# CMS ENERGY)

## Annual Shareholders' Meeting

Patti Poppe May 4, 2018







- People
- Planet
- Profit
- Performance
- Q&A

CMS Energy: World Class Performance Delivering Hometown Service

## **People: Community & Co-Workers**



- 2017 Community Involvement
  - \$17 million donated
  - Thousands of hours volunteered
  - 69 MW and 2,410 new jobs in Michigan through economic development
- 2017 Employee Engagement
  - First quartile
- #1 Diverse Utility in the Nation and #1 Employer for Diversity in Michigan by Forbes Magazine
- Best Place to work in Michigan by Forbes Magazine

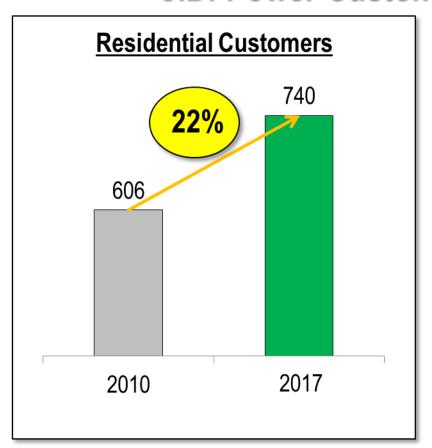


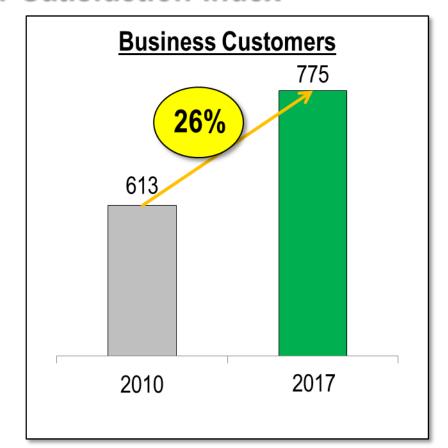


## **People: Customer Satisfaction**



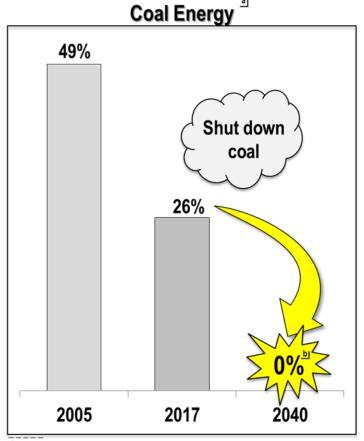
#### J.D. Power Customer Satisfaction Index



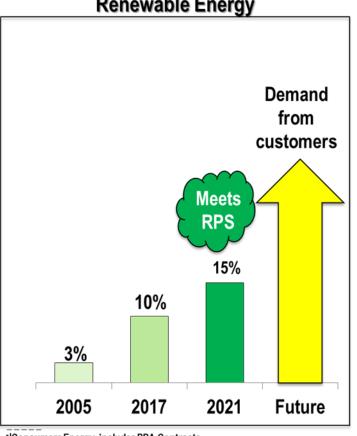


## **Planet: Increasing Renewables**





Renewable Energy



ଏConsumers Energy, includes PPA Contracts

#1 among 54 U.S. utilities assessed by "Sustainalytics" for a second year!

al CMS Energy, includes PPA contracts b Based on Clean Energy Goal Plan announced February 19, 2018

## **Planet: Clean Energy Goal**





By 2040

80% Carbon Reduction Zero Coal

**Over the Next 5 Years** 

1 Bn Gallons of H2O Saved



35% Reduction in Landfill Waste

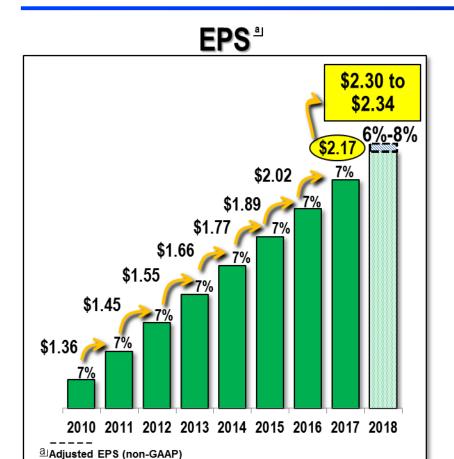


**5,000 Acres Protected** 

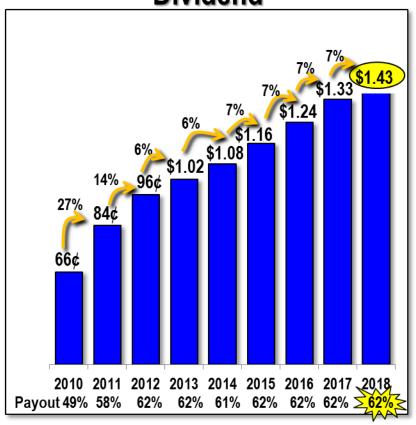
Caring for our communities.

### **Profit: Financial Performance**





#### **Dividend**

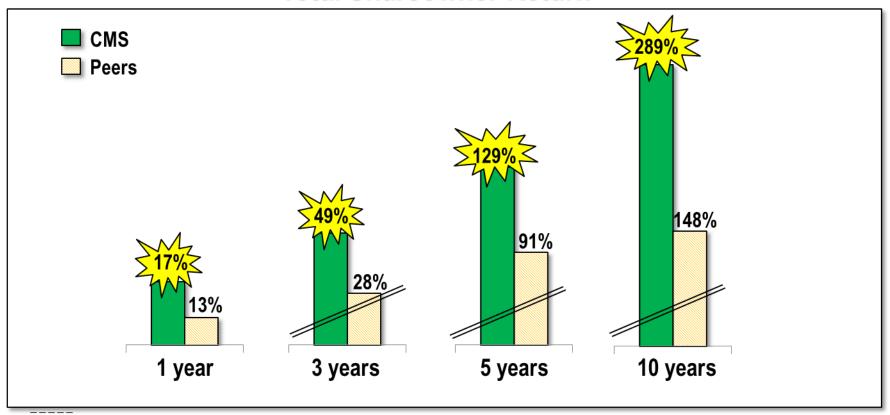


15 years of consistent financial performance.

## **Profit: Stock Performance**



#### Total Shareowner Return



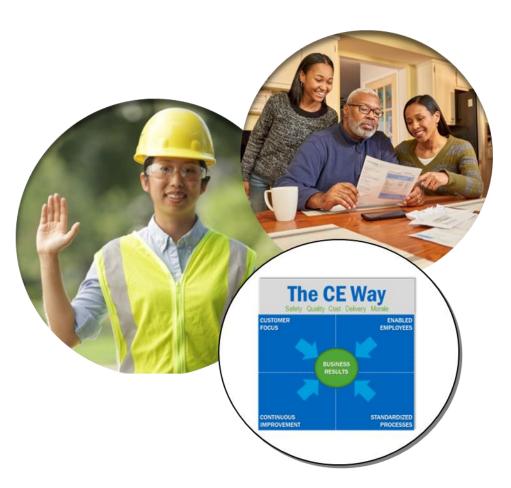
리 Dividends reinvested, Large Peer Group, Data ending YE 2017

Continue strong performance compared with peers.

## **2017 Performance: BEST Ever**



- ✓ Safety
- ✓ Customer Satisfaction
- ✓ SAIDI
- ✓ Speed of Answer
- ✓ On-Time Delivery
- ✓ Meter Read Rate
- ✓ Billing
- ✓ Energy Efficiency



## The Triple Bottom Line







## PERFORMANCE





- CMS ENERGY -WORLD CLASS PERFORMANCE **DELIVERING** HOMETOWN SERVICE











## CMS ENERGY CORPORATION Earnings Per Share By Year GAAP Reconciliation (Unaudited)

	2010	2011	2012	2013	2014	2015	2016	2017
Reported earnings (loss) per share - GAAP	\$1.28	\$1.58	\$1.42	\$1.66	\$1.74	\$1.89	\$1.98	\$1.64
Pretaxitems:								
Electric and gas utility	0.05	-	0.27	-	-	-	0.04	-
Taximpact	(0.02)	-	(0.10)	-	-	-	(0.01)	0.12
Enterprises	(0.05)	*	(0.01)	*	0.05	*	*	*
Taximpact	0.02	(0.11)	*	(*)	(0.02)	(*)	(*)	0.20
Corporate interest and other	*	-	*	*	*	*	0.02	0.01
Taximpact	(*)	(0.01)	(*)	(*)	(*)	(*)	(0.01)	0.20
Discontinued operations (income) loss, net	0.08	(0.01)	(0.03)	*	(*)	(*)	*	*
As set impairment charges	-	-	-	-	-	-	-	-
Taximpact	-	-	-	-	-	-	-	-
Cumulative accounting changes	-	-	-	-	-	-	-	-
Taximpact	-	-	-	-	-	-	-	-
Adjusted earnings per share, including MTM-non-GAAP	\$1.36	\$1.45	\$1.55	\$1.66	\$1.77	\$1.89	\$2.02	\$2.17
Mark-to-market								
Taximpact								
Adjusted earnings per share, excluding MTM-non-GAAP	NA							

<sup>\*</sup> Less than \$0.01 per share.

CMS Energy provides historical financial results on both a reported (Generally Accepted Accounting Principles) and adjusted (non-GAAP) basis and provides forward-looking guidance on an adjusted basis. During an oral presentation, references to "earnings" are on an adjusted basis. All references to earnings per share are on a diluted basis. Adjustments could include items such as discontinued operations, asset sales, impairments, restructuring costs, regulatory items from prior years, or other items. Management views adjusted earnings as a key measure of the company's present operating financial performance and uses adjusted earnings for external communications with analysts and investors. Because the company is not able to estimate the impact of specific line items, which have the potential to significantly impact, favorably or unfavorably, the company's reported earnings in future periods, the company is not providing reported earnings guidance nor is it providing a reconciliation for the comparable future period earnings. The adjusted earnings should be considered supplemental information to assist in understanding our business results, rather than as a substitute for the reported earnings.

<sup>(</sup>a) \$1.25 excluding discontinued Exeter operations and accounting changes related to convertible debt and restricted stock.