,734	1,056	39	6,935	4,901	2,034	42
Income tax provision	775	560	215	38	1,483	911	572	63
Net income	3,015	2,174	841	39	5,452	3,990	1,462	37
Earnings per common share — diluted <sup>(a)</sup>	\$ 4.15	\$ 2.89	\$ 1.26	44 %	\$ 7.48	\$ 5.29	\$ 2.19	41 %
Selected Balance Sheet Data								
Cash and cash equivalents	\$ 52,895	\$ 42,958	\$ 9,937	23 %	\$ 52,895	\$ 42,958	\$ 9,937	23 %
Card Member receivables	59,656	58,221	1,435	2	59,656	58,221	1,435	2
Card Member loans	130,851	114,602	16,249	14	130,851	114,602	16,249	14
Customer deposits	133,746	122,756	10,990	9	133,746	122,756	10,990	9
Long-term debt	\$ 51,521	\$ 46,725	\$ 4,796	10 %	\$ 51,521	\$ 46,725	\$ 4,796	10 %
Common Share Statistics <sup>(b)</sup>								
Cash dividends declared per common share	\$ 0.70	\$ 0.60	\$ 0.10	17 %	\$ 1.40	\$ 1.20	\$ 0.20	17 %
Average common shares outstanding:								
Basic	716	740	(24)	(3)%	718	741	(23)	(3)%
Diluted	717	741	(24)	(3)%	719	742	(23)	(3)%
Selected Metrics and Ratios								
Network volumes (Billions)	\$ 440.6	\$ 426.6	\$ 14	3 %	\$ 859.8	\$ 825.5	\$ 34	4 %
Billed business (Billions)	\$ 388.2	\$ 368.1	\$ 20	5 %	\$ 755.2	\$ 713.6	\$ 42	6 %
Card Member loans and receivables								
Net write-off rate — principal, interest and fees <sup>(c)</sup>	2.4 %	2.0 %			2.4 %	1.9 %		
Net write-off rate — principal only — consumer and small business <sup>(c)(d)</sup>	2.1 %	1.8 %			2.1 %	1.7 %		
30+ days past due as a % of total — consumer and small business <sup>(e)</sup>	1.2 %	1.2 %			1.2 %	1.2 %		
Effective tax rate	20.4 %	20.5 %			21.4 %	18.6 %		
Return on average equity <sup>(f)</sup>	41.4 %	33.0 %			37.9 %	30.9 %		
Common Equity Tier 1	10.8 %	10.6 %			10.8 %	10.6 %		

(a) Represents net income, less (i) earnings allocated to participating share awards of \$23 million and \$17 million for the three months ended June 30, 2024 and 2023, respectively, and \$41 million and \$31 million for the six months ended June 30, 2024 and 2023, respectively, and (ii) dividends on preferred shares of \$15 million for both the three months ended June 30, 2024 and 2023, and \$29 million for both the six months ended June 30, 2024 and 2023.

(b) Our common stock trades principally on The New York Stock Exchange under the trading symbol AXP.

(c) We present a net write-off rate based on principal losses only (i.e., excluding interest and/or fees) to be consistent with industry convention. In addition, as our practice is to include uncollectible interest and/or fees as part of our total provision for credit losses, a net write-off rate including principal, interest and/or fees is also presented.

(d) A net write-off rate based on principal losses only is not available for corporate receivables due to system constraints.

(e) For corporate receivables, delinquency data is tracked based on days past billing status rather than days past due. Refer to Table 12 for 90+ days past billing metrics for corporate receivables.

(f) Return on average equity (ROE) is calculated by dividing (i) annualized net income for the period by (ii) average shareholders' equity for the period.

## ***Business Environment***

Our results for the second quarter reflect the earnings power of our business model, driven by our premium, high credit-quality customer base, as well as the greater scale and operating leverage we have achieved over the last several years and the ongoing success of our strategic investments to enhance our Membership Model. We continued to see solid momentum across the business, with stable growth in billings, strong new card acquisitions and excellent credit performance. Our second quarter results also reflect the sale of Accertify Inc. (Accertify), which closed on May 1, 2024, and resulted in a gain of \$531 million (\$479 million after tax; \$0.66 per share). Net income for the quarter was \$3.0 billion, or \$4.15 per share, compared with net income of \$2.2 billion, or \$2.89 per share, a year ago.

Billed business grew by 5 percent year-over-year (6 percent on an FX-adjusted basis), consistent with the past few quarters, and in line with a slower growth environment.<sup>1</sup> G&S grew by 5 percent year-over-year (6 percent on an FX-adjusted basis) and T&E spending grew by 6 percent (7 percent on an FX-adjusted basis), with sequential softening in airline and lodging spend growth, while growth in restaurants, our largest T&E category, remained strong.<sup>1</sup> U.S. Consumer Services billed business grew by 6 percent year-over-year, with continued strength in spending by Millennial and Gen-Z Card Members. Commercial Services billed business grew by 2 percent on a year-over-year basis, reflecting continued modest growth from U.S. small and mid-sized enterprise (SME) Card Members. International Card Services billed business grew by 10 percent year-over-year (13 percent on an FX-adjusted basis), driven by continued growth in spend across all regions and customer types outside the United States.<sup>1</sup>

Total revenues net of interest expense increased 8 percent year-over-year (9 percent on an FX-adjusted basis).<sup>1</sup> The growth in billed business drove a 4 percent increase in Discount revenue, our largest revenue line. Net card fees increased 15 percent year-over-year, reflecting high levels of new card acquisition and Card Member retention, as well as our cycle of product refreshes. Net interest income increased 20 percent versus the prior year, primarily reflecting growth in our revolving loan balances, which has moderated over the last several quarters.

Total loans and Card Member receivables increased 11 percent year-over-year, with growth continuing to moderate sequentially. Provisions for credit losses increased, primarily driven by higher net write-offs, partially offset by a lower reserve build compared to last year. Net write-off and delinquency rates remained best-in-class, supported by our premium global customer base, our strong focus on risk management and disciplined growth strategy.

Card Member rewards, Card Member services and Business development expenses are generally correlated to volumes or are variable based on usage and collectively increased year-over-year primarily due to growth in billed business and premium card accounts, contributing to a higher usage of travel-related benefits. Marketing expense increased 5 percent year-over-year, as we continue to invest at an elevated level in acquiring high spending, high quality customers and other growth initiatives. During the quarter we acquired 3.3 million proprietary new cards. We continue to invest in and enhance our Membership Model of premium payment products, differentiated membership services and partnerships and partner-funded value, including with our announcement in the quarter to acquire Tock and Rooam to build on the success of our Resy restaurant platform.

Operating expenses decreased 13 percent, primarily reflecting the gain recognized on the sale of Accertify, partially offset by higher compensation costs to support business growth. Excluding the Accertify gain, operating expenses grew at a slower pace than revenue growth, reflecting continued operating expense discipline. These operating expense efficiencies demonstrate the earnings power of our core business that enables us to invest in growth initiatives at elevated levels. We remain focused on driving marketing and operating expense efficiencies over time.

During the second quarter, we maintained our capital ratios within our current target range of 10 to 11 percent and returned \$2.3 billion of capital to our shareholders in the form of share repurchases and common stock dividends. We plan to continue to return to shareholders the excess capital we generate while managing our CET1 capital ratio within our target range and supporting balance sheet growth. Our robust capital, funding and liquidity positions provide us with significant flexibility to maintain a strong balance sheet.

Our performance continues to give us confidence in our business model and while we recognize the uncertainty of the geopolitical and macroeconomic environment and the evolving regulatory and competitive landscape, we remain committed to executing on our strategy to deliver sustainable and profitable long-term growth.

See “Certain Legislative, Regulatory and Other Developments” and “Risk Factors” for information on certain matters that could have a material adverse effect on our results of operations and financial condition.

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<sup>1</sup> The foreign currency adjusted information assumes a constant exchange rate between the periods being compared for purposes of currency conversion into U.S. dollars (i.e., assumes the foreign exchange rates used to determine results for the current period apply to the corresponding prior year period against which such results are being compared). FX-adjusted revenues is a non-GAAP measure. We believe the presentation of information on a foreign currency adjusted basis is helpful to investors by making it easier to compare our performance in one period to that of another period without the variability caused by fluctuations in currency exchange rates.

## Results of Operations

The discussions in both “Consolidated Results of Operations” and “Business Segment Results of Operations” provide commentary on the variances for the three and six months ended June 30, 2024 compared to the same periods in the prior year, as presented in the accompanying tables.

### Consolidated Results of Operations

**Table 2: Total Revenues Net of Interest Expense Summary**

(Millions, except percentages)	Three Months Ended June 30,		Change 2024 vs. 2023		Six Months Ended June 30,		Change 2024 vs. 2023	
	2024	2023			2024	2023		
Discount revenue	\$ 8,855	\$ 8,481	\$ 374	4 %	\$ 17,235	\$ 16,428	\$ 807	5 %
Net card fees	2,060	1,789	271	15	4,034	3,502	532	15
Service fees and other revenue	1,280	1,232	48	4	2,572	2,450	122	5
Processed revenue	408	447	(39)	(9)	794	867	(73)	(8)
Total non-interest revenues	12,603	11,949	654	5	24,635	23,247	1,388	6
Total interest income	5,794	4,775	1,019	21	11,569	9,191	2,378	26
Total interest expense	2,064	1,670	394	24	4,070	3,103	967	31
Net interest income	3,730	3,105	625	20	7,499	6,088	1,411	23
<b>Total revenues net of interest expense</b>	<b>\$ 16,333</b>	<b>\$ 15,054</b>	<b>\$ 1,279</b>	<b>8 %</b>	<b>\$ 32,134</b>	<b>\$ 29,335</b>	<b>\$ 2,799</b>	<b>10 %</b>

#### Total Revenues Net of Interest Expense

Discount revenue increased for both the three and six month periods, primarily driven by increases in billed business of 5 percent and 6 percent, respectively. See Tables 5 and 6 for more details on billed business performance.

Net card fees increased for both the three and six month periods, primarily driven by growth in our premium card portfolios. See Table 5 for more details on proprietary cards-in-force and average fee per card.

Service fees and other revenue increased for both the three and six month periods, primarily driven by higher merchant service fees, higher foreign exchange related revenues associated with Card Member cross-currency spending and higher income from equity method investments. The increase in the three month period was partially offset by Accertify revenues included in the prior year. The increase in the six month period was also driven by increases in travel commissions and fees from our consumer travel business.

Processed revenue decreased for both the three and six month periods, primarily driven by decreases in volumes associated with the decommission of one of our alternative payment solutions in the prior year as well as lower network partner volumes. See Tables 5 and 6 for more details on processed volume performance.

Interest income increased for both the three and six month periods, primarily driven by growth in revolving loan balances and higher interest rates.

Interest expense increased for both the three and six month periods, primarily driven by higher interest rates paid on, and growth in, customer deposits.

**Table 3: Provisions for Credit Losses Summary**

(Millions, except percentages)	Three Months Ended June 30,		Change		Six Months Ended June 30,		Change	
	2024	2023	2024 vs. 2023		2024	2023	2024 vs. 2023	
Card Member loans								
Net write-offs	\$ 913	\$ 597	\$ 316	53 %	\$ 1,768	\$ 1,083	\$ 685	63 %
Reserve build (release) <sup>(a)</sup>	57	326	(269)	(83)	216	626	(410)	(65)
Total	970	923	47	5	1,984	1,709	275	16
Card Member receivables								
Net write-offs	205	243	(38)	(16)	422	473	(51)	(11)
Reserve (release) build <sup>(a)</sup>	21	(13)	34	#	—	(21)	21	#
Total	226	230	(4)	(2)	422	452	(30)	(7)
Other								
Net write-offs - Other loans	45	28	17	61	88	44	44	#
Net write-offs - Other receivables	4	3	1	33	10	6	4	67
Reserve build (release) - Other loans <sup>(a)</sup>	4	15	(11)	(73)	14	39	(25)	(64)
Reserve build (release) - Other receivables <sup>(a)</sup>	19	(1)	20	#	19	3	16	#
Total	72	45	27	60	131	92	39	42
<b>Total provisions for credit losses</b>	<b>\$ 1,268</b>	<b>\$ 1,198</b>	<b>\$ 70</b>	<b>6 %</b>	<b>\$ 2,537</b>	<b>\$ 2,253</b>	<b>\$ 284</b>	<b>13 %</b>

# Denotes a variance of 100 percent or more

(a) Refer to the “Glossary of Selected Terminology” for a definition of reserve build (release).

### Provisions for Credit Losses

Card Member loans provision for credit losses increased for both the three and six month periods, primarily due to higher net write-offs, partially offset by lower reserve builds in the current periods. The reserve builds in the current periods were primarily driven by increases in loans outstanding, partially offset, for the three month period, by lower delinquencies. The reserve builds in the prior periods were primarily driven by increases in loans outstanding and, for the six month prior period, higher delinquencies.

Card Member receivables provision for credit losses decreased for both the three and six month periods, primarily due to lower net write-offs, partially offset by reserve builds in the current periods versus reserve releases in the prior periods. The reserve build in the current three month period was primarily driven by an increase in receivables outstanding for U.S. consumer and U.S. small business customers. The reserve releases in the prior periods were primarily driven by lower delinquencies, partially offset by increases in receivables outstanding.

Other provision for credit losses increased for the three month period, primarily due to higher net write-offs and a higher reserve build in the current period. Other provision for credit losses increased for the six month period, primarily due to higher net write-offs, partially offset by a lower reserve build in the current period. The reserve builds in the current periods were primarily driven by a reserve related to amounts due from a merchant in bankruptcy, as well as increases in non-card loans outstanding. The reserve builds in the prior periods were primarily driven by increases in non-card loans outstanding.

**Table 4: Expenses Summary**

(Millions, except percentages)	Three Months Ended June 30,		Change		Six Months Ended June 30,		Change	
	2024	2023	2024 vs. 2023		2024	2023	2024 vs. 2023	
Card Member rewards	\$ 4,227	\$ 3,956	\$ 271	7 %	\$ 8,001	\$ 7,722	\$ 279	4 %
Business development	1,427	1,388	39	3	2,819	2,781	38	1
Card Member services	1,154	949	205	22	2,325	1,932	393	20
Marketing	1,480	1,408	72	5	2,956	2,749	207	8
Salaries and employee benefits	1,949	1,875	74	4	4,047	3,889	158	4
Other, net	1,038	1,546	(508)	(33)	2,514	3,108	(594)	(19)
<b>Total expenses</b>	<b>\$ 11,275</b>	<b>\$ 11,122</b>	<b>\$ 153</b>	<b>1 %</b>	<b>\$ 22,662</b>	<b>\$ 22,181</b>	<b>\$ 481</b>	<b>2 %</b>

### Expenses

Card Member rewards expense increased for both the three and six month periods, driven by increases in Membership Rewards and cash back rewards expenses, collectively, of \$148 million and \$20 million, and cobrand rewards expense of \$122 million and \$259 million for the three and six month periods, respectively, all of which were primarily driven by higher billed business. The increase in Membership Rewards expense in the six month period was partially offset by a benefit from enhancements to the models that estimate future redemptions of Membership Reward points by U.S. Card Members as well as lower redemption costs.

The Membership Rewards Ultimate Redemption Rate (URR) for current program participants was 96 percent (rounded down) at both June 30, 2024 and 2023.

Business development expense increased for both the three and six month periods, primarily due to increased partner payments driven by higher network volumes, partially offset by lower client incentives. The increase in the six month period was also partially offset by a prior-year charge related to revenue allocated to a joint venture partner.

Card Member services expense increased for both the three and six month periods, primarily due to growth in premium card accounts, contributing to a higher usage of travel-related benefits.

Marketing expense increased for both the three and six month periods, reflecting higher levels of spending on customer acquisition and other growth initiatives.

Salaries and employee benefits expense increased for both the three and six month periods, primarily driven by higher incentive compensation expenses, reflecting the continued investment in our colleagues to support business growth. The increase in the three month period was partially offset by lower current and deferred compensation costs.

Other expenses decreased for both the three and six month periods, primarily driven by the gain recognized on the sale of Accertify and net gains on Amex Ventures investments, partially offset by increases in professional services expenses.



## Income Taxes

The effective tax rate was 20.4 percent and 20.5 percent for the three months ended June 30, 2024 and 2023, respectively, which reflected discrete tax benefits primarily related to the sale of Accertify in the current period and a legal entity restructuring in the prior period. The effective tax rate was 21.4 percent and 18.6 percent for the six months ended June 30, 2024 and 2023, respectively. The increase for the six month period primarily reflected discrete tax benefits in the prior period related to the resolution of certain prior-year tax items.

**Table 5: Selected Card-Related Statistical Information**

	As of or for the Three Months Ended June 30,		Change 2024 vs. 2023	As of or for the Six Months Ended June 30,		Change 2024 vs. 2023
	2024	2023		2024	2023	
Network volumes ( <i>billions</i> )	\$ 440.6	\$ 426.6	3 %	\$ 859.8	\$ 825.5	4 %
Billed business	\$ 388.2	\$ 368.1	5	\$ 755.2	\$ 713.6	6
Processed volumes	\$ 52.4	\$ 58.5	(10)	\$ 104.6	\$ 111.9	(7)
Cards-in-force ( <i>millions</i> )	144.3	137.9	5	144.3	137.9	5
Proprietary cards-in-force	82.1	79.3	4	82.1	79.3	4
Basic cards-in-force ( <i>millions</i> )	121.4	116.0	5	121.4	116.0	5
Proprietary basic cards-in-force	63.1	61.0	3	63.1	61.0	3
Proprietary new cards acquired ( <i>millions</i> )	3.3	3.0	10	6.7	6.4	5
Average proprietary basic Card Member spending ( <i>dollars</i> )	\$ 6,192	\$ 6,075	2	\$ 12,112	\$ 11,869	2
Average fee per card ( <i>dollars</i> ) <sup>(a)</sup>	\$ 101	\$ 91	11 %	\$ 99	\$ 90	10 %
Discount revenue as a % of Billed business	2.28%	2.30%		2.28%	2.30%	

(a) Average fee per card is computed on an annualized basis based on proprietary Net card fees divided by average proprietary total cards-in-force.

**Table 6: Network Volumes-Related Statistical Information**

	Three Months Ended June 30, 2024		Six Months Ended June 30, 2024	
	Year over Year Percentage Increase (Decrease)	Year over Year Percentage Increase (Decrease) Assuming No Changes in FX Rates <sup>(a)</sup>	Year over Year Percentage Increase (Decrease)	Year over Year Percentage Increase (Decrease) Assuming No Changes in FX Rates <sup>(a)</sup>
Network volumes	3 %	4 %	4 %	5 %
Total billed business	5	6	6	6
U.S. Consumer Services	6		7	
Commercial Services	2	2	2	2
International Card Services	10	13	11	13
Processed volumes	(10)	(7)	(7)	(2)
Merchant industry billed business metrics				
G&S spend (72% of billed business for both the three and six months ended June 30, 2024)	5	6	5	6
T&E spend (28% of billed business for both the three and six months ended June 30, 2024)	6	7	7	8
Airline spend (6% and 7% of billed business for the three and six months ended June 30, 2024, respectively)	4 %	5 %	6 %	7 %

(a) The foreign currency adjusted information assumes a constant exchange rate between the periods being compared for purposes of conversion into U.S. dollars (i.e., assumes the foreign exchange rates used to determine results for the current period apply to the corresponding prior year period against which such results are being compared).

**Table 7: Selected Credit-Related Statistical Information**

	As of or for the Three Months Ended June 30,		Change 2024 vs. 2023	As of or for the Six Months Ended June 30,		Change 2024 vs. 2023
(Millions, except percentages)	2024	2023		2024	2023	
<b>Card Member loans and receivables:</b>						
Net write-off rate — principal, interest and fees <sup>(a)</sup>	2.4 %	2.0 %		2.4 %	1.9 %	
Net write-off rate — principal only — consumer and small business <sup>(a)(b)</sup>	2.1 %	1.8 %		2.1 %	1.7 %	
30+ days past due as a % of total — consumer and small business <sup>(c)</sup>	1.2 %	1.2 %		1.2 %	1.2 %	
<b>Card Member loans:</b>						
Card Member loans	\$ 130,851	\$ 114,602	14 %	\$ 130,851	\$ 114,602	14 %
<b>Credit loss reserves:</b>						
Beginning balance	\$ 5,271	\$ 4,053	30	\$ 5,118	\$ 3,747	37
Provisions — principal, interest and fees	970	923	5	1,984	1,709	16
Net write-offs — principal less recoveries	(753)	(490)	54	(1,458)	(887)	64
Net write-offs — interest and fees less recoveries	(160)	(107)	50	(310)	(196)	58
Other <sup>(d)</sup>	(7)	11	#	(13)	17	#
Ending balance	\$ 5,321	\$ 4,390	21	\$ 5,321	\$ 4,390	21
% of loans	4.1 %	3.8 %		4.1 %	3.8 %	
% of past due	312 %	336 %		312 %	336 %	
Average loans	\$ 128,321	\$ 112,414	14	\$ 126,507	\$ 110,228	15
Net write-off rate — principal, interest and fees <sup>(a)</sup>	2.8 %	2.1 %		2.8 %	2.0 %	
Net write-off rate — principal only <sup>(a)</sup>	2.3 %	1.7 %		2.3 %	1.6 %	
30+ days past due as a % of total	1.3 %	1.1 %		1.3 %	1.1 %	
<b>Card Member receivables:</b>						
Card Member receivables	\$ 59,656	\$ 58,221	2	\$ 59,656	\$ 58,221	2
<b>Credit loss reserves:</b>						
Beginning balance	\$ 151	\$ 223	(32)	\$ 174	\$ 229	(24)
Provisions — principal and fees	226	230	(2)	422	452	(7)
Net write-offs — principal and fees less recoveries	(205)	(243)	(16)	(422)	(473)	(11)
Other <sup>(d)</sup>	(1)	—	—	(3)	2	#
Ending balance	\$ 171	\$ 210	(19)%	\$ 171	\$ 210	(19)%
% of receivables	0.3 %	0.4 %		0.3 %	0.4 %	
Net write-off rate — principal and fees <sup>(a)</sup>	1.4 %	1.7 %		1.5 %	1.6 %	
Net write-off rate — principal only — consumer and small business <sup>(a)(b)</sup>	1.5 %	1.9 %		1.6 %	1.9 %	
30+ days past due as a % of total — consumer and small business <sup>(c)</sup>	0.9 %	1.2 %		0.9 %	1.2 %	

# Denotes a variance of 100 percent or more

- (a) We present a net write-off rate based on principal losses only (i.e., excluding interest and/or fees) to be consistent with industry convention. In addition, as our practice is to include uncollectible interest and/or fees as part of our total provision for credit losses, a net write-off rate including principal, interest and/or fees is also presented.
- (b) A net write-off rate based on principal losses only is not available for corporate receivables due to system constraints.
- (c) For corporate receivables, delinquency data is tracked based on days past billing status rather than days past due. Refer to Table 12 for 90+ days past billing metrics for corporate receivables.
- (d) Other includes foreign currency translation adjustments.

**Table 8: Net Interest Yield on Average Card Member Loans**

<i>(Millions, except percentages)</i>	Three Months Ended June 30,		Six Months Ended June 30,	
	2024	2023	2024	2023
Net interest income	\$ 3,730	\$ 3,105	\$ 7,499	\$ 6,088
Exclude:				
Interest expense not attributable to our Card Member loan portfolio <sup>(a)</sup>	912	728	1,794	1,352
Interest income not attributable to our Card Member loan portfolio <sup>(b)</sup>	(920)	(703)	(1,836)	(1,305)
Adjusted net interest income <sup>(c)</sup>	\$ 3,722	\$ 3,130	\$ 7,457	\$ 6,135
Average Card Member loans	\$ 128,321	\$ 112,414	\$ 126,507	\$ 110,228
Net interest income divided by average Card Member loans <sup>(c)</sup>	11.7 %	11.1 %	11.9 %	11.1 %
Net interest yield on average Card Member loans <sup>(c)</sup>	11.7 %	11.2 %	11.9 %	11.2 %

(a) Primarily represents interest expense attributable to maintaining our corporate liquidity pool and funding Card Member receivables.

(b) Primarily represents interest income attributable to Other loans, interest-bearing deposits and the fixed income investment portfolios.

(c) Adjusted net interest income and net interest yield on average Card Member loans are non-GAAP measures. Refer to “Glossary of Selected Terminology” for the definitions of these terms. We believe adjusted net interest income is useful to investors because it represents the interest expense and interest income attributable to our Card Member loan portfolio and is a component of net interest yield on average Card Member loans, which provides a measure of profitability of our Card Member loan portfolio. Net interest yield on average Card Member loans reflects adjusted net interest income divided by average Card Member loans, computed on an annualized basis. Net interest income divided by average Card Member loans, computed on an annualized basis, a GAAP measure, includes elements of total interest income and total interest expense that are not attributable to the Card Member loan portfolio, and thus is not representative of net interest yield on average Card Member loans.

## Business Segment Results of Operations

Effective as of the second quarter of 2023, our U.S. travel and lifestyle services (TLS) results, which were previously reported within the U.S. Consumer Services (USCS) segment, are now reported within both the USCS and Commercial Services (CS) segments, allocated based on customer usage.

### U.S. Consumer Services

**Table 9: USCS Selected Income Statement Data**

(Millions, except percentages)	Three Months Ended June 30,		Change		Six Months Ended June 30,		Change	
	2024	2023	2024 vs. 2023		2024	2023	2024 vs. 2023	
Revenues								
Non-interest revenues	\$ 5,029	\$ 4,643	\$ 386	8 %	\$ 9,795	\$ 9,002	\$ 793	9 %
Interest income	3,474	2,934	540	18	6,955	5,709	1,246	22
Interest expense	771	647	124	19	1,519	1,198	321	27
Net interest income	2,703	2,287	416	18	5,436	4,511	925	21
Total revenues net of interest expense	7,732	6,930	802	12	15,231	13,513	1,718	13
Provisions for credit losses	706	659	47	7	1,433	1,243	190	15
Total revenues net of interest expense after provisions for credit losses	7,026	6,271	755	12	13,798	12,270	1,528	12
Expenses								
Card Member rewards, business development, Card Member services and marketing	4,351	3,965	386	10	8,426	7,778	648	8
Salaries and employee benefits and other operating expenses	1,115	1,056	59	6	2,199	2,112	87	4
Total expenses	5,466	5,021	445	9	10,625	9,890	735	7
Pretax segment income	\$ 1,560	\$ 1,250	\$ 310	25 %	\$ 3,173	\$ 2,380	\$ 793	33 %

U.S. Consumer Services issues a wide range of proprietary consumer cards and provides services to U.S. consumers, including travel and lifestyle services as well as banking and non-card financing products.

#### Total Revenues Net of Interest Expense

Non-interest revenues increased across all revenue categories for both the three and six month periods, primarily driven by higher Discount revenue and Net card fees.

Discount revenue increased 5 percent and 6 percent for the three and six month periods, respectively, primarily driven by increases in U.S. consumer billed business. See Tables 5, 6 and 10 for more details on billed business performance.

Net card fees increased 17 percent and 16 percent for the three and six month periods, respectively, primarily driven by growth in our premium card portfolios.

Service fees and other revenue increased 16 percent and 12 percent for the three and six month periods, respectively. The increase in the three month period was primarily driven by the change in the allocation of TLS revenues in the prior year as described above. The increase in the six month period was primarily driven by higher travel commissions and fees from our consumer travel business and revenue from the sale of reward points.

Interest income increased for both the three and six month periods, primarily driven by growth in revolving loan balances and higher interest rates.

Interest expense increased for both the three and six month periods, primarily driven by a higher cost of funds.

### ***Provisions for Credit Losses***

Card Member loans provision for credit losses increased for both the three and six month periods, primarily due to higher net write-offs, partially offset by lower reserve builds in the current periods. The reserve builds in the current periods were primarily driven by increases in loans outstanding, partially offset by lower delinquencies. The reserve builds in the prior periods were primarily driven by increases in loans outstanding and, for the prior six month period, by higher delinquencies.

Card Member receivables provision for credit losses increased for both the three and six month periods, primarily due to reserve builds in the current periods, versus reserve releases in the prior periods, and, for the six month period, higher net write-offs. The reserve build in the current three month period was primarily driven by an increase in receivables outstanding. The reserve releases in the prior periods were primarily driven by lower delinquencies, partially offset by increases in receivables outstanding.

### ***Expenses***

Total expenses increased for both the three and six month periods, primarily driven by higher Card Member services, Business development and Card Member rewards expenses.

Card Member rewards expense increased for both the three and six month periods, driven by increases in Membership Rewards, cash back and cobrand rewards expenses, all of which were primarily driven by higher billed business. The increase in Membership Rewards expense for the six month period was partially offset by the above-mentioned benefit from enhancements to the U.S. URR models as well as lower redemption costs.

Business development expense increased for both the three and six month periods, primarily due to increased partner payments driven by higher billed business.

Card Member services expense increased for both the three and six month periods, primarily due to growth in premium card accounts, contributing to a higher usage of travel-related benefits.

Marketing expense increased for both the three and six month periods, reflecting higher levels of spending on customer acquisition and other growth initiatives.

Salaries and employee benefits and other expenses increased for both the three and six month periods. The increase in the three month period was primarily due to higher compensation expenses, partially offset by higher allocated service costs in the prior year, which includes an allocation of TLS servicing costs as described above. The increase in the six month period was primarily due to an increase in allocated service costs.

**Table 10: USCS Selected Statistical Information**

	As of or for the Three Months Ended June 30,		Change 2024 vs. 2023	As of or for the Six Months Ended June 30,		Change 2024 vs. 2023
	2024	2023		2024	2023	
<i>(Millions, except percentages and where indicated)</i>						
Billed business <i>(billions)</i>	\$ 165.1	\$ 155.4	6 %	\$ 318.5	\$ 297.6	7 %
Proprietary cards-in-force	45.2	43.2	5	45.2	43.2	5
Proprietary basic cards-in-force	31.7	30.2	5	31.7	30.2	5
Average proprietary basic Card Member spending <i>(dollars)</i>	\$ 5,258	\$ 5,181	1	\$ 10,220	\$ 10,005	2
Total segment assets	\$ 108,224	\$ 94,944	14	\$ 108,224	\$ 94,944	14
Card Member loans:						
Total loans	\$ 84,958	\$ 75,613	12	\$ 84,958	\$ 75,613	12
Average loans	\$ 83,452	\$ 74,212	12	\$ 82,648	\$ 73,068	13
Net write-off rate — principal, interest and fees <sup>(a)</sup>	2.9 %	2.1 %		2.9 %	2.0 %	
Net write-off rate — principal only <sup>(a)</sup>	2.4 %	1.7 %		2.3 %	1.6 %	
30+ days past due as a % of total	1.3 %	1.1 %		1.3 %	1.1 %	
Calculation of Net Interest Yield on Average Card Member Loans:						
Net interest income	\$ 2,703	\$ 2,287		\$ 5,436	\$ 4,511	
Exclude:						
Interest expense not attributable to our Card Member loan portfolio <sup>(b)</sup>	44	44		80	80	
Interest income not attributable to our Card Member loan portfolio <sup>(c)</sup>	(132)	(91)		(254)	(173)	
Adjusted net interest income <sup>(d)</sup>	\$ 2,615	\$ 2,240		\$ 5,262	\$ 4,418	
Average Card Member loans	\$ 83,452	\$ 74,212		\$ 82,648	\$ 73,068	
Net interest income divided by average Card Member loans <sup>(d)</sup>	13.0 %	12.4 %		13.2 %	12.4 %	
Net interest yield on average Card Member loans <sup>(d)</sup>	12.6 %	12.1 %		12.8 %	12.2 %	
Card Member receivables:						
Total receivables	\$ 13,796	\$ 13,734	— %	\$ 13,796	\$ 13,734	— %
Net write-off rate — principal and fees <sup>(a)</sup>	1.2 %	1.3 %		1.3 %	1.3 %	
Net write-off rate — principal only <sup>(a)</sup>	1.1 %	1.2 %		1.2 %	1.2 %	
30+ days past due as a % of total	0.7 %	0.8 %		0.7 %	0.8 %	

(a) Refer to Table 7 footnote (a).

(b) Refer to Table 8 footnote (a).

(c) Refer to Table 8 footnote (b).

(d) Refer to Table 8 footnote (c).

## Commercial Services

**Table 11: CS Selected Income Statement Data**

(Millions, except percentages)	Three Months Ended June 30,		Change		Six Months Ended June 30,		Change	
	2024	2023	2024 vs. 2023		2024	2023	2024 vs. 2023	
Revenues								
Non-interest revenues	\$ 3,333	\$ 3,301	\$ 32	1 %	\$ 6,527	\$ 6,408	\$ 119	2 %
Interest income	1,051	792	259	33	2,056	1,498	558	37
Interest expense	430	364	66	18	844	685	159	23
Net interest income	621	428	193	45	1,212	813	399	49
Total revenues net of interest expense	3,954	3,729	225	6	7,739	7,221	518	7
Provisions for credit losses	349	339	10	3	704	622	82	13
Total revenues net of interest expense after provisions for credit losses	3,605	3,390	215	6	7,035	6,599	436	7
Expenses								
Card Member rewards, business development, Card Member services and marketing	1,958	1,895	63	3	3,777	3,749	28	1
Salaries and employee benefits and other operating expenses	742	782	(40)	(5)	1,475	1,507	(32)	(2)
Total expenses	2,700	2,677	23	1	5,252	5,256	(4)	—
Pretax segment income	\$ 905	\$ 713	\$ 192	27 %	\$ 1,783	\$ 1,343	\$ 440	33 %

Commercial Services issues a wide range of proprietary corporate and small business cards and provides services to U.S. businesses, including payment and expense management, banking and non-card financing products. CS also issues proprietary corporate cards and provides services to select global corporate clients.

### ***Total Revenues Net of Interest Expense***

Non-interest revenues increased for both the three and six month periods, primarily driven by higher Discount revenue and Net card fees.

Discount revenue increased 2 percent and 1 percent for the three and six month periods, respectively, primarily driven by increases in commercial billed business. See Tables 5, 6 and 12 for more details on billed business performance.

Net card fees increased 11 percent and 12 percent for the three and six month periods, respectively, primarily driven by growth in our premium card portfolios.

Service fees and other revenue decreased 20 percent for the three month period and was relatively flat for the six month period. The decrease in the three month period was largely driven by the change in the allocation of TLS revenues in the prior year as described above.

Interest income increased for both the three and six month periods, primarily driven by growth in revolving loan balances and higher interest rates.

Interest expense increased for both the three and six month periods, primarily driven by a higher cost of funds.

### ***Provisions for Credit Losses***

Card Member loans provision for credit losses for the three month period remained largely in line with the prior period, as the lower reserve build in the current period was offset by higher net write-offs. Card Member loans provision for credit losses increased for the six month period, primarily due to higher net write-offs, partially offset by a lower reserve build in the current period. The reserve builds in both current periods were primarily driven by increases in loans outstanding, partially offset for the current three month period by lower delinquencies. The reserve builds in the prior periods were primarily driven by increases in loans outstanding and, for the prior six month period, higher delinquencies.

Card Member receivables provision for credit losses increased for the three month period, primarily due to a reserve build in the current period, versus a reserve release in the prior period, partially offset by lower net write-offs. Card Member receivables provision for credit losses decreased for the six month period, primarily due to lower net write-offs, partially offset by a reserve build in the current period, versus a reserve release in the prior period. The reserve build in the current three month period was primarily driven by an increase in receivables outstanding for U.S. small business customers. The reserve releases in the prior periods were primarily driven by lower delinquencies, partially offset by increases in receivables outstanding.

### ***Expenses***

Total expenses increased for the three month period and were flat for the six month period. The increase in the three month period was primarily driven by higher Marketing expense, partially offset by a decrease in Operating expenses.

Card Member rewards expense increased for the three month period and decreased for the six month period. The increase in the three month period was driven by higher cobrand rewards and Membership Rewards expenses, both of which were primarily driven by higher billed business. The decrease in the six month period was primarily driven by lower Membership Rewards expense, primarily due to the above-mentioned benefit from enhancements to the U.S. URR models as well as lower redemption costs, partially offset by higher billed business.

Business development expense decreased for both the three and six month periods, primarily due to lower client incentives, partially offset by increased partner payments, primarily driven by an increase in billed business.

Card Member services expense increased for both the three and six month periods, primarily due to growth in premium card accounts, contributing to a higher usage of travel-related benefits.

Marketing expense increased for both the three and six month periods, primarily reflecting higher levels of spending on customer acquisition and other growth initiatives.

Salaries and employee benefits and other expenses decreased for both the three and six month periods, primarily due to higher allocated service costs in the prior year, which includes an allocation of TLS servicing costs as described above.



**Table 12: CS Selected Statistical Information**

	As of or for the Three Months Ended June 30,		Change 2024 vs 2023	As of or for the Six Months Ended June 30,		Change 2024 vs 2023
	2024	2023		2024	2023	
<i>(Millions, except percentages and where indicated)</i>						
Billed business <i>(billions)</i>	\$ 132.3	\$ 130.2	2 %	\$ 259.5	\$ 255.2	2 %
Proprietary cards-in-force	15.4	15.4	—	15.4	15.4	—
Average Card Member spending <i>(dollars)</i>	\$ 8,588	\$ 8,490	1	\$ 16,845	\$ 16,775	—
Total segment assets	\$ 58,993	\$ 54,290	9	\$ 58,993	\$ 54,290	9
Card Member loans:						
Total loans	\$ 28,621	\$ 23,830	20	\$ 28,621	\$ 23,830	20
Average loans	\$ 28,031	\$ 23,505	19	\$ 27,243	\$ 22,756	20
Net write-off rate — principal, interest and fees <sup>(a)</sup>	2.7 %	1.9 %		2.7 %	1.7 %	
Net write-off rate — principal only <sup>(a)</sup>	2.3 %	1.6 %		2.3 %	1.4 %	
30+ days past due as a % of total	1.4 %	1.2 %		1.4 %	1.2 %	
Calculation of Net Interest Yield on Average Card Member Loans:						
Net interest income	\$ 621	\$ 428		\$ 1,212	\$ 813	
Exclude:						
Interest expense not attributable to our Card Member loan portfolio <sup>(b)</sup>	190	178		374	340	
Interest income not attributable to our Card Member loan portfolio <sup>(c)</sup>	(81)	(46)		(155)	(84)	
Adjusted net interest income <sup>(d)</sup>	\$ 730	\$ 560		\$ 1,431	\$ 1,069	
Average Card Member loans	\$ 28,031	\$ 23,505		\$ 27,243	\$ 22,756	
Net interest income divided by average Card Member loans <sup>(d)</sup>	8.9 %	7.3 %		8.9 %	7.2 %	
Net interest yield on average Card Member loans <sup>(d)</sup>	10.5 %	9.6 %		10.6 %	9.5 %	
Card Member receivables:						
Total receivables	\$ 26,737	\$ 27,227	(2)%	\$ 26,737	\$ 27,227	(2)%
Net write-off rate — principal and fees <sup>(e)</sup>	1.4 %	1.5 %		1.4 %	1.5 %	
Net write-off rate — principal only <sup>(a)</sup> — small business	2.0 %	2.1 %		2.0 %	2.1 %	
30+ days past due as a % of total — small business	1.2 %	1.7 %		1.2 %	1.7 %	
90+ days past billing as a % of total <sup>(e)</sup> — corporate	0.4 %	0.5 %		0.4 %	0.5 %	

(a) Refer to Table 7 footnote (a).

(b) Refer to Table 8 footnote (a).

(c) Refer to Table 8 footnote (b).

(d) Refer to Table 8 footnote (c).

(e) For corporate receivables, delinquency data is tracked based on days past billing status rather than days past due. A Card Member account is considered 90 days past billing if payment has not been received within 90 days of the Card Member's billing statement date. In addition, if we initiate collection procedures on an account prior to the account becoming 90 days past billing, the associated Card Member receivable balance is classified as 90 days past billing. Corporate receivables delinquency data for periods other than 90+ days past billing and the net write-off rate based on principal losses only are not available due to system constraints.

## International Card Services

**Table 13: ICS Selected Income Statement Data**

(Millions, except percentages)	Three Months Ended June 30,		Change		Six Months Ended June 30,		Change	
	2024	2023	2024 vs. 2023		2024	2023	2024 vs. 2023	
<b>Revenues</b>								
Non-interest revenues	\$ 2,548	\$ 2,349	\$ 199	8 %	\$ 4,985	\$ 4,616	\$ 369	8 %
Interest income	577	497	80	16	1,160	964	196	20
Interest expense	303	261	42	16	610	485	125	26
Net interest income	274	236	38	16	550	479	71	15
Total revenues net of interest expense	2,822	2,585	237	9	5,535	5,095	440	9
Provisions for credit losses	192	198	(6)	(3)	374	379	(5)	(1)
Total revenues net of interest expense after provisions for credit losses	2,630	2,387	243	10	5,161	4,716	445	9
<b>Expenses</b>								
Card Member rewards, business development, Card Member services and marketing	1,592	1,386	206	15	3,147	2,805	342	12
Salaries and employee benefits and other operating expenses	748	748	—	—	1,472	1,469	3	—
Total expenses	2,340	2,134	206	10	4,619	4,274	345	8
Pretax segment income	\$ 290	\$ 253	\$ 37	15 %	\$ 542	\$ 442	\$ 100	23 %

International Card Services (ICS) issues a wide range of proprietary consumer, small business and corporate cards outside the United States. ICS also provides services to our international customers, including travel and lifestyle services, and manages certain international joint ventures and our loyalty coalition businesses.

### ***Total Revenues Net of Interest Expense***

Non-interest revenues increased for both the three and six month periods, primarily driven by higher Discount revenue and Net card fees.

Discount revenue increased 9 percent and 10 percent for the three and six month periods, respectively (13 percent and 12 percent, respectively, on an FX-adjusted basis), primarily reflecting increases in billed business.<sup>2</sup> See Tables 5, 6 and 14 for more details on billed business performance.

Net card fees increased 15 percent for both the three and six month periods, (19 percent on an FX-adjusted basis for both periods), primarily driven by growth in our premium card portfolios.<sup>2</sup>

Service fees and other revenue was relatively flat for both the three and six month periods. Both the three and six month periods reflect increases in foreign exchange related revenues associated with Card Member cross-currency spending, offset for the three month period by a decrease in delinquency fees and for the six month period by a benefit in the prior year related to a portion of the revenue allocated to a joint venture partner as described in Business development expense below.

Interest income increased for both the three and six month periods, primarily driven by growth in revolving loan balances and higher interest rates.

Interest expense increased for both the three and six month periods, primarily driven by a higher cost of funds.

<sup>2</sup> Refer to footnote 1 on page 3 for details regarding foreign currency adjusted information.

### ***Provisions for Credit Losses***

Card Member loans provision for credit losses increased for both the three and six month periods. The increase in the three month period was primarily due to a reserve build in the current period, versus a reserve release in the prior period, and higher net write-offs. The increase in the six month period was primarily due to higher net write-offs, partially offset by a lower reserve build in the current period. The reserve builds in both current periods were primarily driven by increases in loans outstanding, partially offset by lower delinquencies. The reserve release in the prior three month period was primarily driven by lower delinquencies, partially offset by an increase in loans outstanding. The reserve build in the prior six month period was primarily driven by an increase in loans outstanding and higher delinquencies.

Card Member receivables provision for credit losses decreased for both the three and six month periods. The decrease in the three month period was primarily due to lower net write-offs and a higher reserve release in the current period. The decrease in the six month period was primarily due to lower net write-offs. The reserve releases in both current periods were primarily driven by lower delinquencies. The reserve releases in both prior periods were primarily driven by lower delinquencies, partially offset by increases in receivables outstanding.

### ***Expenses***

Total expenses increased for both the three and six month periods, primarily driven by higher Card Member rewards and Card Member services expenses.

Card Member rewards expense increased for both the three and six month periods, primarily driven by higher billed business.

Business development expense increased for the three month period and decreased for the six month period. The increase in both periods was primarily due to increased partner payments driven by higher billed business, which was more than offset in the six month period by a prior-year charge related to revenue allocated to a joint venture partner.

Card Member services expense increased for both the three and six month periods, primarily due to growth in premium card accounts, contributing to a higher usage of travel-related benefits.

Marketing expense increased for both the three and six month periods, reflecting higher levels of spending on customer acquisition and other growth initiatives.

Salaries and employee benefits and other expenses were flat for both the three and six month periods. The three month period was primarily driven by a decrease in allocated service costs, offset by higher compensation costs. The six month period was primarily driven by an increase in allocated service costs and technology expense, offset by a decrease in compensation costs.

**Table 14: ICS Selected Statistical Information**

	As of or for the Three Months Ended June 30,		Change 2024 vs. 2023	As of or for the Six Months Ended June 30,		Change 2024 vs. 2023
	2024	2023		2024	2023	
<i>(Millions, except percentages and where indicated)</i>						
Billed business <i>(billions)</i>	\$ 90.2	\$ 81.8	10 %	\$ 175.6	\$ 158.7	11 %
Proprietary cards-in-force	21.5	20.7	4	21.5	20.7	4
Proprietary basic cards-in-force	16.0	15.4	4	16.0	15.4	4
Average proprietary basic Card Member spending <i>(dollars)</i>	\$ 5,681	\$ 5,360	6	\$ 11,122	\$ 10,473	6
Total segment assets	\$ 41,982	\$ 38,183	10	\$ 41,982	\$ 38,183	10
Card Member loans — consumer and small business:						
Total loans	\$ 17,272	\$ 15,159	14	\$ 17,272	\$ 15,159	14
Average loans	\$ 16,838	\$ 14,697	15	\$ 16,616	\$ 14,404	15
Net write-off rate — principal, interest and fees <sup>(a)</sup>	2.5 %	2.8 %		2.6 %	2.5 %	
Net write-off rate — principal only <sup>(a)</sup>	2.1 %	2.4 %		2.1 %	2.1 %	
30+ days past due as a % of total	1.2 %	1.3 %		1.2 %	1.3 %	
Calculation of Net Interest Yield on Average Card Member Loans:						
Net interest income	\$ 274	\$ 236		\$ 550	\$ 479	
Exclude:						
Interest expense not attributable to our Card Member loan portfolio <sup>(b)</sup>	118	110		244	198	
Interest income not attributable to our Card Member loan portfolio <sup>(c)</sup>	(15)	(16)		(30)	(29)	
Adjusted net interest income <sup>(d)</sup>	\$ 377	\$ 330		\$ 764	\$ 648	
Average Card Member loans	\$ 16,838	\$ 14,697		\$ 16,616	\$ 14,404	
Net interest income divided by average Card Member loans <sup>(d)</sup>	6.5 %	6.4 %		6.7 %	6.7 %	
Net interest yield on average Card Member loans <sup>(d)</sup>	9.0 %	9.0 %		9.3 %	9.1 %	
Card Member receivables:						
Total receivables	\$ 19,123	\$ 17,260	11 %	\$ 19,123	\$ 17,260	11 %
Net write-off rate — principal and fees <sup>(e)</sup>	1.5 %	2.3 %		1.6 %	2.2 %	
Net write-off rate — principal only <sup>(a)</sup> — consumer and small business	1.6 %	2.5 %		1.6 %	2.4 %	
30+ days past due as a % of total — consumer and small business	0.9 %	1.2 %		0.9 %	1.2 %	
90+ days past billing as a % of total <sup>(e)</sup> — corporate	0.4 %	0.5 %		0.4 %	0.5 %	

(a) Refer to Table 7 footnote (a).

(b) Refer to Table 8 footnote (a).

(c) Refer to Table 8 footnote (b).

(d) Refer to Table 8 footnote (c).

(e) For corporate receivables, delinquency data is tracked based on days past billing status rather than days past due. A Card Member account is considered 90 days past billing if payment has not been received within 90 days of the Card Member's billing statement date. In addition, if we initiate collection procedures on an account prior to the account becoming 90 days past billing, the associated Card Member receivable balance is classified as 90 days past billing. Corporate receivables delinquency data for periods other than 90+ days past billing and the net write-off rate based on principal losses only are not available due to system constraints.

## Global Merchant and Network Services

**Table 15: GMNS Selected Income Statement and Other Data**

(Millions, except percentages and where indicated)	Three Months Ended June 30,		Change 2024 vs. 2023		Six Months Ended June 30,		Change 2024 vs. 2023	
	2024	2023			2024	2023		
<b>Revenues</b>								
Non-interest revenues	\$ 1,684	\$ 1,675	\$ 9	1 %	\$ 3,339	\$ 3,271	\$ 68	2 %
Interest income	13	14	(1)	(7)	30	28	2	7
Interest expense	(176)	(174)	(2)	(1)	(374)	(305)	(69)	(23)
Net interest income	189	188	1	1	404	333	71	21
Total revenues net of interest expense	1,873	1,863	10	1	3,743	3,604	139	4
Provisions for credit losses	20	1	19	#	26	7	19	#
Total revenues net of interest expense after provisions for credit losses	1,853	1,862	(9)	—	3,717	3,597	120	3
<b>Expenses</b>								
Business development, Card Member services and marketing	374	420	(46)	(11)	726	808	(82)	(10)
Salaries and employee benefits and other operating expenses	(58)	479	(537)	#	437	941	(504)	(54)
Total expenses	316	899	(583)	(65)	1,163	1,749	(586)	(34)
Pretax segment income	1,537	963	574	60	2,554	1,848	706	38
Network volumes (billions)	440.6	426.6	\$ 14	3	859.8	825.5	\$ 34	4
Total segment assets	\$ 24,446	\$ 17,024		44 %	\$ 24,446	\$ 17,024		44 %

# Denotes a variance of 100 percent or more

Global Merchant and Network Services (GMNS) operates a global payments network that processes and settles card transactions, acquires merchants and provides multi-channel marketing programs and capabilities, services and data analytics, leveraging our global integrated network. GMNS manages our partnership relationships with third-party card issuers (including our network partnership agreements in China), merchant acquirers and a prepaid reloadable and gift card program manager, licensing the American Express brand and extending the reach of the global network.

### Total Revenues Net of Interest Expense

Non-interest revenues increased for both the three and six month periods, primarily driven by higher Discount revenue and Service fees and other revenue, partially offset by lower Processed revenue.

Discount revenue increased 2 percent and 3 percent for the three and six month periods, respectively, primarily driven by increases in billed business. See Tables 5 and 6 for more details on billed business performance.

Service fees and other revenue increased 3 percent and 8 percent for the three and six month periods, respectively, primarily driven by higher merchant service fees and foreign exchange related revenues associated with Card Member cross-currency spending, partially offset by Accertify revenues included in the prior year.

Processed revenue decreased 6 percent and 5 percent for the three and six month periods, respectively, and was flat for both periods on an FX-adjusted basis.<sup>3</sup>

GMNS receives an interest expense credit relating to internal transfer pricing due to its merchant payables. Net interest income increased for both the three and six month periods, primarily due to higher interest expense credits, primarily driven by increases in average merchant payables and higher interest rates.

<sup>3</sup> Refer to footnote 1 on page 3 for details regarding foreign currency adjusted information.

***Provisions for Credit Losses***

Other provision for credit losses increased for both the three and six month periods, primarily due to higher reserve builds in the current periods driven by a reserve related to amounts due from a merchant in bankruptcy.

***Expenses***

Total expenses decreased for both the three and six month periods, primarily driven by lower Operating expenses.

Business development expense decreased for both the three and six month periods, primarily due to decreased partner payments driven by lower contractual rates.

Marketing expense decreased for both the three and six month periods, reflecting lower levels of spending on merchant engagement initiatives.

Salaries and employee benefits and other expenses decreased for both the three and six month periods, primarily driven by the gain recognized on the sale of Accertify included in the Other, net component of operating expenses, partially offset by increases in allocated service costs.

## Corporate & Other

Corporate functions and certain other businesses are included in Corporate & Other.

Corporate & Other pretax loss was \$502 million and \$445 million for the three months ended June 30, 2024 and 2023, respectively, and \$1.1 billion for both the six months ended June 30, 2024 and 2023. The increase in the pretax loss for the three month period was primarily driven by higher incentive compensation, partially offset by net gains on Amex Ventures investments. Higher incentive compensation in the six month period was wholly offset by net gains on Amex Ventures investments.

## CONSOLIDATED CAPITAL RESOURCES AND LIQUIDITY

Our balance sheet management objectives are to maintain:

- A solid and flexible equity capital profile;
- A broad, deep and diverse set of funding sources to finance our assets and meet operating requirements; and
- Liquidity programs that enable us to continuously meet expected future financing obligations and business requirements for at least a twelve month period under a variety of adverse circumstances.

We continue to see volatility in the capital markets due to a variety of factors and manage our balance sheet to reflect evolving circumstances.

### *Capital*

We believe capital allocated to growing businesses with a return on risk-adjusted equity in excess of our costs will generate shareholder value. Our objective is to retain sufficient levels of capital generated through net income and other sources, such as the issuance of subordinated debt and preferred shares, as well as the exercise of stock options by colleagues, to maintain a strong balance sheet, provide flexibility to support future business growth, and distribute excess capital to shareholders through dividends and share repurchases. See “Dividends and Share Repurchases” below.

We seek to maintain capital levels and ratios in excess of our minimum regulatory requirements, specifically within a 10 to 11 percent target range for American Express Company’s Common Equity Tier 1 (CET1) risk-based capital ratio.

We maintain certain flexibility to shift capital across our businesses as appropriate. For example, we may infuse additional capital into subsidiaries to maintain capital at targeted levels in consideration of debt ratings and regulatory requirements. These infused amounts can affect the capital and liquidity positions at American Express Company or at our subsidiaries.

We report our capital ratios using the Basel III capital definitions and the Basel III standardized approach for calculating risk-weighted assets.

On July 27, 2023, the U.S. federal bank regulatory agencies issued a notice of proposed rulemaking that would significantly revise U.S. regulatory capital requirements for large banking organizations, including American Express Company and American Express National Bank (AENB). See the “Supervision and Regulation — Capital and Liquidity Regulation” section of our Annual Report on Form 10-K for the year ended December 31, 2023 (the 2023 Form 10-K) for more information.

The following table presents our regulatory risk-based capital and leverage ratios and those of AENB, as of June 30, 2024:

**Table 16: Regulatory Risk-Based Capital and Leverage Ratios**

	Effective Minimum <sup>(a)</sup>	Ratios as of June 30, 2024
<b>Risk-Based Capital</b>		
Common Equity Tier 1	7.0 %	
American Express Company		10.8 %
American Express National Bank		11.4
Tier 1	8.5 %	
American Express Company		11.5
American Express National Bank		11.4
Total	10.5 %	
American Express Company		13.5
American Express National Bank		13.0
<b>Tier 1 Leverage</b>	4.0 %	
American Express Company		9.9
American Express National Bank		9.1 %

(a) Represents Basel III minimum requirements and applicable regulatory buffers as defined by the federal banking regulators, which includes the stress capital buffer (SCB) for American Express Company and the capital conservation buffer for AENB.

The following table presents American Express Company's regulatory risk-based capital and risk-weighted assets as of June 30, 2024:

**Table 17: Regulatory Risk-Based Capital Components and Risk Weighted Assets**

American Express Company (\$ in Billions)	June 30, 2024
<b>Risk-Based Capital</b>	
Common Equity Tier 1	\$ 24.6
Tier 1 Capital	26.1
Tier 2 Capital	4.6
Total Capital	30.7
<b>Risk-Weighted Assets</b>	227.8
<b>Average Total Assets to calculate the Tier 1 Leverage Ratio</b>	\$ 263.3

The following are definitions for our regulatory risk-based capital ratios and leverage ratio, which are calculated as per standard regulatory guidance:

**Risk-Weighted Assets** — Assets are weighted for risk according to a formula used by the Federal Reserve to conform to capital adequacy guidelines. On- and off-balance sheet items are weighted for risk, with off-balance sheet items converted to balance sheet equivalents, using risk conversion factors, before being allocated a risk-adjusted weight. Off-balance sheet exposures comprise a minimal part of the total risk-weighted assets.

**Common Equity Tier 1 Risk-Based Capital Ratio** — Calculated as CET1 capital, divided by risk-weighted assets. CET1 capital is common shareholders' equity, adjusted for ineligible goodwill and intangible assets and certain deferred tax assets. CET1 capital is also adjusted for the Current Expected Credit Loss (CECL) final rules, as described below.

**Tier 1 Risk-Based Capital Ratio** — Calculated as Tier 1 capital divided by risk-weighted assets. Tier 1 capital is the sum of CET1 capital, preferred shares and third-party non-controlling interests in consolidated subsidiaries, adjusted for capital held by insurance subsidiaries. The minimum requirement for the Tier 1 risk-based capital ratio is 1.5 percent higher than the minimum for the CET1 risk-based capital ratio. We have \$1.6 billion of preferred shares outstanding to help address a portion of the Tier 1 capital requirements in excess of common equity requirements.



**Total Risk-Based Capital Ratio** — Calculated as the sum of Tier 1 capital and Tier 2 capital, divided by risk-weighted assets. Tier 2 capital is the sum of the allowance for credit losses adjusted for the CECL final rules (limited to 1.25 percent of risk-weighted assets) and \$1,750 million of eligible subordinated notes, adjusted for capital held by insurance subsidiaries. The \$1,750 million of eligible subordinated notes includes the \$500 million subordinated debt issued in April 2024, the \$500 million subordinated debt issued in July 2023 and the \$750 million subordinated debt issued in May 2022.

**Tier 1 Leverage Ratio** — Calculated by dividing Tier 1 capital by our average total consolidated assets for the most recent quarter.

We elected to delay the recognition of \$0.7 billion of reduction in regulatory capital from the adoption of the CECL methodology for two years, followed by a three-year phase-in period at 25 percent once per year beginning January 1, 2022, pursuant to rules issued by federal banking regulators (the CECL final rules). As of January 1, 2024, we have phased in 75 percent of such amount.

We continue to include accumulated other comprehensive income (loss) in regulatory capital.

We participated in the Federal Reserve’s supervisory stress tests in 2024. We submitted our annual capital plan to the Federal Reserve in April 2024. On June 26, 2024, the Federal Reserve communicated, on a preliminary basis, that our SCB will remain at 2.5 percent, effective from October 1, 2024 to September 30, 2025, subject to final confirmation by the Federal Reserve.

As discussed above, we will become a Category III firm in the third quarter of 2024 and thus will become subject to a CET1 countercyclical capital buffer requirement (if enacted by the Federal Reserve) and a minimum supplementary leverage ratio, among other requirements. See the “Supervision and Regulation — Capital and Liquidity Regulation” section of the 2023 Form 10-K for more information.

### ***Dividends and Share Repurchases***

We return capital to common shareholders through dividends and share repurchases. The share repurchases reduce common shares outstanding and generally more than offset the issuance of new shares as part of employee compensation plans.

During the three and six months ended June 30, 2024, we returned \$2.3 billion and \$3.9 billion, respectively, to our shareholders in the form of share repurchases of \$1.8 billion and \$2.9 billion, respectively, and common stock dividends of \$0.5 billion and \$1.0 billion, respectively. We repurchased 7.4 million common shares at an average price of \$236.37 in the second quarter of 2024.

In addition, during the three and six months ended June 30, 2024, we paid \$15 million and \$29 million, respectively, in dividends on non-cumulative perpetual preferred shares outstanding.

### ***Funding Strategy***

Our principal funding objective is to maintain broad and well-diversified funding sources to allow us to finance our global businesses and to maintain a strong liquidity profile. Our funding strategy and activities are integrated into our asset-liability management activities. We have in place a funding policy covering American Express Company and all of our subsidiaries.

We aim to satisfy our financing needs with a diverse set of funding sources. The diversity of funding sources by type of instrument, by tenor and by investor base, among other factors, mitigates the impact of disruptions in any one type of instrument, tenor or investor. We seek to achieve diversity and cost efficiency in our funding sources by maintaining scale and market relevance in deposits, unsecured debt and asset securitizations and access to secured borrowing facilities and a committed bank credit facility. In particular, we are focused on continuing to grow our direct deposit program as a funding source.

### Summary of Consolidated Debt

We had the following customer deposits and consolidated debt outstanding as of June 30, 2024 and December 31, 2023:

**Table 18: Summary of Customer Deposits and Consolidated Debt**

(Billions)	June 30, 2024	December 31, 2023
Customer deposits	\$ 133.7	\$ 129.1
Short-term borrowings	1.6	1.3
Long-term debt	51.5	47.9
Total customer deposits and debt	\$ 186.8	\$ 178.3

We may redeem from time to time certain debt securities prior to the original contractual maturity dates in accordance with the optional redemption provisions of those debt securities.

Our funding needs are driven by, among other factors, maturing obligations, our liquidity position and the pace of growth in our loans and receivables balances. Our current funding plan for the full year 2024 includes, among other sources, approximately \$7.0 billion to \$11.0 billion of unsecured term debt issuance and approximately \$2.0 billion to \$6.0 billion of secured term debt issuance. Actual funding activities can vary from our plans due to various factors, such as future business growth, the impact of global economic, political and other events on market capacity and funding needs, demand for securities offered by us, regulatory changes, ability to securitize and sell loans and receivables, and the performance of loans and receivables previously sold in securitization transactions. Many of these factors are beyond our control.

We issued \$7.5 billion of debt during the six months ended June 30, 2024, consisting of \$5.5 billion of unsecured debt and \$2.0 billion of asset-backed securities. The following table presents our debt issuances for the three months ended June 30, 2024:

**Table 19: Debt Issuances**

(Billions)	Three Months Ended June 30, 2024
American Express Company:	
Floating Rate Senior Notes (compounded SOFR <sup>(a)</sup> plus 75 basis points)	\$ 0.3
Fixed-to-Floating Rate Senior Notes (weighted-average coupon of 5.59% during the fixed rate period and compounded SOFR <sup>(a)</sup> plus weighted-average spread of 93 basis points during the floating rate period)	2.7
Fixed-to-Floating Rate Subordinated Notes (coupon of 5.92% during the fixed rate period and compounded SOFR <sup>(a)</sup> plus spread of 163 basis points during the floating rate period)	0.5
American Express Credit Account Master Trust:	
Fixed Rate Class A Certificates (weighted-average coupon of 5.24%)	\$ 2.0
Total	\$ 5.5

(a) Secured overnight financing rate (SOFR).

Our equity capital and funding strategies are designed, among other things, to maintain appropriate and stable unsecured debt ratings from the major credit rating agencies: Moody's Investor Services (Moody's), Standard & Poor's (S&P) and Fitch Ratings (Fitch). Such ratings help support our access to cost-effective unsecured funding as part of our overall funding strategy. Our asset securitization activities are rated separately.

**Table 20: Unsecured Debt Ratings**

American Express Entity		Moody's	S&P	Fitch
American Express Company	Long Term	A2	BBB+	A
	Short Term	N/R	A-2	F1
	Outlook	Stable	Positive	Stable
American Express Travel Related Services Company, Inc.	Long Term	A2	A-	A
	Short Term	P-1	A-2	F1
	Outlook	Stable	Positive	Stable
American Express National Bank	Long Term	A3	A-	A
	Short Term	P-1	A-2	F1
	Outlook	Stable	Positive	Stable
American Express Credit Corporation	Long Term	A2	A-	A
	Short Term	N/R	N/R	N/R
	Outlook	Stable	Positive	Stable

These ratings are not a recommendation to buy or hold any of our securities and they may be revised or revoked at any time at the sole discretion of the rating organization.

Downgrades in the ratings of our unsecured debt or asset securitization program securities could result in higher funding costs, as well as higher fees related to borrowings under our unused credit facilities. Declines in credit ratings could also reduce our borrowing capacity in the unsecured debt and asset securitization capital markets. We believe our funding mix, including the proportion of U.S. direct deposits insured by the Federal Deposit Insurance Corporation (FDIC) to total funding, should reduce the impact that credit rating downgrades would have on our funding capacity and costs.

On August 29, 2023, the U.S. federal bank regulatory agencies issued a notice of proposed rulemaking that, if adopted as proposed, would require covered bank holding companies such as American Express Company to issue and maintain minimum amounts of eligible external long-term debt and certain insured depository institutions such as AENB to issue and maintain minimum amounts of eligible internal long-term debt. See the "Supervision and Regulation — Capital and Liquidity Regulation" section of the 2023 Form 10-K for more information.

## Deposit Programs

We offer deposits within our U.S. bank subsidiary, AENB. These funds are currently insured up to an amount that is at least \$250,000 per account holder through the FDIC; as of June 30, 2024, approximately 92 percent of these deposits were insured. Our ability to obtain deposit funding and offer competitive interest rates is dependent on, among other factors, the capital level of AENB. The direct deposit program offered by AENB is our primary deposit product channel, which makes FDIC-insured high-yield savings account, certificates of deposit (CDs), business checking and consumer rewards checking account products available directly to customers. As of June 30, 2024, our direct deposit program had approximately 2.9 million accounts. AENB also sources deposits through third-party distribution channels as needed to meet our overall funding objectives. CDs carry stated maturities while high-yield savings account, checking account and third-party sweep deposit products do not. We manage the duration of our maturing obligations, including CDs, to reduce concentration and refinancing risk.

As of June 30, 2024 and December 31, 2023, we had \$133.7 billion and \$129.1 billion, respectively, in deposits. Refer to Note 6 to the “Consolidated Financial Statements” for a further description of these deposits and scheduled maturities of certificates of deposits.

The following tables set forth the average interest rates we paid on different types of deposits during the three and six months ended June 30, 2024 and 2023. Changes in the average interest rates we paid on our deposits for both periods compared to the prior year were primarily due to the impact of higher market interest rates offered for deposits.

**Table 21: Average Interest Rates Paid on Deposits**

(Millions, except percentages)	Three Months Ended June 30,					
	2024			2023		
	Average Balance	Interest Expense	Average Interest Rate <sup>(a)</sup>	Average Balance	Interest Expense	Average Interest Rate <sup>(a)</sup>
Savings accounts	\$ 100,510	\$ 1,047	4.2 %	\$ 83,521	\$ 799	3.8 %
Checking accounts	1,558	6	1.5	1,190	4	1.5
Certificates of deposit:						
Direct	5,024	53	4.2	4,385	38	3.4
Third-party (brokered)	10,338	104	4.0	15,554	143	3.7
Sweep accounts — Third-party (brokered)	15,279	214	5.6	15,986	210	5.3
Total U.S. interest-bearing deposits	\$ 132,709	\$ 1,424	4.3 %	\$ 120,636	\$ 1,194	4.0 %

  

(Millions, except percentages)	Six Months Ended June 30,					
	2024			2023		
	Average Balance	Interest Expense	Average Interest Rate <sup>(a)</sup>	Average Balance	Interest Expense	Average Interest Rate <sup>(a)</sup>
Savings accounts	\$ 97,989	\$ 2,065	4.2 %	\$ 81,264	\$ 1,465	3.6 %
Checking accounts	1,495	10	1.4	1,083	8	1.5
Certificates of deposit:						
Direct	5,241	110	4.2	3,867	62	3.2
Third-party (brokered)	11,455	229	4.0	14,600	256	3.5
Sweep accounts — Third-party (brokered)	15,442	436	5.7	16,006	396	5.0
Total U.S. interest-bearing deposits	\$ 131,622	\$ 2,850	4.4 %	\$ 116,820	\$ 2,187	3.8 %

(a) Average interest rate reflects interest expense divided by average deposits, computed on an annualized basis.

## ***Liquidity Management***

Our liquidity objective is to maintain access to a diverse set of on- and off-balance sheet liquidity sources. We seek to maintain liquidity sources in amounts sufficient to meet our expected future financial obligations and business requirements for liquidity for a period of at least twelve months under a variety of adverse circumstances. These include, but are not limited to, an event where we are unable to raise new funds under our regular funding programs during a substantial weakening in economic conditions.

Our liquidity management strategy includes a number of elements, including, but not limited to:

- Maintaining diversified funding sources (refer to “Funding Strategy” above for more details);
- Maintaining unencumbered liquid assets and off-balance sheet liquidity sources;
- Projecting cash inflows and outflows under a variety of economic and market scenarios; and
- Establishing clear objectives for liquidity risk management, including compliance with regulatory requirements.

We seek to maintain access to a diverse set of on-balance sheet and off-balance sheet liquidity sources, including cash and other liquid assets, secured borrowing facilities and a committed bank credit facility. Through our U.S. bank subsidiary, AENB, we have also pledged collateral eligible for use at the Federal Reserve’s discount window.

The amount and type of liquidity resources we maintain can vary over time, based upon the results of stress scenarios required under the Dodd-Frank Wall Street Reform and Consumer Protection Act, as well as additional stress scenarios required under our liquidity risk policy. Additionally, as discussed above, we will become a Category III firm in the third quarter of 2024 and thus be subject to the regulatory requirements under the liquidity coverage ratio and net stable funding ratio rules, subject to applicable transition periods. See the “Supervision and Regulation — Capital and Liquidity Regulation” section of the 2023 Form 10-K for more information. We believe that we currently maintain sufficient liquidity to meet all internal and regulatory liquidity requirements.

As of June 30, 2024 and December 31, 2023, we had \$52.9 billion and \$46.6 billion in Cash and cash equivalents, respectively. Refer to the “Cash Flows” section below for a discussion of the major drivers impacting cash flows for the six months ended June 30, 2024. The investment income we receive on liquidity resources has historically been less than the interest expense on the sources of funding for these balances. From time to time, including in this quarter, interest income may exceed the interest expense associated with the liquidity portfolio. Depending on the interest rate environment, our funding composition and the amount of liquidity resources we maintain, the level of future net interest income or expense associated with our liquidity resources will vary.

### ***Securitized Borrowing Capacity***

As of June 30, 2024, we maintained our committed, revolving, secured borrowing facility, with a maturity date of July 15, 2026, which gives us the right to sell up to \$3.0 billion face amount of eligible AAA notes from the American Express Issuance Trust II (the Charge Trust). We also maintained our committed, revolving, secured borrowing facility, with a maturity date of September 15, 2026, which gives us the right to sell up to \$3.0 billion face amount of eligible AAA certificates from American Express Credit Account Master Trust (the Lending Trust). These facilities enhance our contingent funding resources and are also used in the ordinary course of business to fund working capital needs. As of June 30, 2024, no amounts were drawn on the Charge Trust facility or Lending Trust facility.

### ***Committed Bank Credit Facility***

As of June 30, 2024, we maintained a committed syndicated bank credit facility of \$4.0 billion with a maturity date of October 30, 2026. This facility enhances our contingent funding resources and is also used in the ordinary course of business to fund working capital needs. As of June 30, 2024, no amounts were drawn on this facility.

### ***Other Sources of Liquidity***

In addition to cash and other liquid assets and the secured borrowing facilities and committed bank credit facility described above, as an insured depository institution, AENB may borrow from the Federal Reserve Bank of San Francisco through the discount window against the U.S. credit card loans and charge card receivables that it pledged. As of June 30, 2024, AENB had available borrowing capacity of \$62.2 billion based on the amount and collateral valuation of receivables that were pledged to the Federal Reserve Bank of San Francisco. Whether specific assets will be considered qualifying collateral and the amount that may be borrowed against the collateral remain at the discretion of the Federal Reserve. Due to regulatory restrictions, liquidity generated by AENB can generally be used only to fund obligations within AENB, and transfers to the parent company or non-bank affiliates may be subject to prior regulatory approval.

### Unused Credit Outstanding

As of June 30, 2024, we had approximately \$433 billion of unused credit available to customers. Total unused credit does not represent potential future cash requirements, as a significant portion of this unused credit will likely not be drawn. Charge card products with no pre-set spending limits are not reflected in unused credit.

### Cash Flows

The following table summarizes our cash flow activity, followed by a discussion of the major drivers impacting operating, investing and financing cash flows for the six months ended June 30:

**Table 22: Cash Flows**

<i>(Billions)</i>	2024	2023
Total cash provided by (used in):		
Operating activities	\$ 10.1	\$ 3.5
Investing activities	(8.6)	(9.3)
Financing activities	4.8	14.6
Effect of foreign currency exchange rates on cash and cash equivalents	—	0.2
Net increase in cash and cash equivalents	\$ 6.3	\$ 9.0

#### Cash Flows from Operating Activities

Our cash flows from operating activities primarily include net income adjusted for (i) non-cash items included in net income, such as provisions for credit losses, depreciation and amortization, stock-based compensation, deferred taxes and other non-cash items and (ii) changes in the balances of operating assets and liabilities, which can vary significantly in the normal course of business due to the amount and timing of payments.

In 2024, the net cash provided by operating activities was driven by cash generated from net income for the period and higher net operating liabilities primarily driven by higher book overdrafts due to timing differences arising in the ordinary course of business.

In 2023, the net cash provided by operating activities was primarily driven by cash generated from net income for the period, partially offset by lower net operating liabilities primarily driven by lower book overdrafts due to timing differences arising in the ordinary course of business and payments related to annual incentive compensation.

#### Cash Flows from Investing Activities

Our cash flows from investing activities primarily include changes in loans and Card Member receivables, as well as changes in our available-for-sale investment securities portfolio.

In 2024, the net cash used in investing activities was primarily driven by higher loans outstanding, partially offset by net maturities of investment securities and net proceeds received from the sale of Accertify.

In 2023, the net cash used in investing activities was primarily driven by higher Card Member loans and receivables outstanding, resulting from higher Card Member spending.

#### Cash Flows from Financing Activities

Our cash flows from financing activities primarily include changes in customer deposits, long-term debt and short-term borrowings, as well as dividend payments and share repurchases.

In both the periods presented, the net cash provided by financing activities was primarily driven by growth in customer deposits and net proceeds from debt, partially offset by share repurchases and dividend payments.

## OTHER MATTERS

### *Certain Legislative, Regulatory and Other Developments*

#### *Supervision & Regulation*

We are subject to extensive government regulation and supervision in jurisdictions around the world, and the costs of compliance are substantial. The financial services industry is subject to rigorous scrutiny, high regulatory expectations, a range of regulations and a stringent and unpredictable enforcement environment.

Governments and regulators are increasingly requiring financial services firms and payment systems to be locally licensed and/or to localize aspects of their operations, compliance programs and governance frameworks. The development and enforcement of these and other similar laws, regulations and policies may increase our operational complexity and compliance costs, result in enforcement actions and penalties and adversely affect our ability to compete effectively and maintain and extend our global network.

Governmental authorities have also focused, and we believe will continue to focus, considerable attention on reviewing compliance by financial services firms and payment systems with laws and regulations, and as a result, we continually work to evolve and improve our risk management framework, governance structures, practices and procedures. Reviews by us and governmental authorities to assess compliance with laws and regulations, as well as our own internal reviews to assess compliance with internal policies, including errors or misconduct by colleagues or third parties or control failures, have resulted in, and are likely to continue to result in, changes to our products, practices and procedures, restitution to our customers and increased costs related to regulatory oversight, supervision and examination. We have also been subject to regulatory actions and may continue to be the subject of such actions, including governmental inquiries, investigations, enforcement proceedings and the imposition of fines or civil money penalties, in the event of noncompliance or alleged noncompliance with laws or regulations. For example, as previously disclosed, we are cooperating with governmental investigations related to our historical sales practices, which are described in more detail in Note 7 to the “Consolidated Financial Statements.” In addition, various bank regulators have announced they are reviewing credit card rewards programs for compliance with certain consumer protection laws and regulations. As previously disclosed, we identified during an internal review that certain U.S. Card Members were not credited certain Membership Rewards points they had earned and we have taken actions to remediate it and enhance our related procedures. We are cooperating with regulators in their ongoing regulatory examination of rewards and benefits programs. External publicity concerning investigations can increase the scope and scale of investigations and lead to further regulatory inquiries.

Please see the “Supervision and Regulation” and “Risk Factors” sections of the 2023 Form 10-K for further information.

#### *Enhanced Prudential Standards*

We are subject to the U.S. federal bank regulatory agencies’ rules that tailor the application of enhanced prudential standards to bank holding companies and depository institutions with \$100 billion or more in total consolidated assets. Under these rules, American Express Company (and its depository institution subsidiary, AENB) is currently subject to Category IV standards; however, as discussed above, we will become a Category III firm in the third quarter of 2024. Category III firms are subject to heightened capital, liquidity and prudential requirements, single-counterparty credit limits and additional stress tests, which in some cases are subject to a transition period following a financial institution becoming a Category III firm. Please see the “Supervision and Regulation” and “Risk Factors” sections of the 2023 Form 10-K for further information.

#### *Resolution Planning*

On June 20, 2024, the FDIC issued a final rule amending its resolution plan requirements for insured depository institutions. The final rule requires insured depository institutions with \$100 billion or more in assets that are not affiliated with U.S. global systematically important banking organizations, including AENB, to submit full resolution plans every three years with interim supplements in non-submission years. Under the final rule, resolution plans are subject to more stringent standards with respect to their assumptions and content, as well as enhanced credibility standards for the FDIC’s evaluation of resolution plans and expanded expectations regarding engagement and capabilities testing. The final rule is effective on October 1, 2024, and provides that the due date for the first resolution plan or interim supplement for insured depository institutions such as AENB will be no earlier than June 30, 2025.

#### *Consumer Financial Products Regulation*

Our consumer-oriented activities are subject to regulation and supervision in the United States and internationally. In the United States, our marketing, sale and servicing of consumer financial products and our compliance with certain federal consumer financial laws are supervised and examined by the Consumer Financial Protection Bureau (CFPB), which has broad rulemaking and enforcement authority over providers of credit, savings and payment services and products and authority to prevent “unfair, deceptive or abusive” acts or practices. In addition, a number of U.S. states have significant

consumer credit protection, disclosure and other laws (in certain cases more stringent than U.S. federal laws). U.S. federal law also regulates abusive debt collection practices, which along with bankruptcy and debtor relief laws, can affect our ability to collect amounts owed to us or subject us to regulatory scrutiny.

On March 5, 2024, the CFPB issued a final rule that lowers the safe harbor amount for credit card late fees that would be considered to be “reasonable and proportional” to the costs incurred by credit card issuers for late payments to \$8, eliminates a higher late fee safe harbor amount for subsequent late payments and eliminates the annual inflation adjustment for the safe harbor amount. On May 10, 2024, a preliminary injunction was granted staying the effectiveness of the final rule; however, whether the final rule will ultimately be implemented will depend on the outcome of the ongoing litigation. If the rule were to go into effect, in the absence of providing a cost justification to support a late fee higher than the safe harbor amount, which would be permissible under the final rule, we would be required to reduce our late fees, resulting in a decrease to our delinquency fee revenue. In addition, a reduction in the late fee amount could alter Card Member behavior and impact repayment rates.

For more information on consumer financial products regulation, as well as the potential impacts on our results of operations and business, please see the “Supervision and Regulation” and “Risk Factors” sections of the 2023 Form 10-K.

#### *Payments Regulation*

Legislators and regulators in various countries in which we operate have focused on the operation of card networks, including through enforcement actions, legislation and regulations to change certain practices or pricing of card issuers, merchant acquirers and payment networks, and, in some cases, to establish broad regulatory regimes for payment systems.

The European Union (EU), Australia, Canada and other jurisdictions have focused on interchange fees (that is, the fee paid by the bankcard merchant acquirer to the card issuer in payment networks like Visa and Mastercard), as well as the rules, contract terms and practices governing merchant card acceptance. In the United States, certain states have passed or are considering laws to regulate various aspects of network operations and contract terms and practices governing merchant card acceptance, including information associated with electronic transactions (such as the use of specific merchant categories codes) and pricing of electronic transactions (such as interchange fees on sales tax or gratuities). In addition, changes in federal law and regulation have been proposed from time to time that could impact various aspects of network operations or contract terms and practices governing merchant card acceptance.

Regulation and other governmental actions relating to operations, pricing or practices could affect all networks and/or acquirers directly or indirectly, as well as adversely impact consumers and merchants. Among other things, regulation of bankcard fees has negatively impacted, and may continue to negatively impact, the discount revenue we earn, including as a result of downward pressure on our merchant discount rates from decreases in competitor pricing in connection with caps on interchange fees. In some cases, regulations also extend to certain aspects of our business, such as network and cobrand arrangements or the terms of card acceptance for merchants. For example, we exited our network business in the EU and Australia as a result of regulation in those jurisdictions. In addition, there is uncertainty as to when or how interchange fee caps and other provisions of the EU payments legislation might apply when we work with cobrand partners and agents in the EU. In a ruling issued on February 7, 2018, the EU Court of Justice confirmed the validity of fee capping and other provisions in circumstances where three-party networks issue cards with a cobrand partner or through an agent, although the ruling provided only limited guidance as to when or how the provisions might apply in such circumstances and remains subject to differing interpretations by regulators and participants in cobrand arrangements. On August 29, 2023, the Dutch Trade and Industry Appeals Tribunal referred questions to the EU Court of Justice on the interpretation of the application of the interchange fee caps in connection with an administrative proceeding by the Netherlands Authority for Consumers and Markets regarding our cobrand relationship with KLM Royal Dutch Airlines. Given differing interpretations by regulators and participants in cobrand arrangements, we are subject to regulatory action, penalties and the possibility we will not be able to maintain our existing cobrand and agent relationships in the EU.

For more information on payments regulation, as well as the potential impacts on our results of operations and business, please see the “Supervision and Regulation” and “Risk Factors” sections of the 2023 Form 10-K.

#### *Surcharging*

In various countries, such as certain Member States in the EU, Australia and Canada (other than in Quebec), merchants are permitted to surcharge card purchases. In addition, the laws of a number of states in the United States that prohibit surcharging have been overturned and certain states have passed or are considering laws to permit surcharging by merchants. Surcharging is an adverse customer experience and could have a material adverse effect on us, particularly where it only or disproportionately impacts credit card usage or card usage generally, our Card Members or our business. In addition, other steering or differential acceptance practices that are permitted by regulation in some jurisdictions could also have a material adverse effect on us.



For more information on the potential impacts of surcharging and other actions that could impair the Card Member experience, please see the “Risk Factors” section of the 2023 Form 10-K.

#### *Merchant Litigation*

We continue to vigorously defend antitrust and other claims initiated by merchants. See Note 7 to the “Consolidated Financial Statements” for descriptions of the cases. It is possible that actions impairing the Card Member experience, or the resolution of one or any combination of these merchant claims, could have a material adverse effect on our business. For more information on the potential impacts of an adverse decision in the merchant litigations on our business, please see the “Risk Factors” section of the 2023 Form 10-K.

#### *Privacy, Data Protection, Data Governance, Information Security and Cybersecurity*

Regulatory and legislative activity in the areas of privacy, data protection, data governance and information security and cybersecurity continues to increase worldwide. We have established, and continue to maintain and enhance, policies and a governance framework to comply with applicable laws, meet evolving customer and industry expectations and support and enable business innovation and growth; however our policies and governance framework may be insufficient given the size and complexity of our business and heightened regulatory scrutiny. Laws and regulations related to automated decision making, artificial intelligence and machine learning are still evolving and there is uncertainty as to new laws and regulations that will be adopted and the application of existing laws and regulations, which may restrict us or impose burdensome and costly requirements, including on our ability to use artificial intelligence and machine learning. Global financial institutions like us, as well as our customers, colleagues, regulators, service providers and other third parties, have experienced a significant increase in information security and cybersecurity risk in recent years and will likely continue to be the target of increasingly sophisticated cyberattacks, including computer viruses, malicious or destructive code, ransomware, social engineering attacks (including phishing, impersonation and identity takeover attempts), artificial intelligence-assisted deepfake attacks and disinformation campaigns, corporate espionage, hacking, website defacement, denial-of-service attacks, exploitation of vulnerabilities and other attacks and similar disruptions from the misconfiguration or unauthorized use of or access to computer systems. For more information on privacy, data protection and information security and cybersecurity regulation and the potential impacts of a major information security or cybersecurity incident on our results of operations and business, please see the “Supervision and Regulation” and “Risk Factors” sections of the 2023 Form 10-K.

#### *Anti-Money Laundering and Countering the Financing of Terrorism*

We are subject to significant supervision and regulation, and an increasingly stringent enforcement environment, with respect to compliance with anti-money laundering (AML) and countering the financing of terrorism (CFT) laws and regulations. In the United States, the majority of AML/CFT requirements are derived from the Currency and Foreign Transactions Reporting Act and the accompanying regulations issued by the U.S. Department of the Treasury (collectively referred to as the Bank Secrecy Act), as amended by the USA PATRIOT Act of 2001. The Anti-Money Laundering Act of 2020 (the AMLA), enacted in January 2021, amended the Bank Secrecy Act and is intended to comprehensively reform and modernize U.S. AML/CFT laws. Many of the statutory provisions in the AMLA will require additional rulemakings, reports and other measures and the impact of the AMLA will depend on, among other things, rulemaking and implementation guidance.

In Europe, AML/CFT requirements are largely the result of countries transposing the 5th and 6th EU Anti-Money Laundering Directives (and preceding EU Anti-Money Laundering Directives) into local laws and regulations. Numerous other countries have also enacted or proposed new or enhanced AML/CFT legislation and regulations applicable to American Express.

Among other things, these laws and regulations generally require us to establish AML/CFT programs that meet certain standards, including, policies and procedures to collect information from and verify the identities of our customers, and to monitor for and report suspicious transactions, in addition to other information gathering and recordkeeping requirements. Our AML/CFT programs have become the subject of heightened scrutiny in some countries, including certain Member States in the EU. Any errors, failures or delays in complying with AML/CFT laws, perceived deficiencies in our AML/CFT programs or association of our business with money laundering, terrorist financing, tax fraud or other illicit activity can give rise to significant supervisory, criminal and civil proceedings and lawsuits, which could result in significant penalties and forfeiture of assets, loss of licenses or restrictions on business activities, or other enforcement actions. For more information on AML/CFT regulation, as well as the potential impacts on our results of operations and business, please see the “Supervision and Regulation” and “Risk Factors” sections of the 2023 Form 10-K.

#### *Recently Issued Accounting Standards*

Refer to the Recently Issued Accounting Standards section of Note 1 to the “Consolidated Financial Statements.”

### ***Glossary of Selected Terminology***

***Adjusted net interest income*** — A non-GAAP measure that represents net interest income attributable to our Card Member loans (which includes, on a GAAP basis, interest that is deemed uncollectible), excluding the impact of interest expense and interest income not attributable to our Card Member loans.

***Airline spend*** — Represents spend at airlines as a merchant, which is included within T&E spend.

***Allocated service costs*** — Represents salaries and benefits associated with our technology and customer servicing groups, allocated based on activities directly attributable to our reportable operating segments, as well as overhead expenses, which are allocated to our reportable operating segments based on their relative levels of revenue and Card Member loans and receivables.

***Asset securitizations*** — Asset securitization involves the transfer and sale of loans or receivables to a special-purpose entity created for the securitization activity, typically a trust. The trust, in turn, issues securities, commonly referred to as asset-backed securities that are secured by the transferred loans and receivables. The trust uses the proceeds from the sale of such securities to pay the purchase price for the transferred loans or receivables. The securitized loans and receivables of our Lending Trust and Charge Trust (collectively, the Trusts) are reported as assets and the securities issued by the Trusts are reported as liabilities on our Consolidated Balance Sheets.

***Billed business (Card Member spending)*** — Represents transaction volumes (including cash advances) on payment products issued by American Express.

***Capital ratios*** — Represents the minimum standards established by regulatory agencies as a measure to determine whether the regulated entity has sufficient capital to absorb on- and off-balance sheet losses beyond current loss accrual estimates. Refer to the Capital Strategy section under “Consolidated Capital Resources and Liquidity” for further related definitions under Basel III.

***Card Member*** — The individual holder of an issued American Express-branded card.

***Card Member loans*** — Represents revolve-eligible transactions on our card products, as well as any interest charges and associated card-related fees.

***Card Member receivables*** — Represents transactions on our card products and card related fees that need to be paid in full on or before the Card Member’s payment due date.

***Cards-in-force*** — Represents the number of cards that are issued and outstanding by American Express (proprietary cards-in-force) and cards issued and outstanding under network partnership agreements with banks and other institutions, except for retail cobrand cards issued by network partners that had no out-of-store spending activity during the prior twelve months. *Basic cards-in-force* excludes supplemental cards issued on consumer accounts. Cards-in-force is useful in understanding the size of our Card Member base.

***Charge cards*** — Represents cards that generally carry no pre-set spending limits and are primarily designed as a method of payment and not as a means of financing purchases. Each transaction on a charge card with no pre-set spending limit is authorized based on its likely economics reflecting a Card Member’s most recent credit information and spend patterns. Charge Card Members must pay the full amount of balances billed each month, with the exception of balances that can be revolved under lending features offered on certain charge cards, such as Pay Over Time and Plan It, that allow Card Members to pay for eligible purchases with interest over time.

***Cobrand cards*** — Represents cards issued under cobrand agreements with selected commercial partners. Pursuant to the cobrand agreements, we make payments to our cobrand partners, which can be significant, based primarily on the amount of Card Member spending and corresponding rewards earned on such spending and, under certain arrangements, on the number of accounts acquired and retained. The partner is then liable for providing rewards to the Card Member under the cobrand partner’s own loyalty program.

***Credit cards*** — Represents cards that have a range of revolving payment terms, structured payment features (e.g. Plan It), grace periods, and rate and fee structures.

***Discount revenue*** — Represents the amount we earn and retain from the merchant payable for facilitating transactions between Card Members and merchants on payment products issued by American Express.

***Goods & Services (G&S) spend*** — Includes spend in merchant categories other than T&E-related merchant categories, which includes B2B spending by small and mid-sized enterprise customers in our CS and ICS segments.

*Interest expense* — Includes interest incurred primarily to fund Card Member loans and receivables, general corporate purposes and liquidity needs. Interest expense is divided principally into two categories: (i) deposits, which primarily relates to interest expense on deposits taken from customers and institutions, and (ii) debt, which primarily relates to interest expense on our long-term financing and short-term borrowings, (e.g., commercial paper, federal funds purchased, bank overdrafts and other short-term borrowings), as well as the realized impact of derivatives hedging interest rate risk on our long-term debt.

*Interest income* — Includes (i) interest on loans, (ii) interest and dividends on investment securities and (iii) interest income on deposits with banks and other.

*Interest on loans* — Assessed using the average daily balance method for Card Member loans. Unless the loan is classified as non-accrual, interest is recognized based upon the principal amount outstanding in accordance with the terms of the applicable account agreement until the outstanding balance is paid or written off.

*Interest and dividends on investment securities* — Primarily relates to our performing fixed-income securities. Interest income is recognized using the effective interest method, which adjusts the yield for security premiums and discounts, fees and other payments, so a constant rate of return is recognized on the outstanding balance of the related investment security throughout its term. Amounts are recognized until securities are in default or when it is likely that future interest payments will not be made as scheduled.

*Interest income on deposits with banks and other* — Primarily relates to the placement of cash in excess of near-term funding requirements in interest-bearing time deposits, overnight sweep accounts, and other interest-bearing demand and call accounts.

*Loyalty coalitions* — Programs that enable consumers to earn rewards points and use them to save on purchases from a variety of participating merchants through multi-category rewards platforms. Merchants in these programs generally fund the consumer offers and are responsible to us for the cost of rewards points; we earn revenue from operating the loyalty platform and by providing marketing support.

*Net card fees* — Represents the card membership fees earned during the period recognized as revenue over the covered card membership period (typically one year), net of the provision for projected refunds for Card Membership cancellation and deferred acquisition costs.

*Net interest yield on average Card Member loans* — A non-GAAP measure that is computed by dividing adjusted net interest income by average Card Member loans, computed on an annualized basis. Reserves and net write-offs related to uncollectible interest are recorded through provision for credit losses and are thus not included in the net interest yield calculation.

*Net write-off rate — principal only* — Represents the amount of proprietary consumer or small business Card Member loans or receivables written off, consisting of principal (resulting from authorized transactions), less recoveries, as a percentage of the average loan or receivable balance during the period.

*Net write-off rate — principal, interest and fees* — Includes, in the calculation of the net write-off rate, amounts for interest and fees in addition to principal for Card Member loans, and fees in addition to principal for Card Member receivables.

*Network volumes* — Represents the total of billed business and processed volumes.

*Operating expenses* — Represents salaries and employee benefits, professional services, data processing and equipment, and other expenses.

*Processed revenue* — Represents revenues related to network partnership agreements, comprising royalties, fees and amounts earned for facilitating transactions on cards issued by network partners. Processed revenue also includes fees earned on alternative payment solutions facilitated by American Express.

*Processed volumes* — Represents transaction volumes (including cash advances) on cards issued under network partnership agreements with banks and other institutions, including joint ventures, as well as alternative payment solutions facilitated by American Express.

*Proprietary new cards acquired* — Represents the number of new cards issued by American Express during the referenced period, net of replacement cards. Proprietary new cards acquired is useful as a measure of the effectiveness of our customer acquisition strategy.

*Reserve build (release)* — Represents the portion of the provisions for credit losses for the period related to increasing or decreasing reserves for credit losses as a result of, among other things, changes in volumes, macroeconomic outlook, portfolio composition and credit quality of portfolios. Reserve build represents the amount by which the provision for credit losses exceeds net write-offs, while reserve release represents the amount by which net write-offs exceed the provision for credit losses.

*T&E spend* — Represents spend on travel and entertainment, which primarily includes airline, cruise, lodging and dining merchant categories.

## CAUTIONARY NOTE REGARDING FORWARD-LOOKING STATEMENTS

This report includes forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, which are subject to risks and uncertainties. The forward-looking statements, which address our current expectations regarding business and financial performance, among other matters, contain words such as “believe,” “expect,” “anticipate,” “intend,” “plan,” “aim,” “will,” “may,” “should,” “could,” “would,” “likely,” “estimate,” “potential,” “continue” and similar expressions. Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date on which they are made. We undertake no obligation to update or revise any forward-looking statements. Factors that could cause actual results to differ materially from these forward-looking statements, include, but are not limited to, the following:

- our ability to grow earnings per share in the future, which will depend in part on revenue growth, credit performance and the effective tax rate remaining consistent with current expectations and our ability to continue investing at high levels in areas that can drive sustainable growth (including our brand, value propositions, customers, colleagues, marketing, technology and coverage), controlling operating expenses, effectively managing risk and executing our share repurchase program, any of which could be impacted by, among other things, the factors identified in the subsequent paragraphs as well as the following: macroeconomic conditions, such as recession risks, higher rates of unemployment, changes in interest rates, effects of inflation, supply chain issues, energy costs and fiscal and monetary policies; geopolitical instability, including the ongoing Ukraine and Israel wars, broader regional hostilities and tensions involving China and the United States; the impact of any future contingencies, including, but not limited to, legal costs and settlements, the imposition of fines or monetary penalties, increases in Card Member remediation, investment gains or losses, restructurings, impairments and changes in reserves; issues impacting brand perceptions and our reputation; impacts related to sales and acquisitions, including management’s decisions regarding the use of the gain from the sale of Accertify, and new or renegotiated cobrand and other partner agreements and joint ventures; and the impact of regulation and litigation, which could affect the profitability of our business activities, limit our ability to pursue business opportunities, require changes to business practices or alter our relationships with Card Members, partners and merchants;
- our ability to grow revenues net of interest expense and the sustainability of our future growth, which could be impacted by, among other things, the factors identified above and in the subsequent paragraphs, as well as the following: spending volumes and the spending environment not being consistent with expectations, including T&E spend categories growing slower than expected, further moderation in spending by U.S. small and mid-sized enterprise Card Members, or a slowdown in U.S. consumer or International spending volumes; an inability to address competitive pressures, attract and retain customers, invest in and enhance our Membership Model of premium products, differentiated services and partnerships, grow spending and lending with customers across generations and age cohorts, including Millennial and Gen Z customers and implement strategies and business initiatives, including within the premium consumer space, commercial payments and the global network; the effects of regulatory initiatives, including pricing regulation; merchant coverage growing less than expected or the reduction of merchant acceptance; increased surcharging, steering or suppression of our products; merchant discount rates changing by a greater or lesser amount than expected; and changes in foreign currency exchange rates;
- net card fees not performing consistently with expectations, which could be impacted by, among other things, a deterioration in macroeconomic conditions impacting the ability and desire of Card Members to pay card fees; higher Card Member attrition rates; the pace of Card Member acquisition activity, and demand for our fee-based products; and our inability to address competitive pressures, develop attractive premium value propositions and implement our strategy of refreshing card products and realize our anticipated growth from those refreshes, enhancing and delivering benefits and services and continuing to innovate with respect to our products;
- net interest income, the effects of changes in interest rates and the growth of loans and Card Member receivables outstanding, being higher or lower than expectations, which could be impacted by, among other things, the behavior and financial strength of Card Members and their actual spending, borrowing and paydown patterns; our ability to effectively manage underwriting risk and enhance Card Member value propositions to continue to attract premium Card Members; changes in benchmark interest rates, including where such changes affect our assets or liabilities differently than expected; changes in capital and credit market conditions and the availability and cost of capital; credit

actions, including line size and other adjustments to credit availability; the yield on Card Member loans not remaining consistent with current expectations; our deposit levels or the interest rates we offer on deposits changing from current expectations; and the effectiveness of our strategies to capture a greater share of existing Card Members' spending and borrowings, and attract new, and retain existing, customers;

- future credit performance, the level of future delinquency, reserve and write-off rates and the amount and timing of future reserve builds and releases, which will depend in part on macroeconomic factors such as unemployment rates, GDP and the volume of bankruptcies; the ability and willingness of Card Members to pay amounts owed to us; changes in consumer behavior that affect loan and receivable balances (such as paydown and revolve rates); the credit profiles of new customers acquired; the enrollment in, and effectiveness of, financial relief programs and the performance of accounts as they exit from such programs; the impact of the usage of debt settlement companies; collections capabilities and recoveries of previously written-off loans and receivables; and governmental actions providing forms of relief with respect to certain loans and fees;
- the actual amount to be spent on Card Member rewards and services and business development, and the relationship of these variable customer engagement costs to revenues, which could be impacted by continued changes in macroeconomic conditions and Card Member behavior as it relates to their spending patterns (including the level of spend in bonus categories), the redemption of rewards and offers (including travel redemptions) and usage of travel-related benefits; the costs related to reward point redemptions; further enhancements to product benefits to make them attractive to Card Members and prospective customers, potentially in a manner that is not cost-effective; new and renegotiated contractual obligations with business partners, which may be affected by business partners with greater scale and leverage; our ability to identify and negotiate partner-funded value for Card Members; and the pace and cost of the expansion of our global lounge collection;
- the actual amount we spend on marketing in the future and the effectiveness and efficiency of our marketing spend, which will be based in part on continued changes in the macroeconomic and competitive environment and business performance, including the levels of demand for our products; management's decisions regarding the timing of spending on marketing and the effectiveness of management's investment optimization process, management's identification and assessment of attractive investment opportunities; management's ability to develop premium value propositions and drive customer demand, including continued customer spend growth and retention; the receptivity of Card Members and prospective customers to advertising and customer acquisition initiatives; and our ability to realize marketing efficiencies and balance expense control and investments in the business;
- our ability to control operating expenses, including relative to revenue growth, and the actual amount we spend on operating expenses in the future, which could be impacted by, among other things, salary and benefit expenses to attract and retain talent; a persistent inflationary environment; our ability to realize operational efficiencies, including through increased scale and automation; management's decision to increase or decrease spending in such areas as technology, business and product development, sales force, premium servicing and digital capabilities; our ability to innovate efficient channels of customer interactions and the willingness of Card Members to self-service and address issues through digital channels; restructuring activity; supply chain issues; fraud costs; expenses related to control and compliance and consulting, legal and other professional services fees, including as a result of litigation or internal and regulatory reviews; regulatory assessments; the level of M&A activity and related expenses, including related to the completion of our acquisitions of Tock and Rooam; information or cybersecurity incidents; the payment of fines, penalties, disgorgement, restitution, non-income tax assessments and litigation-related settlements; the performance of Amex Ventures and other of our investments; impairments of goodwill or other assets; and the impact of changes in foreign currency exchange rates on costs, such as due to the devaluation of foreign currencies;
- our tax rate not remaining consistent with expectations, which could be impacted by, among other things, further changes in tax laws and regulation (or the expiration of provisions of tax laws or regulations), the timing and manner of the implementation of tax guidelines by jurisdictions, our geographic mix of income, unfavorable tax audits and other unanticipated tax items;
- changes affecting our plans regarding the return of capital to shareholders, which will depend on factors such as our capital levels and regulatory capital ratios; changes in the stress testing and capital planning process and new rulemakings and guidance from the Federal Reserve and other banking regulators, including changes to regulatory

capital requirements, such as final rules resulting from the U.S. federal bank regulatory agencies' capital rule proposal; our results of operations and financial condition; our credit ratings and rating agency considerations; and the economic environment and market conditions in any given period;

- the parties' ability to satisfy the closing conditions for the acquisitions of Tock and Rooam, including receipt of regulatory approvals, and to consummate the transactions; the underlying assumptions related to the transactions proving to be inaccurate or unrealized; and our ability to integrate Tock and Rooam and benefit from and expand the platforms, tools and capabilities, which will depend in part on management's decisions regarding future operations, strategies and business initiatives;
- changes in the substantial and increasing worldwide competition in the payments industry, including competitive pressure and competitor settlements and mergers that may materially impact the prices charged to merchants that accept American Express cards, surcharging by merchants and merchant acceptance, the desirability of our premium card products, competition for new and existing cobrand relationships, competition with respect to new products, services and technologies, competition from new and non-traditional competitors and the success of marketing, promotion and rewards programs;
- our ability to expand our leadership in the premium consumer space, which will be impacted in part by competition, brand perceptions (including perceptions related to merchant coverage) and reputation, and our ability to develop and market new benefits and value propositions that appeal to Card Members and new customers, grow spending with new and younger age cohort Card Members, offer attractive services and rewards programs and build greater customer loyalty, which will depend in part on identifying and funding investment opportunities, addressing changing customer behaviors, new product innovation and development, Card Member acquisition efforts and enrollment processes, including through digital channels, continuing to realize the benefits from strategic partnerships and evolving our infrastructure to support new products, services and benefits;
- our ability to build on our leadership in commercial payments, which will depend in part on competition, the willingness and ability of companies to use credit and charge cards for procurement and other business expenditures as well as use our other products and services for financing needs, perceived or actual difficulties and costs related to setting up B2B payment platforms, our ability to offer attractive value propositions and new products to current and potential customers, our ability to enhance and expand our payment and lending solutions, increase customer engagement, and build out a multi-product digital ecosystem to integrate our broad product set, which is dependent on our continued investment in capabilities, features, functionalities, platforms and technologies;
- our ability to expand merchant coverage globally and our success, as well as the success of third-party merchant acquirers, aggregators and processors, in signing merchants to accept American Express, which will depend on, among other factors, the value propositions offered to merchants and merchant acquirers for card acceptance, the awareness and willingness of Card Members to use American Express cards at merchants, scaling marketing and expanding programs to increase card usage, identifying and growing acceptance in low- and new-to-plastic industries and businesses as they form, working with commercial buyers and suppliers to establish B2B acceptance, executing on our plans to increase coverage in priority international cities, destinations, countries and industry verticals, and continued network investments, including in capabilities that allow for greater digital integration and modernization of our authorization platform;
- our ability to successfully invest in, benefit from and expand the use of technological developments, digital payments, servicing and travel solutions and other technological capabilities, which will depend in part on our success in evolving our products and processes for the digital environment, developing new features in the Amex app and enhancing our digital channels, effectively utilizing data and data platforms, building partnerships and executing programs with other companies, effectively utilizing artificial intelligence and machine learning and increasing automation to address servicing and other business and customer needs, and supporting the use of our products as a means of payment through online and mobile channels, all of which will be impacted by investment levels, customer and colleague receptiveness and ability to adopt new technologies, new product innovation and development and the platforms and infrastructure to support new products, services, benefits and partner integrations;
- our ability to grow internationally, which could be impacted by regulation and business practices, such as those capping interchange or other fees, mandating network access or data localization, favoring local competitors or

prohibiting or limiting foreign ownership of certain businesses; our inability to successfully replicate aspects of our business model internationally and tailor products and services to make them attractive to local customers; competitors with more scale, local experience and established relationships with relevant customers, regulators and industry participants; the success of us and our network partners in acquiring Card Members and/or merchants; and political or economic instability or regional hostilities;

- a failure in or breach of our operational or security systems, processes or infrastructure, or those of third parties, including as a result of cyberattacks, which could compromise the confidentiality, integrity, privacy and/or security of data, disrupt our operations, reduce the use and acceptance of American Express cards and lead to regulatory scrutiny, litigation, remediation and response costs, and reputational harm;
- changes in capital and credit market conditions, which may significantly affect our ability to meet our liquidity needs and expectations regarding capital ratios; our access to capital and funding costs; the valuation of our assets; and our credit ratings or those of our subsidiaries;
- our funding plan being implemented in a manner inconsistent with current expectations, which will depend on various factors such as future business growth, the impact of global economic, political and other events on market capacity, demand for securities we offer, regulatory changes, our ability to securitize and sell loans and receivables and the performance of loans and receivables previously sold in securitization transactions;
- our ability to implement our ESG strategies and initiatives, which depend in part on the amount and efficacy of our investments in product innovations, marketing campaigns, our supply chain and operations, and philanthropic, colleague and community programs; customer preferences and behaviors; and the cost and availability of solutions for a low carbon economy;
- legal and regulatory developments, which could affect the profitability of our business activities; limit our ability to pursue business opportunities or conduct business in certain jurisdictions; require changes to business practices or governance, or alter our relationships with Card Members, partners, merchants and other third parties, including affecting our network operations and practices governing merchant acceptance, as well as our ability to continue certain cobrand relationships in the EU; impact card fees and rewards programs; exert further pressure on merchant discount rates and our network business, as well as result in an increase in surcharging or steering; alter the competitive landscape; subject us to heightened regulatory scrutiny and result in increased costs related to regulatory oversight and compliance, litigation-related settlements, judgments or expenses, restitution to Card Members or the imposition of fines or monetary penalties; materially affect capital or liquidity requirements, results of operations or ability to pay dividends; or result in harm to the American Express brand;
- changes in the financial condition and creditworthiness of our business partners, such as bankruptcies, restructurings or consolidations, including of cobrand partners, merchants that represent a significant portion of our business, network partners or financial institutions that we rely on for routine funding and liquidity, which could materially affect our financial condition or results of operations; and
- factors beyond our control such as global economic and business conditions, consumer and business spending generally, unemployment rates, geopolitical conditions, including further escalations or widening of ongoing military conflicts and regional hostilities, the effects of U.S. and international elections, adverse developments affecting third parties, including other financial institutions, merchants or vendors, as well as severe weather conditions, natural disasters, power loss, disruptions in telecommunications, health pandemics, terrorism and other catastrophic events, any of which could significantly affect demand for and spending on American Express cards, delinquency rates, loan and receivable balances, deposit levels and other aspects of our business and results of operations or disrupt our global network systems and ability to process transactions.

A further description of these uncertainties and other risks can be found in the 2023 Form 10-K, the Quarterly Report on Form 10-Q for the quarter ended March 31, 2024 and other reports filed with the Securities and Exchange Commission.



# ITEM 1. FINANCIAL STATEMENTS

## AMERICAN EXPRESS COMPANY CONSOLIDATED STATEMENTS OF INCOME (Unaudited)

Three Months Ended June 30 (Millions, except per share amounts)	2024	2023
<b>Revenues</b>		
Non-interest revenues		
Discount revenue	\$ 8,855	\$ 8,481
Net card fees	2,060	1,789
Service fees and other revenue	1,280	1,232
Processed revenue	408	447
Total non-interest revenues	12,603	11,949
Interest income		
Interest on loans	5,092	4,213
Interest and dividends on investment securities	25	34
Deposits with banks and other	677	528
Total interest income	5,794	4,775
Interest expense		
Deposits	1,425	1,196
Long-term debt and other	639	474
Total interest expense	2,064	1,670
Net interest income	3,730	3,105
Total revenues net of interest expense	16,333	15,054
Provisions for credit losses		
Card Member receivables	226	230
Card Member loans	970	923
Other	72	45
Total provisions for credit losses	1,268	1,198
Total revenues net of interest expense after provisions for credit losses	15,065	13,856
<b>Expenses</b>		
Card Member rewards	4,227	3,956
Business development	1,427	1,388
Card Member services	1,154	949
Marketing	1,480	1,408
Salaries and employee benefits	1,949	1,875
Other, net	1,038	1,546
Total expenses	11,275	11,122
Pretax income	3,790	2,734
Income tax provision	775	560
Net income	\$ 3,015	\$ 2,174
<b>Earnings per Common Share (Note 14)<sup>(a)</sup></b>		
Basic	\$ 4.16	\$ 2.89
Diluted	\$ 4.15	\$ 2.89
Average common shares outstanding for earnings per common share:		
Basic	716	740
Diluted	717	741

(a) Represents net income less (i) earnings allocated to participating share awards of \$23 million and \$17 million for the three months ended June 30, 2024 and 2023, respectively, and (ii) dividends on preferred shares of \$15 million for both the three months ended June 30, 2024 and 2023.

See Notes to Consolidated Financial Statements.



**AMERICAN EXPRESS COMPANY**  
**CONSOLIDATED STATEMENTS OF INCOME**  
(Unaudited)

<i>Six Months Ended June 30 (Millions, except per share amounts)</i>	2024	2023
<b>Revenues</b>		
Non-interest revenues		
Discount revenue	\$ 17,235	\$ 16,428
Net card fees	4,034	3,502
Service fees and other revenue	2,572	2,450
Processed revenue	794	867
Total non-interest revenues	24,635	23,247
Interest income		
Interest on loans	10,150	8,152
Interest and dividends on investment securities	50	64
Deposits with banks and other	1,369	975
Total interest income	11,569	9,191
Interest expense		
Deposits	2,852	2,190
Long-term debt and other	1,218	913
Total interest expense	4,070	3,103
Net interest income	7,499	6,088
Total revenues net of interest expense	32,134	29,335
Provisions for credit losses		
Card Member receivables	422	452
Card Member loans	1,984	1,709
Other	131	92
Total provisions for credit losses	2,537	2,253
Total revenues net of interest expense after provisions for credit losses	29,597	27,082
<b>Expenses</b>		
Card Member rewards	8,001	7,722
Business development	2,819	2,781
Card Member services	2,325	1,932
Marketing	2,956	2,749
Salaries and employee benefits	4,047	3,889
Other, net	2,514	3,108
Total expenses	22,662	22,181
Pretax income	6,935	4,901
Income tax provision	1,483	911
Net income	\$ 5,452	\$ 3,990
<b>Earnings per Common Share (Note 14)<sup>(a)</sup></b>		
Basic	\$ 7.49	\$ 5.30
Diluted	\$ 7.48	\$ 5.29
Average common shares outstanding for earnings per common share:		
Basic	718	741
Diluted	719	742

(a) Represents net income less (i) earnings allocated to participating share awards of \$41 million and \$31 million for the six months ended June 30, 2024 and 2023, respectively, and (ii) dividends on preferred shares of \$29 million for both the six months ended June 30, 2024 and 2023.

See Notes to Consolidated Financial Statements.

**AMERICAN EXPRESS COMPANY**  
**CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME**  
**(Unaudited)**

<i>(Millions)</i>	Three Months Ended June 30,		Six Months Ended June 30,	
	2024	2023	2024	2023
Net income	\$ 3,015	\$ 2,174	\$ 5,452	\$ 3,990
Other comprehensive income (loss):				
Net unrealized debt securities gains (losses), net of tax	3	1	4	20
Foreign currency translation adjustments, net of hedges and tax	(49)	25	(136)	53
Net unrealized pension and other postretirement benefits, net of tax	1	(4)	4	53
Other comprehensive income (loss)	(45)	22	(128)	126
Comprehensive income	\$ 2,970	\$ 2,196	\$ 5,324	\$ 4,116

See Notes to Consolidated Financial Statements.

**AMERICAN EXPRESS COMPANY**  
**CONSOLIDATED BALANCE SHEETS**  
**(Unaudited)**

<i>(Millions, except share data)</i>	<b>June 30, 2024</b>	December 31, 2023
<b>Assets</b>		
Cash and cash equivalents		
Cash and due from banks	\$ 6,674	\$ 7,118
Interest-bearing deposits in other banks	46,033	39,312
Short-term investment securities (includes restricted investments of consolidated variable interest entities: 2024, \$81; 2023, \$66)	188	166
Total cash and cash equivalents (includes restricted cash: 2024, \$471; 2023, \$514)	52,895	46,596
Card Member receivables (includes gross receivables available to settle obligations of a consolidated variable interest entity: 2024, \$4,743; 2023, \$4,587), less reserves for credit losses: 2024, \$171; 2023, \$174	59,485	60,237
Card Member loans (includes gross loans available to settle obligations of a consolidated variable interest entity: 2024, \$27,270; 2023, \$28,590), less reserves for credit losses: 2024, \$5,321; 2023, \$5,118	125,530	120,877
Other loans, less reserves for credit losses: 2024, \$140; 2023, \$126	8,017	6,960
Investment securities	1,210	2,186
Premises and equipment, less accumulated depreciation and amortization: 2024, \$10,532; 2023, \$9,911	5,247	5,138
Other assets, less reserves for credit losses: 2024, \$44; 2023, \$27	19,835	19,114
<b>Total assets</b>	<b>\$ 272,219</b>	<b>\$ 261,108</b>
<b>Liabilities and Shareholders' Equity</b>		
<b>Liabilities</b>		
Customer deposits	\$ 133,746	\$ 129,144
Accounts payable	13,145	13,109
Short-term borrowings	1,639	1,293
Long-term debt (includes debt issued by consolidated variable interest entities: 2024, \$15,426; 2023, \$13,426)	51,521	47,866
Other liabilities	42,628	41,639
<b>Total liabilities</b>	<b>\$ 242,679</b>	<b>\$ 233,051</b>
<b>Contingencies (Note 7)</b>		
<b>Shareholders' Equity</b>		
Preferred shares, \$1.66 <sup>2/3</sup> par value, authorized 20 million shares; issued and outstanding 1,600 shares as of June 30, 2024 and December 31, 2023	—	—
Common shares, \$0.20 par value, authorized 3.6 billion shares; issued and outstanding 712 million shares as of June 30, 2024 and 723 million shares as of December 31, 2023	143	145
Additional paid-in capital	11,332	11,372
Retained earnings	21,265	19,612
Accumulated other comprehensive income (loss)	(3,200)	(3,072)
<b>Total shareholders' equity</b>	<b>29,540</b>	<b>28,057</b>
<b>Total liabilities and shareholders' equity</b>	<b>\$ 272,219</b>	<b>\$ 261,108</b>

See Notes to Consolidated Financial Statements.

**AMERICAN EXPRESS COMPANY**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**  
**(Unaudited)**

Six Months Ended June 30 (Millions)	2024	2023
<b>Cash Flows from Operating Activities</b>		
Net income	\$ 5,452	\$ 3,990
Adjustments to reconcile net income to net cash provided by operating activities:		
Provisions for credit losses	2,537	2,253
Depreciation and amortization	811	800
Stock-based compensation	280	248
Deferred taxes	(444)	(852)
Other items <sup>(a)</sup>	(728)	240
Originations of loans held-for-sale	—	(54)
Proceeds from sales of loans held-for-sale	—	59
Changes in operating assets and liabilities, net of effects of dispositions and acquisitions:		
Other assets	63	(563)
Accounts payable & other liabilities	2,113	(2,575)
Net cash provided by operating activities	10,084	3,546
<b>Cash Flows from Investing Activities</b>		
Sale of investments	31	—
Maturities and redemptions of investments	1,534	1,149
Purchase of investments	(762)	(671)
Net increase in loans and Card Member receivables <sup>(b)</sup>	(9,061)	(9,013)
Purchase of premises and equipment, net of sales: 2024, \$2; 2023, \$1	(961)	(736)
Dispositions/(acquisitions), net of cash disposed/acquired	584	(64)
Net cash used in investing activities	(8,635)	(9,335)
<b>Cash Flows from Financing Activities</b>		
Net increase in customer deposits	4,630	12,516
Net increase in short-term borrowings <sup>(b)</sup>	479	194
Proceeds from long-term debt	7,879	7,966
Payments of long-term debt	(4,151)	(3,856)
Issuance of American Express common shares	46	22
Repurchase of American Express common shares and other	(3,054)	(1,349)
Dividends paid	(973)	(867)
Net cash provided by financing activities	4,856	14,626
Effect of foreign currency exchange rates on cash and cash equivalents	(6)	207
Net increase in cash and cash equivalents	6,299	9,044
Cash and cash equivalents at beginning of period	46,596	33,914
Cash and cash equivalents at end of period	\$ 52,895	\$ 42,958

(a) Primarily includes the gain recognized on the sale of Accertify (see Note 1), changes in reserves, losses on tax credit investments, gains and losses on fair value hedges, net gains and losses on Amex Ventures investments and changes in equity method investments.

(b) Excludes an increase of \$117 million related to non-cash activity during the three months ended March 31, 2023.

See Notes to Consolidated Financial Statements.

**AMERICAN EXPRESS COMPANY**  
**CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY**  
**(Unaudited)**

<i>Three months ended June 30, 2024 (Millions, except per share amounts)</i>	Total	Preferred Shares	Common Shares	Additional Paid-in Capital	Accumulated Other Comprehensive Income (Loss)	Retained Earnings
<b>Balances as of March 31, 2024</b>	<b>\$ 28,764</b>	<b>\$ —</b>	<b>\$ 144</b>	<b>\$ 11,354</b>	<b>\$ (3,155)</b>	<b>\$ 20,421</b>
Net income	3,015	—	—	—	—	3,015
Other comprehensive income (loss)	(45)	—	—	—	(45)	—
Repurchase of common shares	(1,767)	—	(1)	(117)	—	(1,649)
Other changes, including employee plans	91	—	—	95	—	(4)
Cash dividends declared preferred Series D, \$9,269.44 per share	(15)	—	—	—	—	(15)
Cash dividends declared common, \$0.70 per share	(503)	—	—	—	—	(503)
<b>Balances as of June 30, 2024</b>	<b>\$ 29,540</b>	<b>\$ —</b>	<b>\$ 143</b>	<b>\$ 11,332</b>	<b>\$ (3,200)</b>	<b>\$ 21,265</b>

<i>Six months ended June 30, 2024 (Millions, except per share amounts)</i>	Total	Preferred Shares	Common Shares	Additional Paid-in Capital	Accumulated Other Comprehensive Income (Loss)	Retained Earnings
<b>Balances as of December 31, 2023</b>	<b>\$ 28,057</b>	<b>\$ —</b>	<b>\$ 145</b>	<b>\$ 11,372</b>	<b>\$ (3,072)</b>	<b>\$ 19,612</b>
Net income	5,452	—	—	—	—	5,452
Other comprehensive income (loss)	(128)	—	—	—	(128)	—
Repurchase of common shares	(2,903)	—	(2)	(200)	—	(2,701)
Other changes, including employee plans	101	—	—	160	—	(59)
Cash dividends declared preferred Series D, \$18,243.05 per share	(29)	—	—	—	—	(29)
Cash dividends declared common, \$1.40 per share	(1,010)	—	—	—	—	(1,010)
<b>Balances as of June 30, 2024</b>	<b>\$ 29,540</b>	<b>\$ —</b>	<b>\$ 143</b>	<b>\$ 11,332</b>	<b>\$ (3,200)</b>	<b>\$ 21,265</b>

See Notes to Consolidated Financial Statements.

**AMERICAN EXPRESS COMPANY**  
**CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY**  
**(Unaudited)**

<i>Three months ended June 30, 2023 (Millions, except per share amounts)</i>	Total	Preferred Shares	Common Shares	Additional Paid-in Capital	Accumulated Other Comprehensive Income (Loss)	Retained Earnings
<b>Balances as of March 31, 2023</b>	\$ 25,992	\$ —	\$ 149	\$ 11,522	\$ (3,106)	\$ 17,427
Net income	2,174	—	—	—	—	2,174
Other comprehensive income (loss)	22	—	—	—	22	—
Repurchase of common shares	(1,117)	—	(1)	(106)	—	(1,010)
Other changes, including employee plans	92	—	—	93	—	(1)
Cash dividends declared preferred Series D, \$9,072.22 per share	(15)	—	—	—	—	(15)
Cash dividends declared common, \$0.60 per share	(445)	—	—	—	—	(445)
<b>Balances as of June 30, 2023</b>	\$ 26,703	\$ —	\$ 148	\$ 11,509	\$ (3,084)	\$ 18,130

<i>Six months ended June 30, 2023 (Millions, except per share amounts)</i>	Total	Preferred Shares	Common Shares	Additional Paid-in Capital	Accumulated Other Comprehensive Income (Loss)	Retained Earnings
<b>Balances as of December 31, 2022</b>	\$ 24,711	\$ —	\$ 149	\$ 11,493	\$ (3,210)	\$ 16,279
Net income	3,990	—	—	—	—	3,990
Other comprehensive income (loss)	126	—	—	—	126	—
Repurchase of common shares	(1,312)	—	(1)	(123)	—	(1,188)
Other changes, including employee plans	112	—	—	139	—	(27)
Cash dividends declared preferred Series D, \$17,947.22 per share	(29)	—	—	—	—	(29)
Cash dividends declared common, \$1.20 per share	(895)	—	—	—	—	(895)
<b>Balances as of June 30, 2023</b>	\$ 26,703	\$ —	\$ 148	\$ 11,509	\$ (3,084)	\$ 18,130

See Notes to Consolidated Financial Statements.

**AMERICAN EXPRESS COMPANY**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**

## **1. Basis of Presentation**

### **The Company**

We are a globally integrated payments company, providing customers with access to products, insights and experiences that enrich lives and build business success. We are a leader in providing credit and charge cards to consumers, small businesses, mid-sized companies and large corporations around the world. Our various products and services are offered globally to diverse customer groups through various channels, including mobile and online applications, affiliate marketing, customer referral programs, third-party service providers and business partners, direct mail, telephone, in-house sales teams and direct response advertising.

The accompanying Consolidated Financial Statements should be read in conjunction with the Consolidated Financial Statements included in our Annual Report on Form 10-K for the year ended December 31, 2023 (the 2023 Form 10-K). If not materially different, certain note disclosures included therein have been omitted from these Consolidated Financial Statements.

The interim Consolidated Financial Statements included in this report have not been audited. In the opinion of management, all adjustments, which consist of normal recurring adjustments necessary for a fair statement of the interim Consolidated Financial Statements, have been made. Results of operations reported for interim periods are not necessarily indicative of results for the entire year.

The preparation of Consolidated Financial Statements in conformity with accounting principles generally accepted in the United States of America (GAAP) requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenues and expenses, and the disclosures of contingent assets and liabilities. These accounting estimates reflect the best judgment of management, but actual results could differ.

### **Business Events**

On May 1, 2024, we completed the previously announced transaction to sell fraud prevention solutions provider Accertify, Inc. (Accertify), a wholly owned subsidiary we acquired in 2010, the operations of which were reported within the Global Merchant and Network Services (GMNS) segment. The transaction resulted in a gain of \$531 million (\$479 million after tax), which is reported as a reduction to Other expense for the three months ended June 30, 2024. Prior to the completion of the transaction, the carrying amount of Accertify's net assets were not material to the Company's financial position.

### **Recently Issued Accounting Standards**

In November 2023, the Financial Accounting Standards Board issued updated accounting guidance for segment reporting, effective for annual reporting periods beginning after December 15, 2023 and for interim reporting periods beginning January 1, 2025. The updated guidance requires enhanced disclosures for significant expenses by reportable operating segment. Significant expense categories and amounts are those regularly provided to the chief operating decision maker (CODM) and included in the measure of a segment's profit or loss. The updated guidance will also require us to disclose the title and position of our CODM, including an explanation of how our CODM uses the reported measure(s) of segment profit or loss in assessing segment performance and deciding how to allocate resources. We are currently assessing the updated guidance; however, it is not expected to have a material impact to our Consolidated Financial Statements.

In December 2023, the Financial Accounting Standards Board issued updated accounting guidance on Disclosures for Income Taxes, effective January 1, 2025, with early adoption permitted. The updated guidance requires additional disclosure and disaggregated information in the Income Tax Rate reconciliation using both percentages and reporting currency amounts, with additional qualitative explanations of individually significant reconciling items. The updated guidance also requires disclosure of the amount of income taxes paid (net of refunds received) disaggregated by jurisdictional categories (federal (national), state and foreign). We are currently assessing the updated guidance; however, it is not expected to have a material impact to our Consolidated Financial Statements.

**AMERICAN EXPRESS COMPANY**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**

## 2. Loans and Card Member Receivables

Our lending and charge payment card products that we offer to consumer, small business and corporate customers result in the generation of Card Member loans and Card Member receivables. We also extend credit to customers through non-card financing products, resulting in Other loans.

Card Member and Other loans as of June 30, 2024 and December 31, 2023 consisted of:

<i>(Millions)</i>	2024	2023
Consumer <sup>(a)</sup>	\$ 99,868	\$ 98,111
Small Business	30,938	27,833
Corporate	45	51
Card Member loans	130,851	125,995
Less: Reserves for credit losses	5,321	5,118
Card Member loans, net	\$ 125,530	\$ 120,877
Other loans, net <sup>(b)</sup>	\$ 8,017	\$ 6,960

(a) Includes approximately \$27.3 billion and \$28.6 billion of gross Card Member loans available to settle obligations of a consolidated variable interest entity (VIE) as of June 30, 2024 and December 31, 2023, respectively.

(b) Other loans are presented net of reserves for credit losses of \$140 million and \$126 million as of June 30, 2024 and December 31, 2023, respectively.

Card Member receivables as of June 30, 2024 and December 31, 2023 consisted of:

<i>(Millions)</i>	2024	2023
Consumer	\$ 23,790	\$ 25,578
Small Business	19,458	19,286
Corporate <sup>(a)</sup>	16,408	15,547
Card Member receivables	59,656	60,411
Less: Reserves for credit losses	171	174
Card Member receivables, net	\$ 59,485	\$ 60,237

(a) Includes \$4.7 billion and \$4.6 billion of gross Card Member receivables available to settle obligations of a consolidated VIE as of June 30, 2024 and December 31, 2023, respectively.



**AMERICAN EXPRESS COMPANY**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**

**Card Member Loans and Receivables Aging**

Generally, a Card Member account is considered past due if payment due is not received within 30 days after the billing statement date. The following tables present the aging of Card Member loans and receivables as of June 30, 2024 and December 31, 2023:

2024 (Millions)	Current	30-59 Days Past Due	60-89 Days Past Due	90+ Days Past Due	Total	90+ Days Past Due and Still Accruing Interest <sup>(c)</sup>	Non-Accruals <sup>(d)</sup>
<b>Card Member Loans:</b>							
Consumer	\$ 98,580	\$ 383	\$ 286	\$ 619	\$ 99,868	\$ 383	\$ 372
Small Business	30,521	131	95	191	30,938	116	110
Corporate <sup>(a)</sup>	(b)	(b)	(b)	—	45	—	—
<b>Card Member Receivables:</b>							
Consumer	23,607	56	41	86	23,790	—	—
Small Business	\$ 19,238	\$ 83	\$ 49	\$ 88	19,458	—	—
Corporate <sup>(a)</sup>	(b)	(b)	(b)	\$ 65	\$ 16,408	\$ —	\$ —

  

2023 (Millions)	Current	30-59 Days Past Due	60-89 Days Past Due	90+ Days Past Due	Total	90+ Days Past Due and Still Accruing Interest <sup>(c)</sup>	Non-Accruals <sup>(d)</sup>
<b>Card Member Loans:</b>							
Consumer	\$ 96,779	\$ 420	\$ 298	\$ 614	\$ 98,111	\$ 393	\$ 344
Small Business	27,444	133	85	171	27,833	109	95
Corporate <sup>(a)</sup>	(b)	(b)	(b)	—	51	—	—
<b>Card Member Receivables:</b>							
Consumer	25,355	70	47	106	25,578	—	—
Small Business	\$ 19,020	\$ 104	\$ 62	\$ 100	19,286	—	—
Corporate <sup>(a)</sup>	(b)	(b)	(b)	\$ 67	\$ 15,547	\$ —	\$ —

- (a) For corporate accounts, delinquency data is tracked based on days past billing status rather than days past due. A Card Member account is considered 90 days past billing if payment has not been received within 90 days of the Card Member's billing statement date. In addition, if we initiate collection procedures on an account prior to the account becoming 90 days past billing, the associated Card Member loan or receivable balance is classified as 90 days past billing. These amounts are shown above as 90+ Days Past Due for presentation purposes. See also (b).
- (b) Delinquency data for periods other than 90+ days past billing is not available due to system constraints. Therefore, such data has not been utilized for risk management purposes. The balances that are current to 89 days past due can be derived as the difference between the Total and the 90+ Days Past Due balances.
- (c) Our policy is generally to accrue interest through the date of write-off (typically 180 days past due). We establish reserves for interest that we believe will not be collected.
- (d) Non-accrual loans primarily include certain loans placed with outside collection agencies for which we have ceased accruing interest.

**AMERICAN EXPRESS COMPANY**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**

**Credit Quality Indicators for Card Member Loans and Receivables**

The following table presents the key credit quality indicators as of or for the six months ended June 30:

	2024			2023		
	Net Write-Off Rate		30+ Days Past Due as a % of Total	Net Write-Off Rate		30+ Days Past Due as a % of Total
	Principal Only <sup>(a)</sup>	Principal, Interest & Fees <sup>(a)</sup>		Principal Only <sup>(a)</sup>	Principal, Interest & Fees <sup>(a)</sup>	
<b>Card Member Loans:</b>						
Consumer	2.3 %	2.8 %	1.3 %	1.7 %	2.1 %	1.1 %
Small Business	2.3 %	2.6 %	1.3 %	1.4 %	1.6 %	1.2 %
<b>Card Member Receivables:</b>						
Consumer	1.3 %	1.4 %	0.8 %	1.6 %	1.7 %	1.0 %
Small Business	2.0 %	2.2 %	1.1 %	2.2 %	2.4 %	1.5 %
Corporate	(b)	0.6 %	(c)	(b)	0.6 %	(c)

- (a) We present a net write-off rate based on principal losses only (i.e., excluding interest and/or fees) to be consistent with industry convention. In addition, as our practice is to include uncollectible interest and/or fees as part of our total provision for credit losses, a net write-off rate including principal, interest and/or fees is also presented.
- (b) Net write-off rate based on principal losses only is not available due to system constraints.
- (c) For corporate receivables, delinquency data is tracked based on days past billing status rather than days past due. Delinquency data for periods other than 90+ days past billing is not available due to system constraints. 90+ days past billing as a % of total was 0.4% and 0.5% as of June 30, 2024 and 2023, respectively.

Refer to Note 3 for additional indicators, including external qualitative factors, management considers in its evaluation process for reserves for credit losses.

**AMERICAN EXPRESS COMPANY**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
(Unaudited)

**Loans and Receivables Restructurings for Borrowers Experiencing Financial Difficulty**

Effective January 1, 2023, we prospectively adopted the new guidance that eliminated the recognition and measurement of troubled debt restructurings. Following the adoption of this guidance, we evaluate all loans and receivables restructurings according to the accounting guidance for loan refinancing and restructuring to determine whether such loan modification should be accounted for as a new loan or a continuation of the existing loan. Our loans and receivables restructurings for borrowers experiencing financial difficulty are generally accounted for as a continuation of the existing loan, which reflects the ongoing effort to support our customer and recover our investment in the existing loan.

We offer several types of loans and receivables modification programs to customers experiencing financial difficulty. In such instances, we may modify loans and receivables with the intention to minimize losses and improve collectability, while providing customers with temporary or permanent financial relief.

Such modifications to the loans and receivables primarily include (i) temporary interest rate reductions (reducing interest rates to as low as zero percent, in which case the loan is characterized as non-accrual), and/or (ii) placing the customer on a fixed payment plan not to exceed 60 months. Upon entering the modification program, the customer's ability to make future purchases is limited, canceled or, in certain cases, suspended until the customer successfully exits from the modification program. As of June 30, 2024 and 2023, we had \$50 million and \$29 million, respectively, of unused credit available to customers with loans and receivables modified during each of the respective six month periods. In accordance with the modification agreement with the customer, loans and/or receivables may revert to the original contractual terms (including the contractual interest rate where applicable) when the customer exits the modification program, which is either (i) when all payments have been made in accordance with the modification agreement or (ii) when the customer defaults out of the modification program.

The following tables provide information relating to loans and receivables modifications for borrowers experiencing financial difficulty during the three and six months ended June 30, 2024 and 2023:

	Three Months Ended June 30,							
	2024				2023			
	Account Balances (Millions) <sup>(a)</sup>	% of Total Class of Financing Receivables	Weighted Average Interest Rate Reduction (% points)	Weighted Average Payment Term Extensions (# of months)	Account Balances (Millions) <sup>(a)</sup>	% of Total Class of Financing Receivables	Weighted Average Interest Rate Reduction (% points)	Weighted Average Payment Term Extensions (# of months)
<b>Interest Rate Reduction</b>								
Card Member Loans								
Consumer	\$ 513	0.5 %	18.2 %	(b)	\$ 348	0.4 %	15.9 %	(b)
Small Business	185	0.6 %	17.5 %	(b)	149	0.6 %	15.5 %	(b)
Corporate	—	—	—	(b)	—	—	—	(b)
<b>Term Extension</b>								
Card Member Receivables								
Consumer	92	0.4 %	(c)	30	108	0.5 %	(c)	27
Small Business	142	0.7 %	(c)	29	194	1.0 %	(c)	28
Corporate	9	0.1 %	(c)	9	10	0.1 %	(c)	10
Other Loans	12	0.1 %	—	18	9	0.1 %	—	17
<b>Interest Rate Reduction and Term Extension</b>								
Other Loans	18	0.2 %	2.5 %	19	8	0.1 %	2.0 %	19
Total	\$ 971				\$ 826			

**AMERICAN EXPRESS COMPANY**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**

	Six Months Ended June 30,							
	2024				2023			
	Account Balances (Millions) <sup>(a)</sup>	% of Total Class of Financing Receivables	Weighted Average Interest Rate Reduction (% points)	Weighted Average Payment Term Extensions (# of months)	Account Balances (Millions) <sup>(a)</sup>	% of Total Class of Financing Receivables	Weighted Average Interest Rate Reduction (% points)	Weighted Average Payment Term Extensions (# of months)
<b>Interest Rate Reduction</b>								
Card Member Loans								
Consumer	\$ 1,039	1.0 %	18.1 %	(b)	\$ 642	0.7 %	15.7 %	(b)
Small Business	370	1.2 %	17.5 %	(b)	277	1.1 %	15.4 %	(b)
Corporate	—	—	—	(b)	—	—	—	(b)
<b>Term Extension</b>								
Card Member Receivables								
Consumer	184	0.8 %	(c)	29	200	0.9 %	(c)	25
Small Business	283	1.5 %	(c)	29	352	1.8 %	(c)	26
Corporate	12	0.1 %	(c)	9	15	0.1 %	(c)	10
Other Loans	22	0.3 %	—	19	14	0.2 %	—	17
<b>Interest Rate Reduction and Term Extension</b>								
Other Loans	34	0.4 %	2.4 %	19	13	0.2 %	2.0 %	19
<b>Total</b>	<b>\$ 1,944</b>				<b>\$ 1,513</b>			

(a) Represents the outstanding balances as of June 30, 2024 and 2023 of all modifications undertaken in the prior three and six months, respectively, for loans and receivables that remain in modification programs as of, or that defaulted on or before, June 30, 2024 and 2023, respectively. The outstanding balances include principal, fees, and accrued interest on loans and principal and fees on receivables. Modifications did not reduce the principal balance.

(b) For Card Member loans, we generally do not offer payment term extensions.

(c) We do not offer interest rate reduction programs for Card Member receivables as the receivables are non-interest bearing.

**AMERICAN EXPRESS COMPANY**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**

The following table provides information with respect to modified loans and receivables that defaulted during the periods presented and were modified in the twelve months prior to the payment default. A customer can miss up to three payments before being considered in default, depending on the terms of the modification program. For loans and receivables modified on or after January 1, 2023, the amounts of defaulted balances were immaterial for the three and six months ended June 30, 2023.

Account Balance (Millions) <sup>(a)</sup>	Three Months Ended June 30, 2024				Six Months Ended June 30, 2024			
	Interest Rate Reduction	Term Extension	Interest Rate Reduction and Term Extension	Total	Interest Rate Reduction	Term Extension	Interest Rate Reduction and Term Extension	Total
<b>Card Member Loans</b>								
Consumer	\$ 40	(b)	\$ —	\$ 40	\$ 56	(b)	\$ —	\$ 56
Small Business	17	(b)	—	17	24	(b)	—	24
Corporate	—	(b)	—	—	—	(b)	—	—
<b>Card Member Receivables</b>								
Consumer	(c) \$ 5	—	—	5	(c) 6	—	—	6
Small Business	(c) 11	—	—	11	(c) 15	—	—	15
Corporate	(c) —	—	—	—	(c) —	—	—	—
<b>Other Loans</b>	—	—	1	1	—	—	2	2
<b>Total</b>	<b>\$ 57</b>	<b>\$ 16</b>	<b>\$ 1</b>	<b>\$ 74</b>	<b>\$ 80</b>	<b>\$ 21</b>	<b>\$ 2</b>	<b>\$ 103</b>

(a) Represents the outstanding balances as of June 30, 2024 of all modifications that defaulted in the three and six months ended June 30, 2024, respectively, and were modified in the twelve months prior to payment default. The outstanding balances include principal, fees and accrued interest on loans and principal and fees on receivables.

(b) For Card Member loans, we generally do not offer payment term extensions.

(c) We do not offer interest rate reduction programs for Card Member receivables as the receivables are non-interest bearing.

**AMERICAN EXPRESS COMPANY**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**

The following table provides information relating to the performance of loans and receivables that were modified during the prior twelve months and that remain in modification programs as of, or that defaulted on or before, June 30, 2024.

Account Balances (Millions) <sup>(a)</sup>	As of June 30, 2024		
	Current	30-89 Days Past Due	90+ Days Past Due
<b>Card Member Loans</b>			
Consumer	\$ 1,725	\$ 103	\$ 44
Small Business	557	51	20
Corporate	—	—	—
<b>Card Member Receivables:</b>			
Consumer	293	17	6
Small Business	427	42	13
Corporate	9	3	3
<b>Other Loans</b>	80	5	2
<b>Total</b>	<b>\$ 3,091</b>	<b>\$ 221</b>	<b>\$ 88</b>

(a) The outstanding balance as of June 30, 2024 includes principal, fees and accrued interest on loans and principal and fees on receivables.

The following table provides information relating to the performance of loans and receivables that were modified on or after January 1, 2023 and that remained in modification programs as of, or that defaulted on or before, June 30, 2023.

Account Balances (Millions) <sup>(a)</sup>	As of June 30, 2023		
	Current	30-89 Days Past Due	90+ Days Past Due
<b>Card Member Loans</b>			
Consumer	\$ 579	\$ 47	\$ 16
Small Business	236	33	8
Corporate	—	—	—
<b>Card Member Receivables:</b>			
Consumer	182	14	4
Small Business	293	50	9
Corporate	13	1	1
<b>Other Loans</b>	25	2	—
<b>Total</b>	<b>\$ 1,328</b>	<b>\$ 147</b>	<b>\$ 38</b>

(a) The outstanding balance as of June 30, 2023 includes principal, fees and accrued interest on loans and principal and fees on receivables.

**AMERICAN EXPRESS COMPANY**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**

### **3. Reserves for Credit Losses**

Reserves for credit losses represent our best estimate of the expected credit losses in our outstanding portfolio of Card Member loans and receivables as of the balance sheet date. The CECL methodology requires us to estimate lifetime expected credit losses by incorporating historical loss experience, as well as current and future economic conditions over a reasonable and supportable period (R&S Period), which is approximately three years, beyond the balance sheet date. We make various judgments combined with historical loss experience to determine a reserve rate that is applied to the outstanding loan or receivable balance to produce a reserve for expected credit losses.

We use a combination of statistically-based models that incorporate current and future economic conditions throughout the R&S Period. The process of estimating expected credit losses is based on several key models: Probability of Default (PD), Exposure at Default (EAD), and future recoveries for each month of the R&S Period. Beyond the R&S Period, we estimate expected credit losses by immediately reverting to long-term average loss rates.

- PD models are used to estimate the likelihood an account will be written-off.
- EAD models are used to estimate the balance of an account at the time of write-off. This includes balances less expected repayments based on historical payment and revolve behavior, which vary by customer. Due to the nature of revolving loan portfolios, the EAD models are complex and involve assumptions regarding the relationship between future spend and payment behaviors.
- Recovery models are used to estimate amounts that are expected to be received from Card Members after default occurs, typically as a result of collection efforts. Future recoveries are estimated taking into consideration the time of default, time elapsed since default and macroeconomic conditions.

We also estimate the likelihood and magnitude of recovery of previously written off accounts considering how long ago the account was written off and future economic conditions, even if such expected recoveries exceed expected losses. Our models are developed using historical loss experience covering the economic cycle and consider the impact of account characteristics on expected losses. This history includes the performance of loans and receivables modifications for borrowers experiencing financial difficulty, including their subsequent defaults.

Future economic conditions that are incorporated over the R&S Period include multiple macroeconomic scenarios provided to us by an independent third party. Management reviews these economic scenarios each period and assigns probability weights to each scenario, generally with a consistent initial distribution. At times, due to macroeconomic uncertainty and volatility, management may apply judgment and assign different probability weights to scenarios. These macroeconomic scenarios contain certain variables, including unemployment rates and real gross domestic product (GDP), that are significant to our models.

We also evaluate whether to include qualitative reserves to cover losses that are expected but, in our assessment, may not be adequately represented in the quantitative methods or the economic assumptions. We consider whether to adjust the quantitative reserves (higher or lower) to address possible limitations within the models or factors not included within the models, such as external conditions, emerging portfolio trends, the nature and size of the portfolio, portfolio concentrations, the volume and severity of past due accounts, or management risk actions.

Lifetime losses for most of our loans and receivables are evaluated at an appropriate level of granularity, including assessment on a pooled basis where financial assets share similar risk characteristics, such as past spend and remittance behaviors, credit bureau scores where available, delinquency status, tenure of balance outstanding, amongst others. Credit losses on accrued interest are measured and presented as part of Reserves for credit losses on the Consolidated Balance Sheets and within the Provisions for credit losses in the Consolidated Statements of Income, rather than reversing interest income. Separate models are used for accounts deemed a troubled debt restructuring, which are measured individually and incorporate a discounted cash flow model.

Loans and receivable balances are written off when we consider amounts to be uncollectible, which is generally determined by the number of days past due and is typically no later than 180 days past due for pay in full or revolving loans and 120 days past due for term loans. Loans and receivables in bankruptcy or owed by deceased individuals are generally written off upon notification.

**AMERICAN EXPRESS COMPANY**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**

The following table reflects the range of macroeconomic scenario key variables used, in conjunction with other inputs, to calculate reserves for credit losses:

	U.S. Unemployment Rate		U.S. GDP Growth (Contraction) <sup>(a)</sup>	
	June 30, 2024	December 31, 2023	June 30, 2024	December 31, 2023
Second quarter of 2024	4%	3% - 7%	2%	3% - (4)%
Fourth quarter of 2024	3% - 7%	3% - 8%	4% - (4)%	3% - 1%
Fourth quarter of 2025	3% - 8%	3% - 7%	2% - 1%	2%
Fourth quarter of 2026	3% - 6%	3% - 6%	2%	3% - 2%

(a) Real GDP quarter over quarter percentage change seasonally adjusted to annualized rates.

**Changes in Card Member Loans Reserve for Credit Losses**

Card Member loans reserve for credit losses increased for the three and six months ended June 30, 2024, primarily driven by increases in loans outstanding, partially offset for the three month period by lower delinquencies.

Card Member loans reserve for credit losses increased for the three and six months ended June 30, 2023, primarily driven by increases in loans outstanding, and for the six month period, higher delinquencies.

The following table presents changes in the Card Member loans reserve for credit losses for the three and six months ended June 30:

(Millions)	Three Months Ended June 30,		Six Months Ended June 30,	
	2024	2023	2024	2023
Beginning Balance	\$ 5,271	\$ 4,053	\$ 5,118	\$ 3,747
Provisions <sup>(a)</sup>	970	923	1,984	1,709
Net write-offs <sup>(b)</sup>				
Principal	(753)	(490)	(1,458)	(887)
Interest and fees	(160)	(107)	(310)	(196)
Other <sup>(c)</sup>	(7)	11	(13)	17
Ending Balance	\$ 5,321	\$ 4,390	\$ 5,321	\$ 4,390

(a) Provisions for principal, interest and fee reserve components. Provisions for credit losses includes reserve build (release) and replenishment for net write-offs.

(b) Principal write-offs are presented less recoveries of \$179 million and \$130 million for the three months ended June 30, 2024 and 2023, respectively, and \$338 million and \$258 million for the six months ended June 30, 2024 and 2023, respectively. Recoveries of interest and fees were not significant.

(c) Primarily includes foreign currency translation adjustments.



**AMERICAN EXPRESS COMPANY**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**

**Changes in Card Member Receivables Reserve for Credit Losses**

Card Member receivables reserve for credit losses increased for the three months ended June 30, 2024 and remained relatively flat for the six months ended June 30, 2024. The increase for the three months ended June 30, 2024 was primarily driven by an increase in receivables outstanding for U.S. consumer and U.S. small business customers.

Card Member receivables reserve for credit losses decreased for both the three and six months ended June 30, 2023, primarily driven by lower delinquencies, partially offset by increases in receivables outstanding.

The following table presents changes in the Card Member receivables reserve for credit losses for the three and six months ended June 30:

<i>(Millions)</i>	Three Months Ended June 30,		Six Months Ended June 30,	
	2024	2023	2024	2023
Beginning Balance	\$ 151	\$ 223	\$ 174	\$ 229
Provisions <sup>(a)</sup>	226	230	422	452
Net write-offs <sup>(b)</sup>	(205)	(243)	(422)	(473)
Other <sup>(c)</sup>	(1)	—	(3)	2
Ending Balance	\$ 171	\$ 210	\$ 171	\$ 210

(a) Provisions for principal and fee reserve components. Provisions for credit losses includes reserve build (release) and replenishment for net write-offs.

(b) Net write-offs are presented less recoveries of \$78 million and \$76 million for the three months ended June 30, 2024 and 2023, respectively, and \$154 million and \$145 million for the six months ended June 30, 2024 and 2023, respectively.

(c) Primarily includes foreign currency translation adjustments.

**AMERICAN EXPRESS COMPANY**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**

## 4. Investment Securities

Investment securities principally include available-for-sale debt securities carried at fair value on the Consolidated Balance Sheets. Unrealized losses attributable to credit deterioration are recorded in the Consolidated Statements of Income in Other loans Provision for credit losses. Unrealized gains and any portion of a security's unrealized loss attributable to non-credit losses are recorded in the Consolidated Statements of Comprehensive Income, net of tax. We had accrued interest on our available-for-sale debt securities totaling \$3 million and \$5 million as of June 30, 2024 and December 31, 2023, respectively, presented as Other assets on the Consolidated Balance Sheets.

Investment securities also include equity securities carried at fair value on the Consolidated Balance Sheets with unrealized gains and losses recorded in the Consolidated Statements of Income as Other, net expense.

Realized gains and losses are recognized upon disposition of the securities using the specific identification method and recorded in the Consolidated Statements of Income as Other, net expense.

The following is a summary of investment securities as of June 30, 2024 and December 31, 2023:

Description of Securities (Millions)	2024				2023			
	Cost	Gross Unrealized Gains	Gross Unrealized Losses	Estimated Fair Value	Cost	Gross Unrealized Gains	Gross Unrealized Losses	Estimated Fair Value
Available-for-sale debt securities:								
State and municipal obligations	\$ 60	\$ —	\$ (7)	\$ 53	\$ 61	\$ —	\$ (6)	\$ 55
U.S. Government agency obligations	4	—	—	4	4	—	—	4
U.S. Government treasury obligations	270	—	(4)	266	1,217	1	(12)	1,206
Mortgage-backed securities <sup>(a)</sup>	11	—	(1)	10	12	—	(1)	11
Foreign government bonds and obligations	762	—	—	762	770	—	—	770
Other <sup>(b)</sup>	74	—	—	74	74	—	—	74
Equity securities <sup>(c)</sup>	50	—	(9)	41	60	16	(10)	66
Total	\$ 1,231	\$ —	\$ (21)	\$ 1,210	\$ 2,198	\$ 17	\$ (29)	\$ 2,186

(a) Represents mortgage-backed securities guaranteed by Fannie Mae, Freddie Mac or Ginnie Mae.

(b) Represents investments in debt securities issued by Community Development Financial Institutions.

(c) Equity securities comprise investments in common stock, exchange-traded funds and mutual funds.

**AMERICAN EXPRESS COMPANY**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**

The following table provides information about our available-for-sale debt securities with gross unrealized losses and the length of time that individual securities have been in a continuous unrealized loss position as of June 30, 2024 and December 31, 2023:

Description of Securities (Millions)	2024				2023			
	Less than 12 months		12 months or more		Less than 12 months		12 months or more	
	Estimated Fair Value	Gross Unrealized Losses	Estimated Fair Value	Gross Unrealized Losses	Estimated Fair Value	Gross Unrealized Losses	Estimated Fair Value	Gross Unrealized Losses
State and municipal obligations	\$ —	\$ —	\$ 29	\$ (7)	\$ —	\$ —	\$ 33	\$ (6)
U.S. Government treasury obligations	—	—	150	(4)	—	—	1,114	(12)
Mortgage-backed securities	—	—	9	(1)	—	—	7	(1)
Total	\$ —	\$ —	\$ 188	\$ (12)	\$ —	\$ —	\$ 1,154	\$ (19)

The gross unrealized losses on our available-for-sale debt securities are primarily attributable to an increase in the current benchmark interest rate. Overall, for the available-for-sale debt securities in gross unrealized loss positions, (i) we do not intend to sell the securities, (ii) it is more likely than not that we will not be required to sell the securities before recovery of the unrealized losses, and (iii) we expect that the contractual principal and interest will be received on the securities. We concluded that there was no credit loss attributable to the securities in an unrealized loss position for the periods presented.

The following table summarizes the gross unrealized losses for available-for-sale debt securities by ratio of fair value to amortized cost as of June 30, 2024 and December 31, 2023:

Ratio of Fair Value to Amortized Cost (Dollars in millions)	Less than 12 months			12 months or more			Total		
	Number of Securities	Estimated Fair Value	Gross Unrealized Losses	Number of Securities	Estimated Fair Value	Gross Unrealized Losses	Number of Securities	Estimated Fair Value	Gross Unrealized Losses
<b>2024:</b>									
90–100%	—	\$ —	\$ —	52	\$ 172	\$ (6)	52	\$ 172	\$ (6)
Less than 90%	—	\$ —	\$ —	11	\$ 16	\$ (6)	11	\$ 16	\$ (6)
Total as of June 30, 2024	—	\$ —	\$ —	63	\$ 188	\$ (12)	63	\$ 188	\$ (12)
<b>2023:</b>									
90–100%	—	\$ —	\$ —	69	\$ 1,140	\$ (14)	69	\$ 1,140	\$ (14)
Less than 90%	—	\$ —	\$ —	2	\$ 14	\$ (5)	2	\$ 14	\$ (5)
Total as of December 31, 2023	—	\$ —	\$ —	71	\$ 1,154	\$ (19)	71	\$ 1,154	\$ (19)

Contractual maturities for available-for-sale debt securities with stated maturities as of June 30, 2024 were as follows:

(Millions)	Cost	Estimated Fair Value
Due within 1 year	\$ 814	\$ 814
Due after 1 year but within 5 years	282	278
Due after 5 years but within 10 years	31	31
Due after 10 years	54	46
Total	\$ 1,181	\$ 1,169

The expected payments on state and municipal obligations, U.S. Government agency obligations and mortgage-backed securities may not coincide with their contractual maturities because the issuers have the right to call or prepay certain obligations.

**AMERICAN EXPRESS COMPANY**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**

## **5. Asset Securitizations**

We periodically securitize Card Member loans and receivables arising from our card businesses through the transfer of those assets to securitization trusts, American Express Credit Account Master Trust (the Lending Trust) and American Express Issuance Trust II (the Charge Trust and together with the Lending Trust, the Trusts). The Trusts then issue debt securities collateralized by the transferred assets to third-party investors.

The Trusts are considered VIEs as they have insufficient equity at risk to finance their activities, which are to issue debt securities that are collateralized by the underlying Card Member loans and receivables. We perform the servicing and key decision making for the Trusts, and therefore have the power to direct the activities that most significantly impact the Trusts' economic performance, which are the collection of the underlying Card Member loans and receivables. In addition, we hold all of the variable interests in both Trusts, with the exception of the debt securities issued to third-party investors. Our ownership of variable interests for the Lending Trust was \$12.1 billion and \$15.3 billion as of June 30, 2024 and December 31, 2023, respectively, and for the Charge Trust was \$4.8 billion and \$4.6 billion as of June 30, 2024 and December 31, 2023, respectively. These variable interests held by us provide us with the right to receive benefits and the obligation to absorb losses, which could be significant to both the Lending Trust and the Charge Trust. Based on these considerations, we are the primary beneficiary of the Trusts and therefore consolidate the Trusts.

Restricted cash and cash equivalents held by the Lending Trust was \$81 million and \$66 million as of June 30, 2024 and December 31, 2023, respectively, and for the Charge Trust was nil as of both June 30, 2024 and December 31, 2023. These amounts relate to collections of Card Member loans and receivables to be used by the Trusts to fund future expenses and obligations, including interest on debt securities, credit losses and upcoming debt maturities.

Under the respective terms of the Lending Trust and the Charge Trust agreements, the occurrence of certain triggering events associated with the performance of the assets of each Trust could result in payment of trust expenses, establishment of reserve funds, or, in a worst-case scenario, early amortization of debt securities. During the six months ended June 30, 2024 and the year ended December 31, 2023, no such triggering events occurred.

**AMERICAN EXPRESS COMPANY**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**

## 6. Customer Deposits

As of June 30, 2024 and December 31, 2023, customer deposits were categorized as interest-bearing or non-interest-bearing as follows:

(Millions)	2024	2023
U.S.:		
Interest-bearing	\$ 132,852	\$ 128,146
Non-interest-bearing (includes Card Member credit balances of: 2024, \$428; 2023, \$495)	479	557
Non-U.S.:		
Interest-bearing	17	12
Non-interest-bearing (includes Card Member credit balances of: 2024, \$395; 2023, \$426)	398	429
Total customer deposits	\$ 133,746	\$ 129,144

Customer deposits by deposit type as of June 30, 2024 and December 31, 2023 were as follows:

(Millions)	2024	2023
U.S. interest-bearing deposits:		
Savings accounts	\$ 101,787	\$ 92,324
Checking accounts	1,617	1,398
Certificates of deposit:		
Direct	4,871	5,557
Third-party (brokered)	9,661	12,960
Sweep accounts – Third-party (brokered)	14,916	15,907
Total U.S. interest-bearing deposits	\$ 132,852	\$ 128,146
Other deposits	71	77
Card Member credit balances	823	921
Total customer deposits	\$ 133,746	\$ 129,144

The scheduled maturities of certificates of deposit as of June 30, 2024 were as follows:

(Millions)	2024	2025	2026	2027	2028	After 5 Years	Total
Certificates of deposit <sup>(a)</sup>	\$ 6,432	\$ 5,549	\$ 1,071	\$ 772	\$ 700	\$ 19	\$ 14,543

(a) Includes \$11 million of non-U.S. direct certificates of deposit as of June 30, 2024.

As of June 30, 2024 and December 31, 2023, certificates of deposit in denominations that met or exceeded the insured limit were \$1.6 billion and \$1.8 billion, respectively.

**AMERICAN EXPRESS COMPANY**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**

## 7. Contingencies

In the ordinary course of business, we and our subsidiaries are subject to various pending and potential legal actions, arbitration proceedings, claims, investigations, examinations, regulatory proceedings, information gathering requests, subpoenas, inquiries and matters relating to compliance with laws and regulations (collectively, legal proceedings).

Based on our current knowledge, and taking into consideration our litigation-related liabilities, we do not believe we are a party to, nor are any of our properties the subject of, any legal proceeding that would have a material adverse effect on our consolidated financial condition or liquidity. However, in light of the uncertainties involved in such matters, including the fact that some pending legal proceedings are at preliminary stages or seek an indeterminate amount of damages, it is possible that the outcome of legal proceedings could have a material impact on our results of operations. Certain legal proceedings involving us or our subsidiaries are described below.

On March 21, 2024, we were named as a defendant in a case filed in the United States District Court of Rhode Island, captioned 5-Star General Store aka Bento LLC, et al. v. American Express Co., et al., in which plaintiffs seek, on behalf of themselves and a class of merchants, an injunction prohibiting us from enforcing our anti-steering and non-discrimination provisions and a declaration that we have violated antitrust laws.

On February 25, 2020, we were named as a defendant in a case filed in the Superior Court of California, Los Angeles County, captioned Laurelwood Cleaners LLC v. American Express Co., et al., in which the plaintiff sought a public injunction in California prohibiting American Express from enforcing its anti-steering and non-discrimination provisions and from requiring merchants “to offer the service of Amex-card acceptance for free.” Following the conclusion of arbitration proceedings, the court dismissed the case with prejudice on June 4, 2024.

On January 29, 2019, we were named in a putative class action brought in the United States District Court for the Eastern District of New York, captioned Anthony Oliver, et al. v. American Express Company and American Express Travel Related Services Company Inc., in which the plaintiffs are holders of MasterCard, Visa and/or Discover credit and/or debit cards (but not American Express cards) and allege they paid higher prices as a result of our anti-steering and non-discrimination provisions in violation of federal antitrust law and the antitrust and consumer laws of various states. Plaintiffs seek unspecified damages and other forms of relief. The court dismissed plaintiffs’ federal antitrust claim, numerous state antitrust and consumer protection claims and their unjust enrichment claim. For the remaining state antitrust or consumer protection claims, the court certified classes for (i) holders of Visa and MasterCard debit cards in eight states and Washington, D.C.; and (ii) holders of Visa, MasterCard and Discover credit cards that do not offer rewards or charge an annual fee in two states and Washington, D.C. We have appealed the court’s class certification decisions.

On March 8, 2016, plaintiffs B&R Supermarket, Inc. d/b/a Milam’s Market and Grove Liquors LLC, on behalf of themselves and others, filed a suit, captioned B&R Supermarket, Inc. d/b/a Milam’s Market, et al. v. Visa Inc., et al., for violations of the Sherman Antitrust Act, the Clayton Antitrust Act, California’s Cartwright Act and unjust enrichment in the United States District Court for the Northern District of California, against American Express Company, other credit and charge card networks, other issuing banks and EMVCo, LLC. Plaintiffs allege that the defendants, through EMVCo, conspired to shift liability for fraudulent, faulty and otherwise rejected consumer credit card transactions from themselves to merchants after the implementation of EMV chip payment terminals. Plaintiffs seek damages and injunctive relief. An amended complaint was filed on July 15, 2016. On September 30, 2016, the court denied our motion to dismiss as to claims brought by merchants who do not accept American Express cards, and on May 4, 2017, the California court transferred the case to the United States District Court for the Eastern District of New York. On August 28, 2020, the court granted plaintiffs’ motion for class certification.

In July 2004, we were named as a defendant in a putative class action filed in the Southern District of New York and subsequently transferred to the Eastern District of New York, captioned The Marcus Corporation v. American Express Co., et al., in which the plaintiffs allege an unlawful antitrust tying arrangement between certain of our charge cards and credit cards in violation of various state and federal laws. The plaintiffs in this action seek injunctive relief and an unspecified amount of damages.

**AMERICAN EXPRESS COMPANY**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**

In 2006, Mawarid Investments Limited filed a request for confidential arbitration under the 1998 London Court of International Arbitration Rules in connection with certain claims arising under a shareholders agreement between Mawarid and American Express Travel Related Services Company, Inc. relating to a joint venture between the parties, Amex (Middle East) BSC(c) (AEME). In 2008, the tribunal rendered a partial award, including a direction that an audit should take place to verify whether acquirer discount revenue related to transactions occurring with airlines located in the Middle East region had been properly allocated to AEME since its inception in 1992. In September 2021, the tribunal rendered a further partial award regarding the location of transactions through non-physical channels. In May 2022, the tribunal further clarified the 2021 partial award and the discount rate that should apply to transactions through non-physical channels.

In May 2020, we began responding to a review by the Office of the Comptroller of the Currency (OCC) and the Department of Justice (DOJ) Civil Division regarding historical sales practices relating to sales to small business customers in the United States. In January 2021, we received a grand jury subpoena from the United States Attorney's Office for the Eastern District of New York (EDNY) regarding these sales practices issues, as well as a Civil Investigative Demand from the Consumer Financial Protection Bureau (CFPB) pertaining to its investigation into sales practices related to consumers. We have also been made aware of a related investigation by the New York Department of Financial Services (NYDFS).

In January 2023, the CFPB notified us that its investigation was completed and that it does not intend to recommend an enforcement action be taken against us at this time. In July 2023, we reached a settlement with the OCC to resolve its review of historical sales practices to certain U.S. small business card customers that occurred between 2015 and 2017. The DOJ, EDNY and NYDFS investigations are ongoing, and we are cooperating with all inquiries.

We are being challenged in a number of countries regarding our application of value-added taxes (VAT) to certain of our international transactions, which are in various stages of audit, or are being contested in legal actions. While we believe we have complied with all applicable tax laws, rules and regulations in the relevant jurisdictions, the tax authorities may determine that we owe additional VAT. In certain jurisdictions where we are contesting the assessments, we were required to pay the VAT assessments prior to contesting.

Our legal proceedings range from cases brought by a single plaintiff to class actions with millions of putative class members to governmental proceedings. These legal proceedings involve various lines of business and a variety of claims (including, but not limited to, common law tort, contract, application of tax laws, antitrust and consumer protection claims), some of which present novel factual allegations and/or unique legal theories. While some matters pending against us specify the damages sought, many seek an unspecified amount of damages or are at very early stages of the legal process. Even when the amount of damages claimed against us are stated, the claimed amount may be exaggerated and/or unsupported. As a result, some matters have not yet progressed sufficiently through discovery and/or development of important factual information and legal issues to enable us to estimate an amount of loss or a range of possible loss, while other matters have progressed sufficiently such that we are able to estimate an amount of loss or a range of possible loss.

We have accrued for certain of our outstanding legal proceedings. An accrual is recorded when it is both (a) probable that a loss has occurred and (b) the amount of loss can be reasonably estimated. There may be instances in which an exposure to loss exceeds the accrual. We evaluate, on a quarterly basis, developments in legal proceedings that could cause an increase or decrease in the amount of the accrual that has been previously recorded, or a revision to the disclosed estimated range of possible losses, as applicable.

For those disclosed legal proceedings where a loss is reasonably possible in future periods, whether in excess of a recorded accrual for legal or tax contingencies, or where there is no such accrual, and for which we are able to estimate a range of possible loss, the current estimated range is zero to \$420 million in excess of any accruals related to those matters. This range represents management's estimate based on currently available information and does not represent our maximum loss exposure; actual results may vary significantly. As such legal proceedings evolve, we may need to increase our range of possible loss or recorded accruals. In addition, it is possible that significantly increased merchant steering or other actions impairing the Card Member experience as a result of an adverse resolution in one or any combination of the disclosed merchant cases could have a material adverse effect on our business and results of operations.

**AMERICAN EXPRESS COMPANY**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**

## 8. Derivatives and Hedging Activities

We use derivative financial instruments to manage exposures to various market risks. These instruments derive their value from an underlying variable or multiple variables, including interest rates and foreign exchange rates, and are carried at fair value on the Consolidated Balance Sheets. These instruments enable end users to increase, reduce or alter exposure to various market risks and, for that reason, are an integral component of our market risk management. We do not transact in derivatives for trading purposes.

A majority of our derivative assets and liabilities as of June 30, 2024 and December 31, 2023 are subject to master netting agreements with our derivative counterparties. Accordingly, where appropriate, we have elected to present derivative assets and liabilities with the same counterparty on a net basis in the Consolidated Balance Sheets.

In relation to our credit risk, certain of our bilateral derivative agreements include provisions that allow our counterparties to terminate the relevant agreement in the event of a downgrade of our debt credit rating below investment grade and settle the outstanding net liability position. As of June 30, 2024, these derivatives were not in a material net liability position. Based on our assessment of the credit risk of our derivative counterparties and our own credit risk as of June 30, 2024 and December 31, 2023, no credit risk adjustment to the derivative portfolio was required.

The following table summarizes the total fair value, excluding interest accruals, of derivative assets and liabilities as of June 30, 2024 and December 31, 2023:

(Millions)	Other Assets Fair Value		Other Liabilities Fair Value	
	2024	2023	2024	2023
Derivatives designated as hedging instruments:				
Fair value hedges - Interest rate contracts <sup>(a)</sup>	\$ —	\$ —	\$ 57	\$ 99
Net investment hedges - Foreign exchange contracts	174	9	71	455
Total derivatives designated as hedging instruments	174	9	128	554
Derivatives not designated as hedging instruments:				
Foreign exchange contracts and other	142	71	81	423
Total derivatives, gross	316	80	209	977
Derivative asset and derivative liability netting <sup>(b)</sup>	(127)	(57)	(127)	(57)
Cash collateral netting <sup>(c)</sup>	(8)	—	(57)	(106)
Total derivatives, net	\$ 181	\$ 23	\$ 25	\$ 814

(a) For our centrally cleared derivatives, variation margin payments are legally characterized as settlement payments as opposed to collateral.

(b) Represents the amount of netting of derivative assets and derivative liabilities executed with the same counterparty under an enforceable master netting arrangement.

(c) Represents the offsetting of the fair value of bilateral interest rate contracts and certain foreign exchange contracts with the right to cash collateral held from the counterparty or cash collateral posted with the counterparty.

We posted \$300 million and \$175 million as of June 30, 2024 and December 31, 2023, respectively, as initial margin on our centrally cleared interest rate swaps; such amounts are recorded within Other assets on the Consolidated Balance Sheets and are not netted against the derivative balances.



**AMERICAN EXPRESS COMPANY**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**

### **Fair Value Hedges**

We are exposed to interest rate risk associated with our fixed-rate debt obligations. At the time of issuance, certain fixed-rate long-term debt obligations are designated in fair value hedging relationships, using interest rate swaps, to economically convert the fixed interest rate to a floating interest rate. We had \$17.1 billion and \$11.7 billion of fixed-rate debt obligations designated in fair value hedging relationships as of June 30, 2024 and December 31, 2023, respectively.

The following table presents the gains and losses recognized in Interest expense on the Consolidated Statements of Income associated with the fair value hedges of our fixed-rate long-term debt for the three and six months ended June 30:

(Millions)	Gains (losses)			
	Three Months Ended June 30,		Six Months Ended June 30,	
	2024	2023	2024	2023
Fixed-rate long-term debt	\$ (60)	\$ 15	\$ 73	\$ (38)
Derivatives designated as hedging instruments	60	(16)	(74)	37
Total	\$ —	\$ (1)	\$ (1)	\$ (1)

The carrying values of the hedged liabilities, recorded within Long-term debt on the Consolidated Balance Sheets, were \$17.0 billion and \$11.7 billion as of June 30, 2024 and December 31, 2023, respectively, including the cumulative amount of fair value hedging adjustments of \$(20) million and \$53 million for the respective periods.

We recognized in Interest expense on Long-term debt net increases of \$69 million and \$44 million for the three months ended June 30, 2024 and 2023, respectively, and a net increases of \$132 million and \$83 million for the six months ended June 30, 2024 and 2023, respectively, primarily related to the net settlements including interest accruals on our interest rate derivatives designated as fair value hedges.

### **Net Investment Hedges**

We primarily designate foreign currency derivatives as net investment hedges to reduce our exposure to changes in currency exchange rates on our investments in non-U.S. subsidiaries. We had notional amounts of approximately \$14.5 billion and \$14.1 billion of foreign currency derivatives designated as net investment hedges as of June 30, 2024 and December 31, 2023, respectively. The gain or loss on net investment hedges, net of taxes, recorded in Accumulated other comprehensive income (loss) (AOCI) as part of the cumulative translation adjustment, was a gain of \$197 million and a loss of \$307 million for the three months ended June 30, 2024 and 2023, respectively, and a gain of \$283 million and a loss of \$505 million for the six months ended June 30, 2024 and 2023, respectively. Net investment hedge reclassifications out of AOCI into the Consolidated Statements of Income were not significant for any of the three and the six months ended June 30, 2024 and 2023.

### **Derivatives Not Designated as Hedges**

The changes in the fair value of derivatives that are not designated as hedges are intended to offset the related foreign exchange gains or losses of the underlying foreign currency exposures. We had notional amounts of approximately \$26.2 billion and \$25.3 billion as of June 30, 2024 and December 31, 2023, respectively. The changes in the fair value of the derivatives and the related underlying foreign currency exposures resulted in net gains of \$27 million and \$25 million for the three months ended June 30, 2024 and 2023, respectively, and net gains of \$43 million and \$30 million for the six months ended June 30, 2024 and 2023, respectively, that are recognized in Other, net expenses in the Consolidated Statements of Income.

Our embedded derivative related to seller earnout shares granted to us upon the completion of a business combination in the second quarter of 2022 between our equity method investee, American Express Global Business Travel, and Apollo Strategic Growth Capital had a notional amount of \$78 million as of both June 30, 2024 and December 31, 2023. The changes in the fair value of the embedded derivative resulted in gains of \$3 million and \$4 million for the three months ended June 30, 2024 and 2023, respectively, and a loss of \$1 million and nil for the six months ended June 30, 2024 and 2023, respectively, which were recognized in Service fees and other revenue in the Consolidated Statements of Income.

**AMERICAN EXPRESS COMPANY**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**

## 9. Fair Values

### Financial Assets and Financial Liabilities Carried at Fair Value

The following table summarizes our financial assets and financial liabilities measured at fair value on a recurring basis, categorized by GAAP's fair value hierarchy, as of June 30, 2024 and December 31, 2023:

(Millions)	2024				2023			
	Total	Level 1	Level 2	Level 3	Total	Level 1	Level 2	Level 3
<b>Assets:</b>								
Investment securities: <sup>(a)</sup>								
Equity securities	\$ 41	\$ 41	\$ —	\$ —	\$ 66	\$ 66	\$ —	\$ —
Debt securities	1,169	—	1,095	74	2,120	—	2,046	74
Derivatives, gross <sup>(a)(b)</sup>	316	—	299	17	80	—	62	18
Total Assets	1,526	41	1,394	91	2,266	66	2,108	92
<b>Liabilities:</b>								
Derivatives, gross <sup>(a)</sup>	209	—	209	—	977	—	977	—
Total Liabilities	\$ 209	\$ —	\$ 209	\$ —	\$ 977	\$ —	\$ 977	\$ —

(a) Refer to Note 4 for the fair values of investment securities and to Note 8 for the fair values of derivative assets and liabilities on a further disaggregated basis.

(b) Level 3 fair value reflects an embedded derivative. Management reviews and applies judgment to the valuation of the embedded derivative that is performed by an independent third party using a Monte Carlo simulation that models a range of probable future stock prices based on implied volatility in a risk neutral framework. Refer to Note 8 for additional information about this embedded derivative.

**AMERICAN EXPRESS COMPANY**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**

**Financial Assets and Financial Liabilities Carried at Other Than Fair Value**

The following table summarizes the estimated fair values of our financial assets and financial liabilities that are measured at amortized cost, and not required to be carried at fair value on a recurring basis, as of June 30, 2024 and December 31, 2023. The fair values of these financial instruments are estimates based upon the market conditions and perceived risks as of June 30, 2024 and December 31, 2023, and require management's judgment. These figures may not be indicative of future fair values, nor can the fair value of American Express be estimated by aggregating the amounts presented.

		Corresponding Fair Value Amount			
2024 (Billions)	Carrying Value	Total	Level 1	Level 2	Level 3
Financial Assets:					
Financial assets for which carrying values equal or approximate fair value					
Cash and cash equivalents <sup>(a)</sup>	\$ 53	\$ 53	\$ 51	\$ 2	\$ —
Other financial assets <sup>(b)</sup>	63	63	—	63	—
Financial assets carried at other than fair value					
Card Member and Other loans, less reserves <sup>(c)</sup>	134	139	—	—	139
Financial Liabilities:					
Financial liabilities for which carrying values equal or approximate fair value					
Financial liabilities carried at other than fair value	153	153	—	153	—
Certificates of deposit <sup>(d)</sup>	15	14	—	14	—
Long-term debt <sup>(c)</sup>	\$ 52	\$ 51	\$ —	\$ 51	\$ —
		Corresponding Fair Value Amount			
2023 (Billions)	Carrying Value	Total	Level 1	Level 2	Level 3
Financial Assets:					
Financial assets for which carrying values equal or approximate fair value					
Cash and cash equivalents <sup>(a)</sup>	\$ 47	\$ 47	\$ 45	\$ 2	\$ —
Other financial assets <sup>(b)</sup>	63	63	—	63	—
Financial assets carried at other than fair value					
Card Member and Other loans, less reserves <sup>(c)</sup>	128	133	—	—	133
Financial Liabilities:					
Financial liabilities for which carrying values equal or approximate fair value					
Financial liabilities carried at other than fair value	143	143	—	143	—
Certificates of deposit <sup>(d)</sup>	19	18	—	18	—
Long-term debt <sup>(c)</sup>	\$ 48	\$ 48	\$ —	\$ 48	\$ —

(a) Level 2 fair value amounts reflect time deposits and short-term investments.

(b) Balances include Card Member receivables (including fair values of Card Member receivables of \$4.7 billion and \$4.6 billion held by a consolidated VIE as of June 30, 2024 and December 31, 2023, respectively), other receivables and other miscellaneous assets.

(c) Balances include amounts held by a consolidated VIE for which the fair values of Card Member loans were \$27.3 billion and \$28.6 billion as of June 30, 2024 and December 31, 2023, respectively, and the fair values of Long-term debt were \$15.3 billion and \$13.3 billion as of June 30, 2024 and December 31, 2023, respectively.

(d) Presented as a component of Customer deposits on the Consolidated Balance Sheets.

**AMERICAN EXPRESS COMPANY**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**

**Nonrecurring Fair Value Measurements**

We have certain assets that are subject to measurement at fair value on a nonrecurring basis. For these assets, measurement at fair value in periods subsequent to their initial recognition is applicable if they are determined to be impaired or where there are observable price changes for equity investments without readily determinable fair values.

We estimate the Level 3 fair value of equity investments without readily determinable fair values, which include investments in our Amex Ventures portfolio, based on price changes as of the date of new similar equity financing transactions completed by the companies in the portfolio. In addition, impairments on such investments are recorded to account for the difference between the estimated fair value and carrying value of an investment based on a qualitative assessment of impairment indicators such as business performance, general market conditions and the economic and regulatory environment. When an impairment triggering event occurs, the fair value measurement is generally derived by taking into account all available information, such as share prices of publicly traded peer companies, internal valuations performed by our investees, and other third-party fair value data. The fair value of impaired investments represents a Level 3 fair value measurement.

The carrying value of equity investments without readily determinable fair values totaled \$0.9 billion as of both June 30, 2024 and December 31, 2023, of which investments representing nonrecurring Level 3 fair value measurement were \$0.2 million and nil as of June 30, 2024 and December 31, 2023, respectively. These amounts are included within Other assets on the Consolidated Balance Sheets.

We recorded unrealized gains of \$67 million and nil for the three months ended June 30, 2024 and 2023, respectively, and \$67 million and nil for the six months ended June 30, 2024 and 2023, respectively. Unrealized losses were \$11 million and \$10 million for the three months ended June 30, 2024 and 2023, respectively, and \$11 million and \$105 million for the six months ended June 30, 2024 and 2023, respectively. Unrealized gains and losses are recorded in Other, net on the Consolidated Statements of Income. Since the adoption of new accounting guidance on the recognition and measurement of financial assets and financial liabilities on January 1, 2018, cumulative unrealized gains for equity investments without readily determinable fair values totaled \$1.1 billion as of both June 30, 2024 and December 31, 2023, and cumulative unrealized losses were \$442 million and \$431 million as of June 30, 2024 and December 31, 2023, respectively.

In addition, we also have certain equity investments measured at fair value using the net asset value practical expedient. Such investments were immaterial as of both June 30, 2024 and December 31, 2023.

**AMERICAN EXPRESS COMPANY**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**

## **10. Guarantees**

The maximum potential undiscounted future payments and related liability resulting from guarantees and indemnifications provided by us in the ordinary course of business were \$1 billion and \$22 million, respectively, as of June 30, 2024 and \$1 billion and \$24 million, respectively, as of December 31, 2023, all of which were primarily related to our real estate arrangements and business dispositions.

To date, we have not experienced any significant losses related to guarantees or indemnifications. Our recognition of these instruments is at fair value. In addition, we establish reserves when a loss is probable and the amount can be reasonably estimated.

**AMERICAN EXPRESS COMPANY**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
(Unaudited)

## 11. Changes in Accumulated Other Comprehensive Income (Loss)

AOCI is comprised of items that have not been recognized in earnings but may be recognized in earnings in the future when certain events occur. Changes in each component for the three and six months ended June 30, 2024 and 2023 were as follows:

Three Months Ended June 30, 2024 (Millions), net of tax	Net Unrealized Gains (Losses) on Debt Securities	Foreign Currency Translation Adjustment Gains (Losses), net of hedges <sup>(a)</sup>	Net Unrealized Pension and Other Postretirement Benefit Gains (Losses)	Accumulated Other Comprehensive Income (Loss)
<b>Balances as of March 31, 2024</b>	\$ (13)	\$ (2,658)	\$ (484)	\$ (3,155)
Net change	3	(49)	1	(45)
<b>Balances as of June 30, 2024</b>	\$ (10)	\$ (2,707)	\$ (483)	\$ (3,200)

Six Months Ended June 30, 2024 (Millions), net of tax	Net Unrealized Gains (Losses) on Debt Securities	Foreign Currency Translation Adjustment Gains (Losses), net of hedges <sup>(a)</sup>	Net Unrealized Pension and Other Postretirement Benefit Gains (Losses)	Accumulated Other Comprehensive Income (Loss)
<b>Balances as of December 31, 2023</b>	\$ (14)	\$ (2,571)	\$ (487)	\$ (3,072)
Net change	4	(136)	4	(128)
<b>Balances as of June 30, 2024</b>	\$ (10)	\$ (2,707)	\$ (483)	\$ (3,200)

Three Months Ended June 30, 2023 (Millions), net of tax	Net Unrealized Gains (Losses) on Debt Securities	Foreign Currency Translation Adjustment Gains (Losses), net of hedges <sup>(a)</sup>	Net Unrealized Pension and Other Postretirement Benefit Gains (Losses)	Accumulated Other Comprehensive Income (Loss)
<b>Balances as of March 31, 2023</b>	\$ (45)	\$ (2,594)	\$ (467)	\$ (3,106)
Net change	1	25	(4)	22
<b>Balances as of June 30, 2023</b>	\$ (44)	\$ (2,569)	\$ (471)	\$ (3,084)

Six Months Ended June 30, 2023 (Millions), net of tax	Net Unrealized Gains (Losses) on Debt Securities	Foreign Currency Translation Adjustment Gains (Losses), net of hedges <sup>(a)</sup>	Net Unrealized Pension and Other Postretirement Benefit Gains (Losses)	Accumulated Other Comprehensive Income (Loss)
<b>Balances as of December 31, 2022</b>	\$ (64)	\$ (2,622)	\$ (524)	\$ (3,210)
Net change	20	53	53	126
<b>Balances as of June 30, 2023</b>	\$ (44)	\$ (2,569)	\$ (471)	\$ (3,084)

(a) Refer to Note 8 for additional information on hedging activity.

The following table shows the tax impact for the three and six months ended June 30 for the changes in each component of AOCI presented above:

(Millions)	Tax expense (benefit)			
	Three Months Ended June 30,		Six Months Ended June 30,	
	2024	2023	2024	2023
Net unrealized gains on debt securities	\$ 1	\$ —	\$ 2	\$ 6
Foreign currency translation adjustment, net of hedges	7	(53)	56	(98)
Pension and other postretirement benefits	—	(5)	2	—
Total tax impact	\$ 8	\$ (58)	\$ 60	\$ (92)

Reclassifications out of AOCI into the Consolidated Statements of Income, net of taxes, for the three and six months ended June 30, 2024 and 2023 were not significant.

**AMERICAN EXPRESS COMPANY**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**

## 12. Service Fees and Other Revenue and Other Expenses

The following is a detail of Service fees and other revenue for the three and six months ended June 30:

<i>(Millions)</i>	Three Months Ended June 30,		Six Months Ended June 30,	
	2024	2023	2024	2023
Service fees	\$ 385	\$ 373	\$ 827	\$ 739
Foreign currency-related revenue	381	359	739	697
Delinquency fees	235	239	469	472
Travel commissions and fees	157	158	324	293
Other fees and revenues	122	103	213	249
Total Service fees and other revenue	\$ 1,280	\$ 1,232	\$ 2,572	\$ 2,450

The following is a detail of Other expenses for the three and six months ended June 30:

<i>(Millions)</i>	Three Months Ended June 30,		Six Months Ended June 30,	
	2024	2023	2024	2023
Data processing and equipment	\$ 701	\$ 677	\$ 1,358	\$ 1,337
Professional services	542	467	997	907
Gain on sale of Accertify <sup>(a)</sup>	(531)	—	(531)	—
Other	326	402	690	864
Total Other expenses	\$ 1,038	\$ 1,546	\$ 2,514	\$ 3,108

(a) Refer to Note 1 for additional information.

**AMERICAN EXPRESS COMPANY**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
(Unaudited)

### 13. Income Taxes

The effective tax rate was 20.4 percent and 20.5 percent for the three months ended June 30, 2024 and 2023, respectively, which reflected discrete tax benefits primarily related to the sale of Accertify in the current period and a legal entity restructuring in the prior period. The effective tax rate was 21.4 percent and 18.6 percent for the six months ended June 30, 2024 and 2023, respectively. The increase for the six month period primarily reflected discrete tax benefits in the prior period related to the resolution of certain prior-year tax items.

We are under continuous examination by the Internal Revenue Service (IRS) and tax authorities in other countries and states in which we have significant business operations. The tax years under examination and open for examination vary by jurisdiction. We are currently under examination by the IRS for the 2017 and 2018 tax years.

We believe it is reasonably possible that our unrecognized tax benefits could decrease within the next twelve months by as much as \$89 million, principally as a result of potential resolutions of prior years' tax items with various taxing authorities. The prior years' tax items include unrecognized tax benefits relating to the deductibility of certain expenses or losses and the attribution of taxable income to a particular jurisdiction or jurisdictions. Of the \$89 million of unrecognized tax benefits, approximately \$70 million relates to amounts that, if recognized, would impact the effective tax rate in a future period.

#### Tax Credit Investments

As of June 30, 2024 and 2023, we had \$1,577 million and \$1,214 million in tax credit investments, respectively, included in Other assets on the Consolidated Balance Sheets, comprised of Low Income Housing Tax Credit investments and other qualifying investments. We account for such tax credit investments using the Proportional Amortization Method.

The following table presents tax credit investment expenses and associated income tax credits and other income tax benefits for the three and six months ended June 30:

(Millions)	Three Months Ended June 30,		Six Months Ended June 30,	
	2024	2023	2024	2023
Proportional amortization recognized in tax provision	\$ 48	\$ 41	\$ 95	\$ 83
Income tax credits and Other income tax benefits <sup>(a)</sup> recognized in tax provision	56	52	113	104

(a) Other income tax benefits are a result of tax deductible expenses generated by our tax credit investments

Income tax credits and other income tax benefits associated with our tax credit investments are also recognized in the Consolidated Statements of Cash Flows in the Operating activities section primarily under Accounts payable and other liabilities. Refer to Note 6 to our "Consolidated Financial Statements" in the 2023 Form 10-K for additional information on our tax credit investments for the year ended December 31, 2023.



**AMERICAN EXPRESS COMPANY**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**

## 14. Earnings Per Common Share (EPS)

The computations of basic and diluted EPS for the three and six months ended June 30 were as follows:

(Millions, except per share amounts)	Three Months Ended June 30,		Six Months Ended June 30,	
	2024	2023	2024	2023
<b>Numerator:</b>				
Basic and diluted:				
Net income	\$ 3,015	\$ 2,174	\$ 5,452	\$ 3,990
Preferred dividends	(15)	(15)	(29)	(29)
Net income available to common shareholders	\$ 3,000	\$ 2,159	\$ 5,423	\$ 3,961
Earnings allocated to participating share awards <sup>(a)</sup>	(23)	(17)	(41)	(31)
Net income attributable to common shareholders	\$ 2,977	\$ 2,142	\$ 5,382	\$ 3,930
<b>Denominator:</b> <sup>(a)</sup>				
Basic: Weighted-average common stock	716	740	718	741
Add: Weighted-average stock options <sup>(b)</sup>	1	1	1	1
Diluted	717	741	719	742
Basic EPS	\$ 4.16	\$ 2.89	\$ 7.49	\$ 5.30
Diluted EPS	\$ 4.15	\$ 2.89	\$ 7.48	\$ 5.29

- (a) Our unvested restricted stock awards, which include the right to receive non-forfeitable dividends or dividend equivalents, are considered participating securities. Calculations of EPS under the two-class method exclude from the numerator any dividends paid or owed on participating securities and any undistributed earnings considered to be attributable to participating securities. The related participating securities are similarly excluded from the denominator.
- (b) The dilutive effect of unexercised stock options excludes from the computation of EPS 0.1 million and 1.4 million of options for the three months ended June 30, 2024 and 2023, respectively, and 0.1 million and 1.4 million of options for the six months ended June 30, 2024 and 2023, respectively, because inclusion of the options would have been anti-dilutive.

**AMERICAN EXPRESS COMPANY**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
(Unaudited)

## 15. Reportable Operating Segments

The following table presents certain selected financial information for our reportable operating segments and Corporate & Other:

<i>As of or for the Three Months Ended June 30, 2024 (Millions)</i>	USCS	CS	ICS	GMNS	Corporate & Other <sup>(a)</sup>	Consolidated
Total non-interest revenues	\$ 5,029	\$ 3,333	\$ 2,548	\$ 1,684	\$ 9	\$ 12,603
Revenue from contracts with customers <sup>(b)</sup>	3,696	2,922	1,669	1,517	14	9,818
Interest income	3,474	1,051	577	13	679	5,794
Interest expense	771	430	303	(176)	736	2,064
Total revenues net of interest expense	7,732	3,954	2,822	1,873	(48)	16,333
Pretax income (loss)	1,560	905	290	1,537	(502)	3,790
Total assets	\$ 108,224	\$ 58,993	\$ 41,982	\$ 24,446	\$ 38,574	\$ 272,219

<i>For the Six Months Ended June 30, 2024 (Millions)</i>	USCS	CS	ICS	GMNS	Corporate & Other <sup>(a)</sup>	Consolidated
Total non-interest revenues	\$ 9,795	\$ 6,527	\$ 4,985	\$ 3,339	\$ (11)	\$ 24,635
Revenue from contracts with customers <sup>(b)</sup>	7,165	5,717	3,259	3,012	4	19,157
Interest income	6,955	2,056	1,160	30	1,368	11,569
Interest expense	1,519	844	610	(374)	1,471	4,070
Total revenues net of interest expense	15,231	7,739	5,535	3,743	(114)	32,134
Pretax income (loss)	\$ 3,173	\$ 1,783	\$ 542	\$ 2,554	\$ (1,117)	\$ 6,935

<i>As of or for the Three Months Ended June 30, 2023 (Millions)</i>	USCS	CS	ICS	GMNS	Corporate & Other <sup>(a)</sup>	Consolidated
Total non-interest revenues	\$ 4,643	\$ 3,301	\$ 2,349	\$ 1,675	\$ (19)	\$ 11,949
Revenue from contracts with customers <sup>(b)</sup>	3,479	2,910	1,528	1,523	(7)	9,433
Interest income	2,934	792	497	14	538	4,775
Interest expense	647	364	261	(174)	572	1,670
Total revenues net of interest expense	6,930	3,729	2,585	1,863	(53)	15,054
Pretax income (loss)	1,250	713	253	963	(445)	2,734
Total assets	\$ 94,944	\$ 54,290	\$ 38,183	\$ 17,024	\$ 40,463	\$ 244,904

<i>For the Six Months Ended June 30, 2023 (Millions)</i>	USCS	CS	ICS	GMNS	Corporate & Other <sup>(a)</sup>	Consolidated
Total non-interest revenues	\$ 9,002	\$ 6,408	\$ 4,616	\$ 3,271	\$ (50)	\$ 23,247
Revenue from contracts with customers <sup>(b)</sup>	6,718	5,641	2,969	2,971	(20)	18,279
Interest income	5,709	1,498	964	28	992	9,191
Interest expense	1,198	685	485	(305)	1,040	3,103
Total revenues net of interest expense	13,513	7,221	5,095	3,604	(98)	29,335
Pretax income (loss)	\$ 2,380	\$ 1,343	\$ 442	\$ 1,848	\$ (1,112)	\$ 4,901

(a) Corporate & Other includes adjustments and eliminations for intersegment activity.

(b) Includes discount revenue, certain service fees and other revenue and processed revenue from customers.

### ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Market risk is the risk to earnings or asset and liability values resulting from movements in market prices. Our market risk exposures include (i) interest rate risk due to changes in the relationship between the interest rates on our assets (such as loans, receivables and investment securities) and the interest rates on our liabilities (such as debt and deposits); and (ii) foreign exchange risk related to transactions, funding, investments and earnings in currencies other than the U.S. dollar.

Compared to December 31, 2023, higher market interest rates would have a greater detrimental impact on our net interest income due to an increase in interest rate sensitive liabilities relative to interest rate sensitive assets. As of June 30, 2024 the impacts on net interest income of hypothetical, immediate 100 and 200 basis point changes in market interest rates are presented below. For a description of how we measure the sensitivity of net interest income to interest rate changes, including the key assumptions used, see the “Risk Management — Interest Rate Risk” section of the 2023 Form 10-K. Actual changes in our net interest income will depend on many factors, and therefore may differ from our estimated risk to changes in market interest rates.

#### Sensitivity Analysis of Interest Rate Changes on Annual Net Interest Income

(Millions)				
Instantaneous Parallel Rate Shocks as of June 30, 2024 <sup>(a)</sup>				
	+200bps	+100bps	-100bps	-200bps
	\$ (477)	\$ (194)	\$ 152	\$ 298

(a) Negative values represent a reduction in net interest income.

Since December 31, 2023, there have been no material changes in our market risk exposures associated with foreign currencies.

The actual impact of interest rate and foreign exchange rate changes will depend on, among other factors, the timing of rate changes, the extent to which different rates do not move in the same direction or in the same direction to the same degree, changes in the cost, volume and mix of our hedging activities and changes in the volume and mix of our businesses.

### ITEM 4. CONTROLS AND PROCEDURES

Our management, with the participation of our Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of our disclosure controls and procedures (as such term is defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the Exchange Act)) as of the end of the period covered by this report. Based on such evaluation, our Chief Executive Officer and Chief Financial Officer have concluded that, as of the end of such period, our disclosure controls and procedures are effective and designed to ensure that the information required to be disclosed in our reports filed or submitted under the Exchange Act is recorded, processed, summarized and reported within the requisite time periods specified in the applicable rules and forms, and that it is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure.

There have not been any changes in our internal control over financial reporting (as such term is defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) during the fiscal quarter to which this report relates that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

## **PART II. OTHER INFORMATION**

### **ITEM 1. LEGAL PROCEEDINGS**

For information that updates the disclosures set forth under Part I, Item 3. “Legal Proceedings” in the 2023 Form 10-K, refer to Note 7 to the “Consolidated Financial Statements” in this Form 10-Q.

### **ITEM 1A. RISK FACTORS**

For a discussion of our risk factors, see Part I, Item 1A. “Risk Factors” of the 2023 Form 10-K. The risks and uncertainties that we face are not limited to those set forth in the 2023 Form 10-K. Additional risks and uncertainties not presently known to us or that we currently believe to be immaterial may also adversely affect our business and the trading price of our securities.

## ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

### (c) ISSUER PURCHASES OF SECURITIES

The table below sets forth the information with respect to purchases of our common stock made by or on behalf of us during the three months ended June 30, 2024.

	Total Number of Shares Purchased	Average Price Paid Per Share <sup>(c)</sup>	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs <sup>(d)</sup>	Maximum Number of Shares that May Yet Be Purchased Under the Plans or Programs
April 1-30, 2024				
Repurchase programs <sup>(a)</sup>	865,533	\$237.24	865,533	92,935,929
Employee transactions <sup>(b)</sup>	50,892	\$235.62	N/A	N/A
May 1-31, 2024				
Repurchase programs <sup>(a)</sup>	4,898,538	\$237.96	4,898,538	88,037,391
Employee transactions <sup>(b)</sup>	—	—	N/A	N/A
June 1-30, 2024				
Repurchase programs <sup>(a)</sup>	1,636,206	\$231.16	1,636,206	86,401,185
Employee transactions <sup>(b)</sup>	—	—	N/A	N/A
Total				
Repurchase programs <sup>(a)</sup>	7,400,277	\$236.37	7,400,277	86,401,185
Employee transactions <sup>(b)</sup>	50,892	\$235.62	N/A	N/A

(a) On March 8, 2023, the Board of Directors authorized the repurchase of up to 120 million common shares from time to time, subject to market conditions and in accordance with our capital plans. This authorization replaced the prior repurchase authorization. See “MD&A – Consolidated Capital Resources and Liquidity” for additional information regarding share repurchases.

(b) Includes: (i) shares surrendered by holders of employee stock options who exercised options (granted under our incentive compensation plans) in satisfaction of the exercise price and/or tax withholding obligation of such holders and (ii) restricted shares withheld (under the terms of grants under our incentive compensation plans) to offset tax withholding obligations that occur upon vesting and release of restricted shares. Our incentive compensation plans provide that the value of the shares delivered or attested to, or withheld, be based on the price of our common stock on the date the relevant transaction occurs.

(c) The average price paid per share does not reflect costs and taxes associated with the purchase of shares.

(d) Share purchases under publicly announced programs are made pursuant to open market purchases, plans intended to satisfy the affirmative defense conditions of Rule 10b5-1(c) under the Exchange Act, privately negotiated transactions or other purchases, including block trades, accelerated share repurchase programs or any combination of such methods as market conditions warrant and at prices we deem appropriate.

## ITEM 5. OTHER INFORMATION

### *Rule 10b5-1 Trading Plans*

During the three months ended June 30, 2024, none of our directors or officers (as defined in Rule 16a-1(f) under the Exchange Act) adopted or terminated any contract, instruction or written plan for the purchase or sale of our securities that was intended to satisfy the affirmative defense conditions of Rule 10b5-1(c) under the Exchange Act or any “non-Rule 10b5-1 trading arrangement” as defined in Item 408(c) of Regulation S-K.

## ITEM 6. EXHIBITS

The following exhibits are filed as part of this Quarterly Report:

Exhibit	Description
10.1	<a href="#">American Express Company 2016 Incentive Compensation Plan (as amended and restated effective May 6, 2024) (incorporated by reference to Exhibit 10.1 of the Company's Current Report on Form 8-K (Commission File No. 1-7657), dated May 6, 2024 (filed May 8, 2024))</a> .
31.1	<a href="#">Certification of Stephen J. Squeri pursuant to Rule 13a-14(a) promulgated under the Securities Exchange Act of 1934, as amended.</a>
31.2	<a href="#">Certification of Christophe Y. Le Caillec pursuant to Rule 13a-14(a) promulgated under the Securities Exchange Act of 1934, as amended.</a>
32.1	<a href="#">Certification of Stephen J. Squeri pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.</a>
32.2	<a href="#">Certification of Christophe Y. Le Caillec pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.</a>
101.INS	XBRL Instance Document - The instance document does not appear in the interactive data file because its XBRL tags are embedded within the inline XBRL document.
101.SCH	XBRL Taxonomy Extension Schema Document
101.CAL	XBRL Taxonomy Extension Calculation Linkbase Document
101.LAB	XBRL Taxonomy Extension Label Linkbase Document
101.PRE	XBRL Taxonomy Extension Presentation Linkbase Document
101.DEF	XBRL Taxonomy Extension Definition Linkbase Document
104	Cover Page Interactive Data File (formatted as inline XBRL and contained in Exhibit 101)

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

AMERICAN EXPRESS COMPANY

(Registrant)

Date: July 19, 2024

By /s/ Christophe Y. Le Caillec

Christophe Y. Le Caillec  
Chief Financial Officer

Date: July 19, 2024

By /s/ Jessica Lieberman Quinn

Jessica Lieberman Quinn  
Executive Vice President and  
Corporate Controller  
(Principal Accounting Officer)



CERTIFICATION

I, Stephen J. Squeri, certify that:

1. I have reviewed this quarterly report on Form 10-Q of American Express Company;
  2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
  3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
  4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
    - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
    - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
    - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
    - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
  5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
    - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
    - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.
- Date: July 19, 2024

/s/ Stephen J. Squeri  
Stephen J. Squeri  
Chief Executive Officer

CERTIFICATION

I, Christophe Y. Le Caillec, certify that:

1. I have reviewed this quarterly report on Form 10-Q of American Express Company;
  2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
  3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
  4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
    - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
    - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
    - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
    - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
  5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
    - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
    - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.
- Date: July 19, 2024

/s/ Christophe Y. Le Caillec

Christophe Y. Le Caillec  
Chief Financial Officer

CERTIFICATION PURSUANT TO  
18 U.S.C. SECTION 1350,  
AS ADOPTED PURSUANT TO  
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report on Form 10-Q of American Express Company (the “Company”) for the quarterly period ended June 30, 2024, as filed with the Securities and Exchange Commission on the date hereof (the “Report”), Stephen J. Squeri, as Chief Executive Officer of the Company, hereby certifies, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ Stephen J. Squeri

Name: Stephen J. Squeri  
Title: Chief Executive Officer  
Date: July 19, 2024

The foregoing certification is being furnished solely pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, and is not being “filed” as part of the Form 10-Q or as a separate disclosure document for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the “Exchange Act”), or otherwise subject to liability under that section. This certification shall not be deemed to be incorporated by reference into any filing under the Securities Act of 1933, as amended, or the Exchange Act except to the extent that this Exhibit 32.1 is expressly and specifically incorporated by reference in any such filing.

A signed original of this written statement required by Section 906 has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.

CERTIFICATION PURSUANT TO  
18 U.S.C. SECTION 1350,  
AS ADOPTED PURSUANT TO  
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report on Form 10-Q of American Express Company (the “Company”) for the quarterly period ended June 30, 2024, as filed with the Securities and Exchange Commission on the date hereof (the “Report”), Christophe Y. Le Caillec, as Chief Financial Officer of the Company, hereby certifies, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ Christophe Y. Le Caillec

Name: Christophe Y. Le Caillec

Title: Chief Financial Officer

Date: July 19, 2024

The foregoing certification is being furnished solely pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, and is not being “filed” as part of the Form 10-Q or as a separate disclosure document for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the “Exchange Act”), or otherwise subject to liability under that section. This certification shall not be deemed to be incorporated by reference into any filing under the Securities Act of 1933, as amended, or the Exchange Act except to the extent that this Exhibit 32.2 is expressly and specifically incorporated by reference in any such filing.

A signed original of this written statement required by Section 906 has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.